





EUROPEAN NEWS

Spain plans \$1bn a year investment to update railways

BY DAVID WHITE IN MADRID

PLANS FOR spending more than \$1bn (£700m) a year on Spain's railways between now and the end of the century are due to be submitted for Cabinet approval.

The project drawn up by the Transport Ministry and the heavily loss-making state rail network, RENFE, is aimed at providing a "high-speed and high quality" service in line with "the best in Europe" and at increasing passenger and freight custom by 60 per cent.

Mr Abel Caballero, Minister of Transport, Tourism and Communications, said the plan, involving total spending of Pta 2,092bn (£10.8bn), would be "the most important railway investment this century."

The Government, he said, had opted for the maximum investment it could afford in order to break away from the country's traditional, slow and ill-reputed rail system.

follows cutbacks on low-traffic sections of the network.

A third of the proposed investment—Pta 693bn—would be borne directly by the Government, destined principally for new sections of line, the doubling of current tracks and improvements in the Madrid, Barcelona and Bilbao suburban systems.

The biggest project of all is a new route south from Madrid to Andaluca which is expected to improve more than three hours off the travelling time between the capital and Seville, currently between seven and nine hours.

Renfe would have responsibility over the whole programme, subject to its periodic contracts with the Government. This year it is completing a three-year contract which set the outlay envisaged government support of Pta 706bn and a 26 per cent reduction in Renfe's annual deficit to Pta 128bn. However, Renfe's losses are now running at around Pta 200bn a year.

Turkish economic growth exceeds expectations

BY DAVID BARCHARD IN ANKARA

THE TURKISH economy is continuing to grow faster than expected according to a report published yesterday by the State Institute of Statistics.

Gross National Product grew by 7.9 per cent in the nine months ending in September, compared to 5.1 per cent in the same period last year.

On the advice of the International Monetary Fund, the government has lowered its target for GNP growth next year to 5 per cent.

With the current account deficit for the first eight months of the year at \$1.2bn, nearly three times last year's levels, bankers are monitoring the foreign exchange situation very closely.

LAW TO ALLOW LIMITED PRIVATE SECTOR MAY DIRECTLY AFFECT 2M TO 3M PEOPLE

Moscow invites moonlighters to come in from the cold

BY PATRICK COCKBURN IN MOSCOW

BY THE END of next year, 2m or 3m people should have started to take advantage of a Soviet law allowing them to hold a second job in the private sector.

Mr Ivan Gladky, chairman of the State committee for Labour and Social Issues, said this week, after the legislation was passed by the Supreme Soviet, the Soviet parliament.

Eventually, the number may be far larger. Soviet social scientists estimate that between 17m and 20m people out of a total labour force of 120m people participate in the secondary economy in the Soviet Union, though this is invariably in addition to another full-time job.

The new law names 29 different types of individual labour which will be legal. This includes everything from private taxis to house repair and mending fishing rods, but the list is not exhaustive and may be added to by local authorities.

Those who currently supplement their earnings by part-time jobs and individual labour are most usually in food production or services.

Demand for both has risen sharply over the past 25 years, as money incomes have outstripped the production of consumer goods and the Government has held the price of basic foods unchanged since 1962.

"Try to get your flat repaired," Mr Mikhail Gorbachev challenged an audience in Leningrad soon after he became leader. "You will definitely have to find a moonlighter to do it for you — and he will have to steal the materials from a building site."

The concentration of state investment on industrial development, neglect of the consumer sector, and the im-

balance between prices and rising incomes have all encouraged the growth of a massive secondary economy. Soviet specialists estimate that in cities private handymen repair 50 per cent of all shoes, 45 per cent of all apartments, 40 per cent of cars and 30 per cent of all large household appliances.

In the countryside, where services are worse, the figure rises to 90 per cent. Given that there are 80m apartments and 15m cars in the Soviet Union, this is very big business.

The size of the secondary economy is also underlined by surveys of family expenditure showing that a third of all spending is in the secondary economy, not including the high priced peasant food market.

The aim of the new law, which comes into effect from May 1 next year, is to distinguish between individuals who work and businessmen who employ others.

The latter remains strictly forbidden and is never likely to be countenanced by the Communist Party on the grounds that this really would allow capitalism to get a foot in the door.

What will be the impact of the new law? The full text has not yet been published, but it will have three big effects:

It will legalise a large part of the secondary economy, primarily but not wholly in the service sector. It will enable the high incomes sometimes earned by individual craftsmen to be taxed.

In the republic of Latvia on the Baltic, for instance, half the money on deposit in the banks is held by 3 per cent of depositors, the average account of this top layer being 20,000 roubles (£20,000).

The private sector will expand and become better organised. Mr Gladky says there is nothing in the legislation to stop somebody opening a cafe. Local Soviets or councils have been granted the power to decide who will be able to hold an individual job, but this will vary in different Soviet republics.

There is a vast difference, depending largely on tradition, on the extent of the service sector, which is larger in the Baltic or Black Sea areas than in the central Russian cities, where it is limited.

The legalisation of a large part of the secondary economy is being accompanied by a crackdown on the black market and on corruption. In certain sectors of the economy, such as food retailing, corruption had become all-pervasive by 1982, when the present clampdown started. State inspectors, who carried out last year's purchases of goods from shops throughout Moscow on one day in that year, found they were cheated in 158 out of 192 cases.

The law immediately raises the question of whether the general pattern of state control of the Soviet economy is altering. While the change is likely to be important in raising the Soviet standard of living and the availability of consumer services, there is no evidence that it will alter the economic and social balance of power in the country.

Even a much wider measure of free enterprise would not have the impact that such reforms have had in China because two-thirds of Soviet citizens live and work in cities, in contrast to China, where most of the population are peasants relying on individual or family labour.

Warning to Opposition in Portugal

By Peter Wise in Lisbon

PORTUGAL'S Conservative Prime Minister, Mr Anibal Cavaco Silva, marked a year of government yesterday with a stern warning to Opposition parties that to topple his minority Administration would be their own downfall.

The Prime Minister, assembling his entire Cabinet for a news conference only a few hours before a key vote in Parliament on the 1987 budget, said the Opposition would be severely judged at the polls if it dared to challenge the Government on its present record.

He referred in his speech to sharp improvements over the past year in inflation, investment, real earnings, welfare benefits and the trade balance.

But he accused Opposition parties of hindering progress by defeating or revising several key government bills and of tying down others in committee.

Leaders of Nasa and ESA attempt to solve problems Disquiet over space station plan

THE LEADERS of the West European and US space agencies are meeting in Washington today in an effort to unravel serious difficulties arising from the two organisations' plans for co-operation on an international space station.

Prof Reimar Luest, director general of the 11-nation European Space Agency, is to discuss the matter with Dr James Fletcher, administrator of the US National Aeronautics and Space Administration.

Prof Luest said the US desire to have the final say on operating the space station was blocking negotiations on collaboration. Without rapid progress, said Prof Luest, "it does not make much sense to talk about a partnership."

Following an invitation nearly three years ago by President Ronald Reagan, the European agency, together with Canada and Japan, is holding detailed talks with Nasa and the US State Department on the role other countries could play in the orbiting base.

Peter Marsh in London examines why progress has been slow on a \$12bn joint project of the American and European space agencies together with Canada and Japan.

Some officials feel the US is treating Western Europe as a junior member of the team rather than as an equal partner. There is even talk of Europe developing a plan to build a manned orbiting platform that is independent of the US.

Prof Luest's views express the intense disquiet felt by space officials in Europe that the US is treating Western Europe as a junior member of the team devising the space station, rather than as an equal partner.

With the US's own manned space programme in disarray as a result of the Challenger shuttle disaster in January, it is felt that Europe—with a vigorous space programme of its own—could make a significant contribution to the orbiting base.

Other points regarding the space station on which agreement is needed include:

Legal rights to commercialising inventions on board the station. The US, according to ESA, argues that US law should apply to subjects such as patent rights. The European agency says a new international legal framework should be set up to cover the uncharted area of working in space.

The rights of non-US vehicles to carry people and materials to and from the station. Western Europe wants the US to agree that the other nations in the venture have a fundamental right to use their own manned carrier vehicles.

Operating costs. How these costs—which could run to several billion dollars a year—are to be shared out between the participating countries is still undecided.

Experimental hardware. The participants in the venture have yet to decide on which types of hardware—such as furnaces for growing crystals or equipment to produce drugs under low gravity—are to be installed in each area of the station.

Agreement on this is needed to avoid duplication.

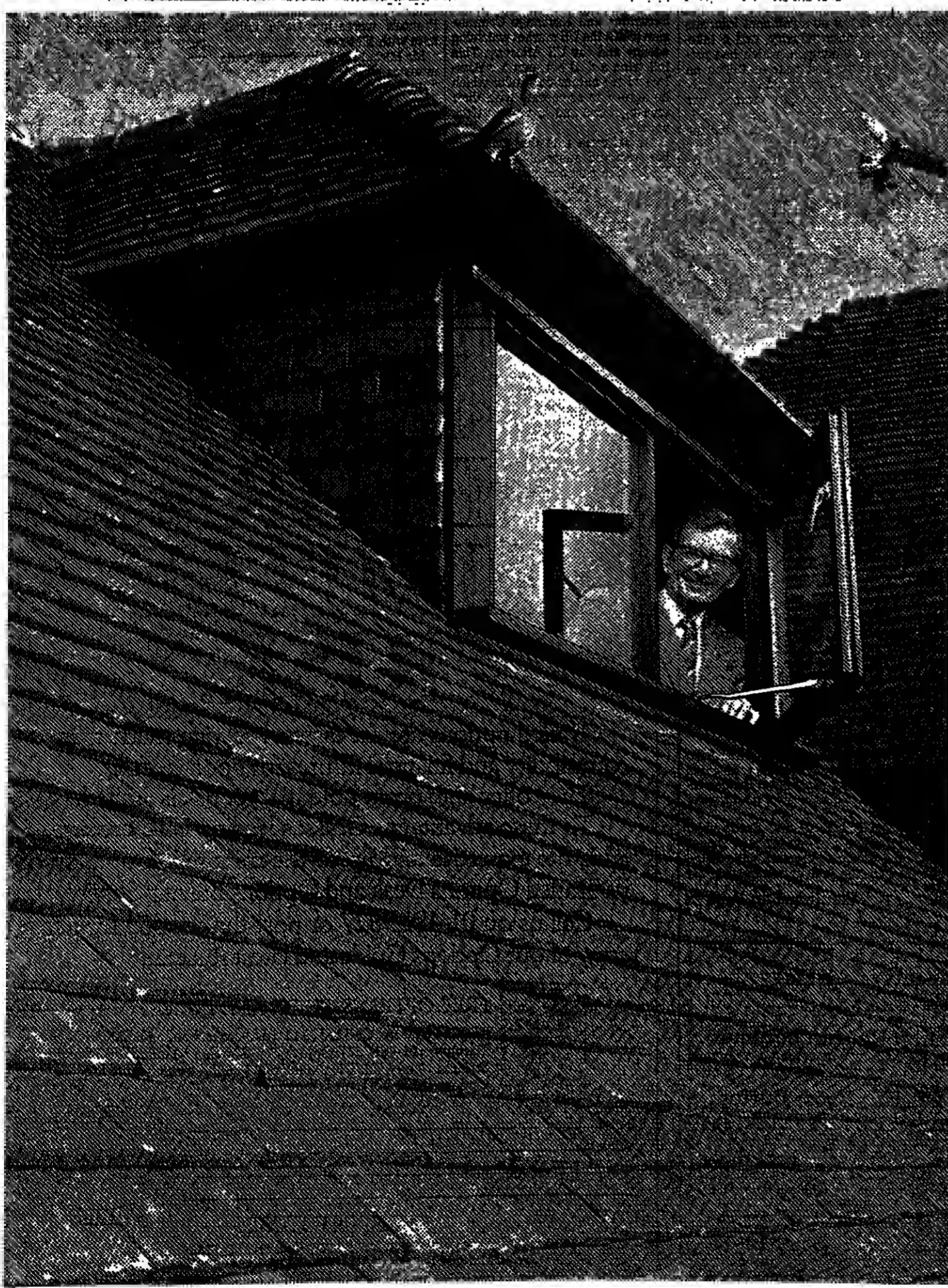
Finnish group wins order from Soviets

By Sara Welch in Stockholm

OUTOKUMPU, the Finnish state-owned mining and metals company, has won an order worth Fmk 150m (\$30m) from the Soviet Union to supply engineering equipment for an asphalt plant near Krasnodar, in the Kola Peninsula.

Over the next three years, Outokumpu will provide flotation machines, pumps, advanced automation systems for plant control, and the necessary electrical equipment for a new section of the plant in order to increase its capacity.

Outokumpu has already sold just under Fmk 100m worth of machinery to the Soviet Union, in a bid to win a bigger order for engineering equipment.



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# FDP doubts may hold up W German anti-terror law

BY PETER BRUCE IN BONN

AN EFFORT by the West German Government to rush through a package of new laws to fight terrorism before Christmas is rapidly coming apart, and has set off serious political fighting among the parties in Chancellor Helmut Kohl's coalition.

The row is likely to reach a peak today in Mainz where the Liberal Free Democrats (FDP) junior partners in the coalition, seem poised to renege on their earlier support of a bill which would offer terrorists their freedom if they give evidence against their accomplices.

Mr Franz Josef Strauss, the leader of the Christian Social Union (CSU), the Bavarian sister party to Mr Kohl's Christian Democrats, has warned that any watering down of the measure would mean abandoning the entire six point package and he claims this is Mr Kohl's view as well.

He attacked the FDP for "constantly introducing unrest and hostility to the coalition". The Cabinet agreed on the measures at the end of last month after terrorists had gunned down a senior Foreign Ministry official near his home in Bonn. But the prospect of murderers being left unpunished has since then generated a revolt in the FDP parliamentary party and in the regions and has forced the



Bangemann: grim prospects

party leader, Mr Martin Bangemann, the Economics Minister, to look for a compromise.

He was strengthened somewhat by the overwhelming hostility to the measure by experts called to appraise it before a parliamentary committee last Friday, but the CDU and CSU have set their minds on the law and have refused to be turned from it.

The FDP executive plans, nevertheless, to put proposals today to the party — at its last conference before the general election on January 25 — which

would involve offering terrorists, wanting to give themselves up and testify—lighter punishments. But with both Mr Strauss and leading CDU officials insisting that anything less than a promise of total freedom is useless, the legislation would seem to have little chance of surviving.

Mr Bangemann will be fortunate, in fact, if the conference does not find his compromise too soft. Whatever the case, he faces—very close to an election—the grim prospect of coming under attack from the leadership of the bigger parties he is in coalition with. Mr Strauss never passes an opportunity anyway to rubbish the FDP, which teeters constantly very close to the 5 per cent vote share needed to get into the Bundestag.

It was because of its poor showing in the Bavarian state election in mid-October, in fact, that the FDP leadership agreed to support the anti-terror package in the first place. The belief then was that blocking anti-terror laws was not a vote winner and this same view is on the FDP leadership's collective mind as it is forced by the party to continue doing so.

This is quite clearly part of Mr Strauss' thinking when he says the FDP compromise would wreck the entire package.

# Basle hit by further chemical pollution

By John Wicks in Zurich

THE BASLE chemical industry caused more pollution yesterday, when a cloud of smoke escaped from a Ciba-Geigy resin plant at Schweizerhalle.

This follows the disastrous Sandoz fire of November 1, also in Schweizerhalle, and that only a few hours after an accident at Ciba-Geigy's Basle plant which released quantities of the pesticide Atrazine into the Rhine.

The latest incident took place in the early hours of yesterday morning, when a reaction got out of hand at a pilot plant of Ciba-Geigy's plastics and additives division.

A 500-kilo batch of Araldit resin heated up to such an extent that fumes containing phenol and small amounts of organic bromine escaped from the reactor and the building.

The smoke emission was brought under control within about 40 minutes but led to a penetrating smell and individual cases of eye irritation in parts of the greater Basle area. The authorities and the company have stressed that the emission presented no danger to public health.

# Move a blow for Moscow's foreign trade

BY PATRICK COCKBURN IN MOSCOW

THE decision by France to halt crude oil imports from the Soviet Union is serious news for Moscow at a time when its export revenues have already dropped because of the fall in the price of oil which provides 60 per cent of Soviet hard currency earnings.

In the third quarter of the year the Soviet Union appears to have cut its imports from

the West by as much as one third because of its reduced exports.

The Soviet trade position is badly affected because of the terms of trade turning against it. Most of its exports are commodities such as oil, gas and gold denominated in dollars while its imports come mainly from West Germany, France and Italy whose currencies are appreciating against the dollar.

The problem for the Soviet Union is that it is impossible for it to switch its imports to other suppliers because West Germany, France and Italy are also its main customers for oil and gas.

The only good news in recent months for Soviet foreign trade is that a good harvest means that Soviet food imports should be much smaller than usual this year. Moscow has also taken

advantage of the price of gold by increasing its gold exports.

Bankers say that there has been an increase in short term borrowing to finance trade by Moscow but diplomats believe that it will not want, for political reasons, to make up for its lost oil revenues by increased bank borrowing. They say that Soviet reaction is more likely to be simply to cut imports and rely more on Eastern Europe.

# Italy and Libya meet to restore relations

BY GODFREY GRIMA IN VALETTA

ITALIAN Foreign Minister Giulio Andreotti last night began talks with his Libyan counterpart, Mr Khalaf Mansour, in Valetta in an attempt to restore relations between the two countries strained in the wake of the US bombings of Tripoli and Benghazi in April.

The meeting was promoted by Maltese Prime Minister Dr Carmelo Mizzi's visit to the Libyan Leader Colonel Muammar Gaddafi in Tripoli. Col Gaddafi apparently turned down suggestions of a meeting with the Italian Prime Minister, Mr Bettino Craxi, who arrived in Malta today to sign a five-year economic co-operation accord with Mr Mizzi reported to be worth \$130m to Malta.

Libyan diplomatic sources in Valetta emphasised that Mr Mansour's meeting with Mr Andreotti would deal predominantly with bilateral issues. It was being suggested, however, that Libya was also seeking Italy's aid in trying to end its standoff with the US. The departure of American oil companies from Libya earlier this year, an element of the dispute with the Reagan Administration, daily threatens seriously to disrupt the Libyan economy.

Prospects of Italy intervening on Libya's behalf with Washington were described as minimal by diplomatic sources. Italy, which has trimmed the corps of Libyan diplomats in Rome and issued marching orders to a number of state-backed Libyan companies in Italy, is still seeking guarantees that Gaddafi will not back international terrorism in future.

# Computer companies to launch X/Open drive

BY LAURA RAUN IN AMSTERDAM

X/OPEN, the group of 10 leading computer and communications companies promoting Unix-based computer standards, is launching an ambitious campaign to gain wider acceptance of its specifications in a market still dominated by International Business Machines (IBM).

The first of a series of "portability centres" will be opened near London early in 1987 to promote X/Open standards among software companies by offering them a facility where compatibility with various computer brands can be developed and tested.

Portability centres are also planned for the US, where a promotional campaign will be launched in January with the aim of encouraging users such as the US Government and corporate giants such as Boeing and General Motors to use X/Open standards.

The new initiatives were announced yesterday at a press conference in Amsterdam.

X/Open was established in 1984 by five of Europe's major information technology companies — ICL, Nixdorf, Siemens, Bull and Olivetti — to agree on standards for computer-operating systems and software.

Unix, which is a set of standards developed by American Telephone & Telegraph (AT&T), was adopted as a starting point for X/Open's specifications and complemented with new standards as they have emerged.

Last year, Philips and Ericsson joined X/Open, followed by DEC, Hewlett-Packard and Unisys this year. The members have a combined annual turnover of more than \$30bn.

# French likely to ratify Single European Act

BY PAUL BETTS IN PARIS

THE French National Assembly was last night expected to ratify the Single European Act despite opposition from some hardline Gaullist figures including Mr Michel Debre, a former prime minister under Gen de Gaulle.

Mr Jacques Chirac, the conservative Prime Minister, appears to have managed to appease opponents of the ratification of the text in his own neo-Gaullist RPR party.

The Government was expected to count on the majority of the votes of the right as well as the votes of the Socialist Party, most of whose members are strong supporters of the text.

The Communists were expected to fall in their efforts to try to block the debate.

Mr Denis Baudouin, the Prime Minister's official spokesman, said yesterday that Mr Chirac attached "great importance" to the text.

The Prime Minister was due to address the National Assembly yesterday during the debate in which former President Valéry Giscard d'Estaing was expected to make a strong call for the strengthening of European unity.

However, the reaction of Mr Michel Debre and other hardline Gaullists, who claim that the Act puts at risk French

national sovereignty, were awaited with interest.

But Mr Baudouin indicated yesterday before the debate in the National Assembly that Mr Chirac had discussed the matter with a large number of deputies.

"We understand that certain personalities may feel reticent but it should not go beyond that," added the Prime Minister's spokesman.

The divisions inside the RPR over the Act have proved embarrassing for Mr Chirac. The text was originally due to be put before parliament last month but had to be delayed because of the opposition to its ratification in the RPR.

The Act is designed essentially to set up a more unified internal market in the European Community between now and 1992.

Mr Chirac has managed to overcome the internal RPR hurdle on the Act, but is now facing some divisions in his right-wing majority over the Government's decision to launch a programme to build private prisons to ease chronic overcrowding in the French prison system.

Several right-wing deputies have expressed concern over the prison scheme which has been opposed by President Francois Mitterrand and the Socialists.

# Italy to implement capital market directive in full

BY JOHN WYLES IN ROME

THE Italian Government intends to implement fully the important EEC directive liberalising capital movements adopted in Brussels this week.

Italy regards itself as only half a step behind the other leading Community economies on the exchange control front and a Treasury spokesman sought yesterday to remove any doubts that Rome would come into line on the new measures.

EEC Finance Ministers agreed on Monday a directive which comes into force next February obliging member-

states to lift exchange controls on long-term trade credits, on the buying and selling of unlisted securities, and on unit trusts and other mutual funds.

Italy's most important outstanding exchange control is the requirement on purchasers of foreign securities to deposit 15 per cent of their value in a non-interest bearing account with the Bank of Italy.

This is to be lifted at the end of next year under an agreement with Brussels, although Mr Giovanni Goria, the Treasury Minister, has been hinting that it may be scrapped earlier.

# Port of Genoa looks set to end years of losses

BY ALAN FRIEDMAN IN GENOA

THE Genoa Port Authority, the state body which manages the port which was once the pride of Italy, looks set to emerge from years of crisis with a return to profit forecast for 1987 and an increase in both traditional and container traffic.

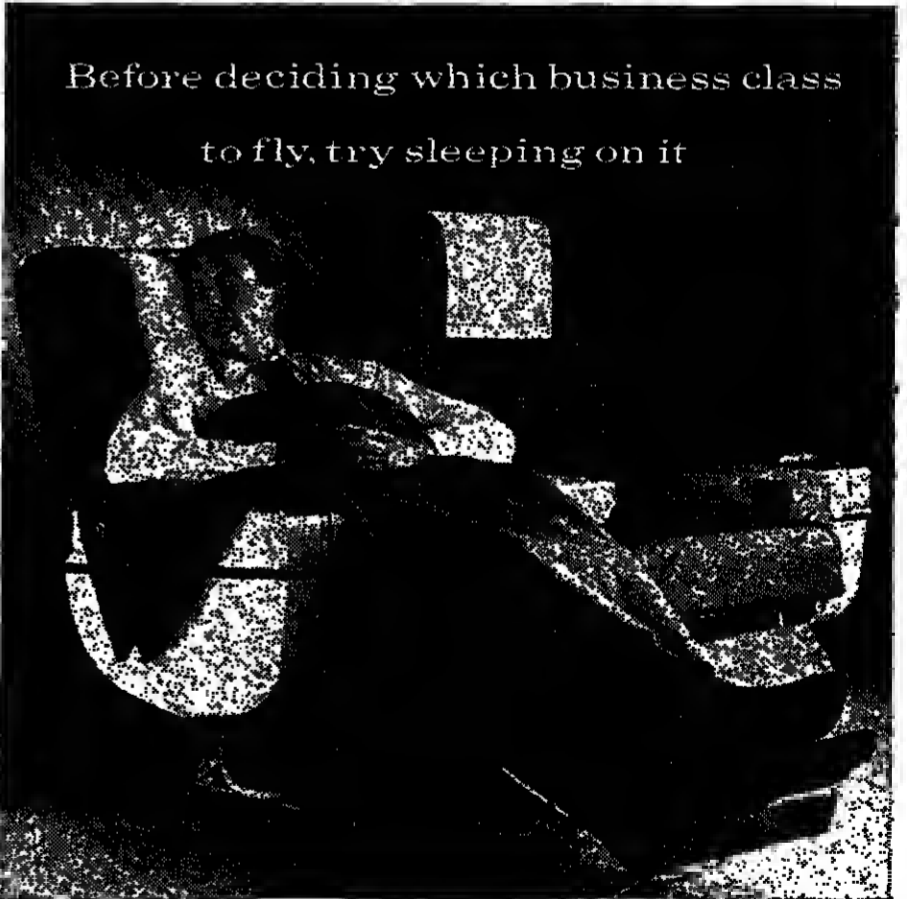
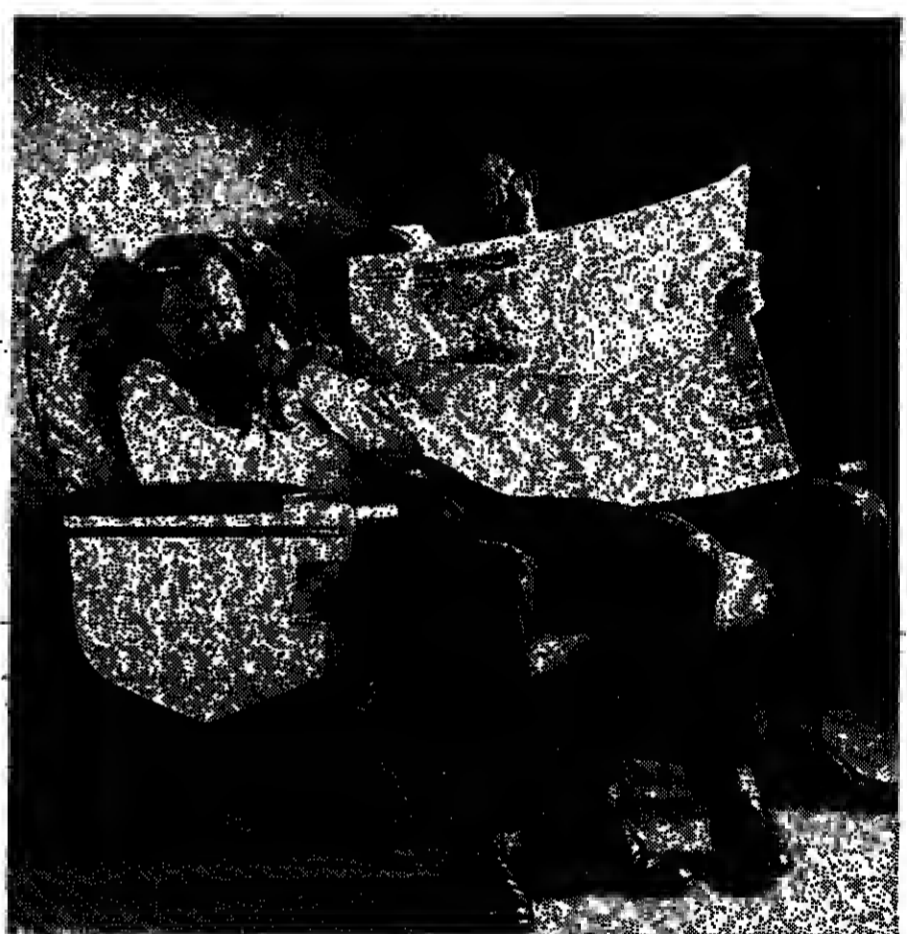
Mr Roberto d'Alessandro, who was hand-picked by Prime Min-

ister Bettino Craxi to save the troubled enterprise, announced yesterday in Genoa that next year would see a tiny L645m (£324,000) net profit, which follows losses which between 1983 and 1985 totalled L153.9bn. Losses for this year have been reduced by 51 per cent to L29.5bn.

Mr d'Alessandro, a former marketing manager at Zanussi, Pirelli and Fiat, has embarked upon an ambitious reorganisation of the Genoa port since he was appointed chairman in February of 1984.

The reorganisation has included creating 11 new operating companies which have partly privatised the troubled port, reducing the workforce from 3,247 in 1982 to around 1,000 at the start of next year and investing L577bn in new container terminals, road and railway links, modernisation of general cargo and ferry facilities, a computerised information system and a new airport terminal at Genoa.

Mr d'Alessandro said traffic at the Genoa port had increased by 36 per cent since he took over 30 months ago as chairman.



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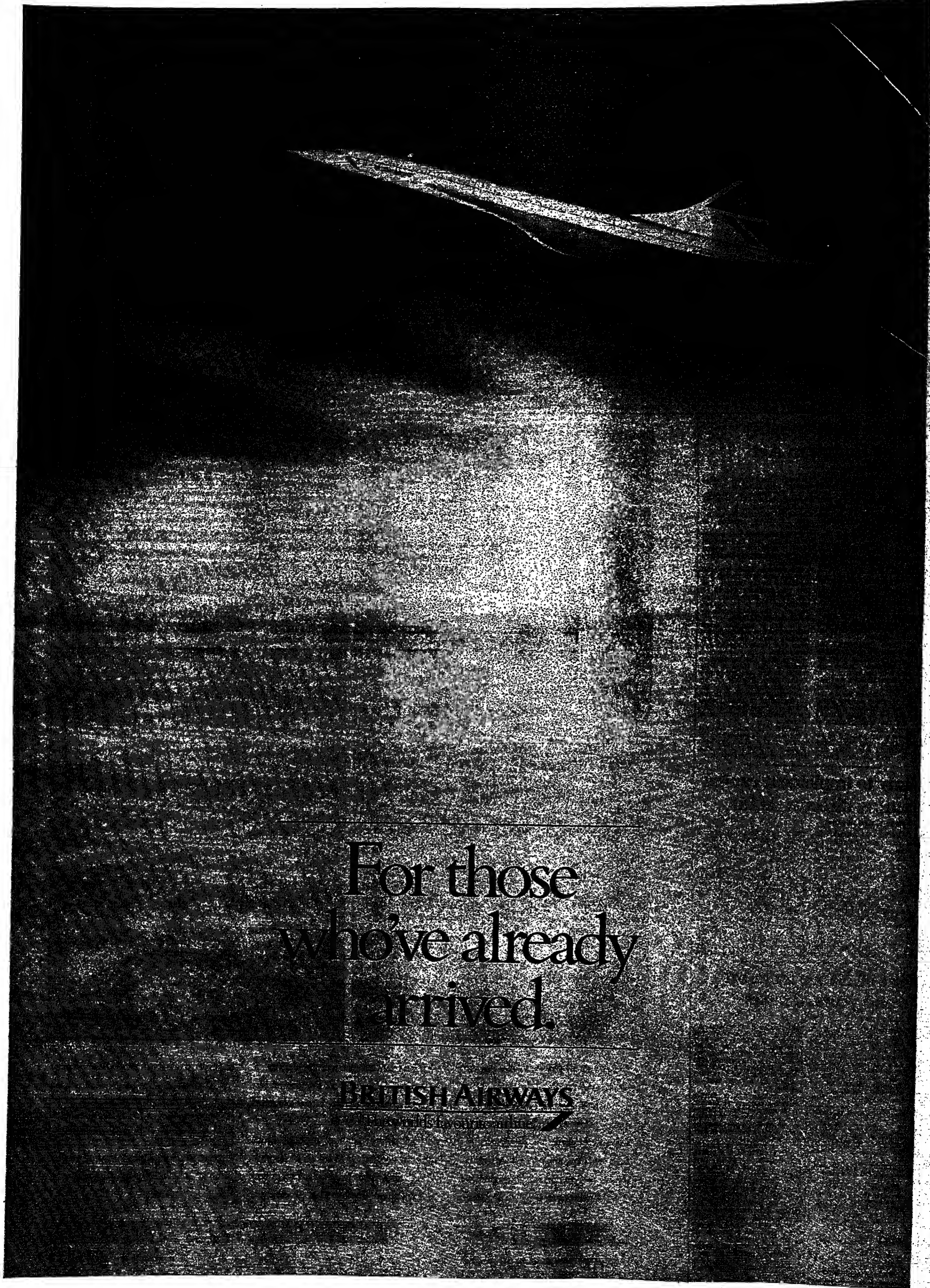
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# Andrew Whitley looks at the reasons behind Israel's involvement with Tehran Worry over Iran Jews inspires arms link

"If a very friendly nation turns to us with certain requests in order to help it free hostages, we will help it, one way or another." Mr Yitzhak Rabin, Israel's Defence Minister, commented last week.



Mr Moshe Arens, a Minister without Portfolio and close aide to Prime Minister Yitzhak Shamir, without confirming the degree of Israeli involvement in the secret shipments of US arms to Iran, has asserted to general surprise that it was important to establish links.

Official denials over arms sales notwithstanding, a picture is emerging of Israel, one of Iran's closest allies during the Shah's long reign, ending in January 1979, maintaining over the subsequent eight years highly discreet, indirect links with its now sworn enemy.

These making the ties appear to have included a handful of Iranian exiles on good working terms with the Khomeini regime, together with some of the former occupants of the autonomous, closely guarded building in downtown Tehran which used to go under the misleading title of the Israeli Trade Mission.

analysts have always said, the two countries continue to inflict damage on each other in the six-year old Gulf war, all well and good. And if Ayatollah Khomeini were to be succeeded solely by a more pragmatic leadership, Israel would probably be one of the main regional beneficiaries.

The other constant in Israeli policy towards Iran, has been that country's relatively large, and once prosperous Jewish community. More than 60,000 strong at the time of the revolution, the number of Jews remaining in Iran is put today at between 25,000 and 30,000.

Israeli Prime Minister Yitzhak Shamir (left) yesterday refused to comment on a White House statement on Wednesday that a third country had been involved in the shipment of US-made weapons to Iran. It was not Israeli policy to divulge details of arms sales, he said, but that he would be "glad" if US-Iranian relations were improved. Stating flatly that Israeli policy was not to sell arms to Iran, he nevertheless left open the possibilities that Israel may have turned a blind eye to on-going transactions.

Like that of other Iranian minorities, is "very delicate." But while individuals may have suffered, recent Western Press reports alleging wholesale persecution of the community are believed to be considerably exaggerated. Israelis of Iranian origin who keep in close touch with their former homeland say that over the past six to 12 months conditions have worsened, though not dramatically. New travel restrictions, for example, have been introduced for those who come directly under the control of the Ministry of Security.

get out are required to leave substantial financial guarantees of their return behind, often in the form of property. A red seal on the passport of Iranian Jews specifically forbids them to travel to "occupied Palestine."

What is most galling, however, for Israeli officials is that despite all their efforts, few Iranian Jews have chosen to settle in Israel permanently.

Of the 55,000 who have emigrated from Iran since 1978, less than a third have come to Israel. Of those 15,000 to 18,000 who have tried out life in the promised land, only half have stayed. The rest have gone on to join established Iranian communities in West Germany, the US, Britain and France.

A new secret exodus may, however, now be starting, and it is in this context that the renewed supply of arms and munitions from Israel to Iran could be seen. It is reasonably well established that between 1980 and earlier this month, when a Danish freighter carried 460 tons of munitions from Eilat to the Iranian port of Bandar Abbas, an intermittent stream of war materials has, directly or indirectly, moved between the two countries.

Mr Menahem Meron, a former top Defence Ministry official, admitted as much in 1982.

At times undertaken with the tacit blessing of the US, at times in defiance of Washington's wishes, the secret flow of weaponry — never in very substantial quantities — seems to have been moved by much the same route that was used in the other direction during the Shah's time. Despite frequent denials, Iran had always been Israel's major supplier of crude oil.

What made this "devil's pact" doubly convenient is that the same US-made weapons, such as F-4 Phantoms and TOW anti-tank missiles, Israel always maintains large stocks of spares for its own purposes.

Along the way there have been the inevitable casualties. Among the publicly known are the three different groups of Israelis and American Zionists currently facing trial in the US on charges of illegally attempting to smuggle weaponry worth billions of dollars to Iran.

Disowned by the Israeli Government, following President Ronald Reagan's dramatic television admission of last week about his secret dealings with the Islamic republic, the jailed men are now beginning to shout.

Mr Gurial Eisenberg, an Israeli businessman, who says he believed the deal to be and 16 others were involved in had been approved at the highest level of the Reagan Administration. George Bush and other top White House officials to testify in his defence. If they were to comply, the results could be highly embarrassing.

## Armstrong refuses to admit MI6 exists

SIR ROBERT ARMSTRONG, the Cabinet Secretary, refused yesterday to admit the existence of the British espionage service MI6. Reuter reports from Sydney.

Sir Robert was questioned in the New South Wales Supreme Court, which is hearing Britain's application to ban the publication of the memoirs of Mr Peter Wright, a former MI6 agent.

The court went into secret session after Sir Robert refused to answer other questions. Mr Wright, 71, who now lives in Tasmania, was on the personal staff of Sir Michael Hanley, MI6 director from 1973-75. Much of the questioning in the hearing yesterday and Wednesday related to books on the British secret service, including Chapman Pincher's *Their Trade is Treachery*. Mr Wright's counsel, Mr Malcolm Turnbull, asked Sir Robert if Sir Arthur Franks had been a confidant of Mr Pincher and if Sir Arthur had headed MI6 from 1978 to 1982. Sir Robert said he believed the two had met from time to time but he declined to confirm Sir Arthur's position. Mr Theo Sims, counsel for the British Government, said Sir Robert should not be the first high-ranking government official publicly to confirm the existence of MI6. The hearing continues.

## Karmal relieved of all remaining posts

AFGHAN President Babrak Karmal was yesterday relieved of all government and ruling party offices, according to an Afghanistan Radio report monitored by agencies in Islamabad last night.

His resignation appeared to complete the process of removing him from power that began earlier this year when he was removed as secretary-general of the Communist Party. No successor was named.

The political demise of Mr Karmal, who came to power in December 1979 after Soviet troops intervened in the country, follows signs that the Soviet Union was unhappy at his government's failure to defeat the Moslem guerrillas.

The broadcast said Mr Karmal was relieved of his offices at his own request at a meeting of the Revolutionary Council in Kabul, the Afghan capital. He was replaced as secretary-general — and ruler in effect of the country — last May by former secret police chief Najibullah, head of the pro-Moscow faction of the Afghan party. At that time, diplomats said Karmal may have retained some support in the party since he was not stripped of all his offices and retained the office of President, the nominal head of state. Mr Karmal has for some time been reported by diplomats to be in poor health. The wording of the broadcast, which said that an application had been submitted, seemed to suggest that Mr Karmal was not present at the meeting. The Politburo, consisting of about a dozen members, is the highest body of the ruling party.

## Filipinos mourn unionist

MORE THAN 100,000 mourners joined the funeral march of a murdered trade union chief yesterday, Reuter reports from Manila. Communist leaders threatened to halt ceasefire talks unless President Corason Aquino proved she controlled the military. All day and well into the night, thousands of Filipinos wound their way through the streets of Manila to mourn leftist leader Mr Ronaldo Olalla in a demonstration that brought the army out to defend the presidential palace. About 12 hours after a funeral mass was offered by 27 Roman Catholic priests, Mr Olalla's mutilated body had still not been laid to rest and the chances appeared slim of a ceasefire soon to halt the 17-year-old communist insurgency.

## Management blames arsonists for blaze at S African gold mine

Firemen yesterday fought all day to put out a deep underground fire at Kloof, South Africa's richest gold mine, where management blamed arsonists for the blaze. Kloof is owned by Gold Fields of South Africa.

Kloof, 50 miles west of Johannesburg, was one of several Gold Fields mines affected by wildcat strikes last month in support of a union wage claim. Since then the National Union of Mine-workers has declared a formal dispute. Yesterday it appealed to the industrial court for a ruling on the company's refusal to allow facilities for a strike ballot at one of the company's seven gold mines, including Kloof. The company said the fire, which started on Wednesday night, was the second this week. The first was detected by a fire patrol on Monday night 1.7 miles below ground. After the fire had been put out clear evidence of arson

was found. Igniter cord had been inserted into two timber packs and ignited.

Senior mine officials worked special shifts to prevent further arson attempts but smoke was again detected on Wednesday night. The fire was estimated to be four times stronger than the first. The area was sealed off and the exact cause and location is still not known.

About 900 of the day shift complement of 8,500 miners were deployed in other areas of the mine yesterday as sections of the mine were sealed off to smother the blaze. Management estimated a 20 per cent loss of production from the mine, which normally produces 100,000 ounces of gold worth about \$625,000 a day. The fire, which started on Wednesday night, killed 540,000 tonnes of ore with an average grade of 14 grammes per tonne to give 7,560 kgs of fine gold which produced a working profit before tax of R16m.

Relations between black miners and the company, which is controlled by London-based Consolidated Gold Fields, have been tense since Gold Fields of South Africa refused to raise pay increases ranging from 15 per cent to 20 per cent offered in this year's wage contract. GFSA declined to join the other four mining groups in a further round of wage bargaining. This led to a final agreement for workers employed by the others of between 19.5 per cent and 23.5 per cent.

Last month 48,000 miners at the Doornfontein, Deelkraal and Kloof Mines of the Gold Fields group went on strike and the union later accused the company of using rubber bullets and tear gas against strikers.

Other union activists were arrested by company security forces for alleged intimidation of workers at two other Gold Fields mines, East and West Driefontein.

## Anthony Robinson on a radical idea from BP Cape Town bitterness prompts non-racial development plan

BETWEEN the BP tower block close to Cape Town Harbour and the spectacular bulk of Table Mountain is a large weed-covered space dotted with church spires and the minarets of mosques. This is "District Six," an area which has become a symbol of apartheid's social engineering at its worst.

In the early 1960s, bulldozers broke down the homes and destroyed what was once a vibrant, albeit run-down community of over 60,000 mainly Coloured (mixed race) people. The man whose name is most closely linked to that decision is President P. W. Botha, then the minister in charge of Coloured affairs. To this day Mr Botha defends the destruction of District Six as a humanitarian act of slum clearance which freed tenants from exploitation by landlords and gave them the chance of a healthier life in the new, but distant suburbs. Similar high sounding explanations were given by the Government nearly 20 years later when nearly the Crossroads squatter camp 25 km from Cape Town was torn down last May.

Earlier this week Mr Timo Bezuidenhout, who for the past seven years has been responsible for government black and coloured housing policies in the Western Cape, resigned after what he described as "years of hell" administering government income control and other policies which he privately argued and lobbied against.

The bitterness caused by the policies which led to the destruction of District Six and Crossroads wells to the surface last year when Cape Town became one of the main focal centres of unrest. Many whites feel shame and regret that Cape Town lost much of its seat and vitality when the old established coloured community was blitzed and banished to the far suburbs.

So deep are the scars that all attempts to re-build District Six as an unmarket white housing area with a smaller new Coloured estate have been frustrated. All that has been built on this prime site is a motorway and a new 12000sq ft high school on the fringes of the weedstrewn wasteland. Last week Mr Ian Simms,

AUSTRALIA would step Assisting visitor and temporary entry visas within South Africa from today, Immigration Minister, Mr Chris Hurford said. Intending visitors would have to apply for visas outside South Africa. Australian officials in South Africa would continue to handle applications for permanent residence, Reuter reports from Canberra.

chairman of BP South Africa, one of the most important British companies in the country, offered to take the lead in organising and contributing to a private sector, non-profit making corporation to re-build District Six as South Africa's first non-racial residential and business area.

Writing in the company's bi-annual social report released at the weekend, Mr Simms also proposed that BP, again in co-operation with other private companies, should foster multi-racial education providing financial assistance so that state schools, currently radically segregated by law, could become private, mixed race schools. It is one of the great ironies of South Africa that private multi-racial schools, attended by children of high income whites and blacks, enjoy the greatest prestige. For an increasing number of affluent and better-educated whites, the "Christian-national" education provided by the state in schools which not only separate white from black but also English from Afrikaans speakers (at least in the Transvaal) is seen not only as divisive but also as culturally limiting.

At a time when the exodus of US companies like GM, IBM and Coca Cola from South Africa is increasing the vulnerability of other foreign-owned companies to anti-apartheid lobbies, BP's proposal stresses the virtues of positive engagement rather than disinvestment. The Government's initial response to BP's proposals was a curt reminder from Mr Chris Heunis, the Minister for Constitutional Development, that mixed living areas were not Government policy. BP found the low key reaction encourage-

ing from a Government which, while anxious to keep foreign companies in South Africa and stressing its desire for Government-business co-operation, stubbornly defends its monopoly on broad decision making. Next week the President's Council, the top-level policy advisory body, is due to discuss a report into the workings of the Group Areas Act, which together with the Population Registration Act, forms one of the bedrocks of racially segregated residential areas and schools.

The abolition of these laws, as demanded by BP and many other foreign and domestic companies and business organisations, is not on the cards. Despite Government promises in February 1985 that it would no longer push ahead with forced removals for ideological reasons, they are still taking place, only barely disguised.

Outcast, a long-established black township on the fringe of the white Transvaal town of Brits is currently being demolished in a piecemeal fashion to satisfy removal given to the white electorate. Despite these reminders that the Government's actions do not always match up to its words, the Group Areas report is expected to recommend greater flexibility, and particularly to recognise the de facto existence of mixed "grey areas" which already exist in the inner suburbs of the major cities.

What BP has done by throwing its hat in the ring over District Six is to highlight the need for an internationally recognised new approach to the question of future urban development. BP has joined its voice to those who argue that the re-development of District Six as an open, non-racial development would signify the acceptance of free choice without disturbing those for whom segregation is deeply linked to their personal, political and cultural survival.

The question now is whether BP's open advocacy of a non-racial District Six will be seized of underlining the positive contribution of multinationals to reform in South Africa, rejected as unwarranted interference. With elections in the omg, the odds are still on the latter, in the short run at least.

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So next time you fasten your seat belt and glance out of the window and see our name you'll know why you feel so reassured.

In the meantime, here's a reminder of what to look for.



JP 11/21/86



# Brussels seeks to boost Latin American trade

BY QUENTIN PEEL IN BRUSSELS

A PLAN to revive and extend the links between the EEC and Latin America, boosting trade, investment, aid, economic co-operation and even political ties, has been presented by the European Commission to the 12 Community member-states.

The aim would be to boost trade relations after a dramatic slump in EEC exports to almost 40 per cent between 1980 and 1985, and try to promote greater European investment and lending to help Latin American nations overcome their debt crisis.

Mr Claude Cheysson, the European Commissioner responsible, unveiled the plan yesterday with a plea for the member-states to re-establish lines of export credit to countries in the region, in spite of their indebtedness, and to encourage more direct investment.

He insisted that it was not a European initiative to counter-balance US influence in Latin America—although he admitted that many Latin American countries wanted closer ties with the Community for that reason. The plan approved by the 17-member Commission this week does not contain any specific budget for promoting closer ties, but simply a range of "realistic measures" for the member-states to take.

- Trade promotion to diversify the range of goods and services involved.
- Support for joint investment committees, the creation of data banks, and co-operation between chambers of commerce.
- Closer co-ordination of aid programmes with other sources of finance, concentrated on the poorest nations.
- Support for regional integration, particularly harmonising industrial standards and help in telecommunications links.
- Extending rules of origin requirements to regional groupings rather than individual countries.
- Re-establishing export credit



Mr Claude Cheysson

to countries "which have adopted satisfactory (economic) adjustment programmes."

Mr Cheysson described it as "an intolerable contradiction" that some European countries paid lip-service to promoting trade relations, but refused to give Latin American countries export credit cover because of their indebtedness.

EEC exports to the region have fallen faster in recent years than those from either the US or Japan, which were down 25 per cent and 11 per cent respectively.

Mr Cheysson pointed out that European direct investment in the region was actually higher than that of the US in recent years, totalling \$1.2bn (£833m) in South America and \$1.6bn in Central America in 1984 and 1985, against actual US disinvestment from South America and investment of only \$1.2bn in Central America.

However, he rejected the approach of the European Parliament, which has sought to insist that EEC aid outside Africa, the Caribbean and Pacific, should in future be divided equally between Latin America and Asia, in spite of the vastly differing populations.

# Miti finds chip prices lower outside US

By Ian Rodger in Tokyo

JAPAN'S Ministry of Trade and Industry (MitI) confirmed yesterday that prices of Japanese semiconductor products were lower in third country markets than in the US.

US semiconductor producers claim that Japanese producers have been undermining last July's semiconductor agreement between Japan and the US by dumping chips in third country markets. The US producers want MitI to identify and punish companies said to be involved.

A MitI official said that while the ministry has learned of a few cases of "very low" chip prices in third markets, this did not necessarily mean that the agreement was being broken.

The agreement did not say anything about "very low" chip prices in third markets, but it did monitor the activity of Japanese companies in them, he added. That monitoring process was being carried out on a quarterly basis, so the first results would only be available at the end of this month.

MitI recognised, however, that it was important to keep to the spirit, and not just the letter, of the agreement so it had been investigating sales data, and had found some examples of low prices being offered by Japanese producers in third markets.

It had heard that US producers were also selling in these markets at very low prices "so it is very difficult to establish who started the process."

If a clear case of a Japanese company acting contrary to the spirit of the agreement was uncovered, MitI would ask it to desist.

As for sanctions, the official said there were not many kinds available, short of the removal of the export licence, which would be "too drastic."

# Duke calls for more attention to Indian trade

By John Elliott in New Delhi

BRITISH BUSINESSMEN were urged yesterday by the Duke of Kent, vice-chairman of the British Overseas Trade Board, to "pay more attention" to trade and investment prospects in India. The Duke indicated that the British industry was slipping behind foreign competitors on trade and collaborations.

He was speaking before a private lunch with Mr Rajiv Gandhi, the Indian Prime Minister.

The UK has been replaced as India's largest trading and new industrial collaborations partner by countries such as the US and Japan.

The Duke said: "Businessmen should pay more attention to the prospects. There is a feeling that India is a difficult market, and the message of the liberalisation of policies here has not yet got fully across abroad."

The Duke's visit and the invitation to lunch with Mr Gandhi are especially significant when Indo-British relations are at their lowest point for many years.

The UK's exports to India totalled \$895m last year, and the Duke said that this was expected this year. India's exports to the UK were only \$422m last year.

# Battle builds up for aero-engine markets

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE DECISION by Rolls-Royce and General Electric of the US to end their revenue-sharing agreement on jet engine development represents a bid to resolve what had become an untenable situation.

For competition between them on one type of engine had begun to jeopardise collaboration on another, a classic situation in which the competitive requirements of marketing clashed with an excellent technical and production position.

That the competitive marketing requirements won the day highlights the fact that the battle for world markets in the civil aero-engine industry, even among collaborators, is intensifying.

The overall world market for civil aero-engines up to the end of this century is estimated to be worth about \$70bn. It is estimated by Rolls-Royce that one-third of this will be spent on "big thrust" turbo-fan jet engines for wide-bodied jets such as Boeing 747 Jumbo jets, and large tri-jets of the projected McDonnell Douglas MD-11 type. The larger types of twin-engine jets, such as Airbus A-310s and the prospective Airbus A-330, would also use such engines.

It has become common in the

aero-engine industry for major companies to collaborate on some types of engine, while competing on others. Examples include the partnership between

Boeing 747s and Airbus A-310s. Rolls-Royce had a rival engine, the RB-311-524, which at that time did not match the thrust output of the 80C2. It

per cent of the development and production of the other's engine, rising eventually, if business looked good, to 25 per cent or even more. But one event this past summer highlighted a flaw in the agreement.

Rolls-Royce had gone ahead with development of its own "big thrust" version of the RB-311, the 524, at first with what it called the 545D "upgrade" engine, which won considerable success in world markets against the GE 80C2, and then with a further development, the 524D4D of about 58,000 lb thrust but with better fuel consumption.

As a result, Rolls-Royce won the big order from British Airways in August to fit the 524D4D engine on 16 Boeing 747-400 Jumbo jets that airline is buying with an option on another 12 aircraft.

CE had been fighting for the same contract. Its anger at losing it stemmed from its belief that, although the 524D4D was not specifically included in the pact with Rolls-Royce, the latter had a moral, if not a legal, obligation to stand aside and let the 80C2 win.

CE is reported to have offered Rolls-Royce up to 30 per cent of the work on the

80C2 if that engine had been chosen by BA for its Jumbos. Rolls-Royce disputed that interpretation of the agreement. It claimed that it had the right to continue developing the 524D4D as it chose, and to fight for orders world-wide in competition with the 80C2.

Despite the excellent technical relationships between the two companies, managerial relations became strained.

Both companies have not recognised that the "increasing overlap and competition" between the 524D4D and the 80C2 have reached a point where the pact on the 80C2 and 524E4 is no longer workable. GE believes that Rolls-Royce, under the pact, is not only getting a share of the 80C2, but also another share of the same market with its competitive 524D4D.

Neither Rolls-Royce nor CE will say who initiated the break, but it was clear as recently as the Farnborough show that, despite efforts to paper over the cracks, the pact was in jeopardy, and that it was probably only a matter of time before it was terminated.

Nevertheless, the possibility of some continuing partnership between the two companies is not ruled out.

# Competition between Rolls-Royce and General Electric on one type of engine had begun to jeopardise collaboration on another — a classic situation in which competitive requirements of marketing clashed with an excellent technical and production position

GE and Snecma of France to build the CFM-96 series of engines for such airlines as the Boeing 737-300 and Airbus A-320.

Competing with that engine is the International Aero-Engines V-2500, a group comprising Rolls-Royce, Pratt & Whitney and West German, Italian and Japanese engine companies.

The Rolls-Royce/CE pact now terminated was first set up in 1984, to enable each company to get a share in the expanding markets for two engine types engines. GE was building the CF6-80C2, a big engine capable of about 60,000 lb thrust for

seemed sensible for Rolls-Royce to link with GE on the 80C2.

At the same time, Rolls-Royce was doing well with a smaller version of the RB-211, the 535E4 of about 40,000 lb thrust, in the twin-engine Boeing 757 medium-range airliner. GE had nothing to offer in that market, but it did offer the PW-2037.

Thus it was sensible for GE, in return for a share of the 80C2, to give Rolls a share of the 80C2. The two engines were complementary, not competitive, aimed at different markets.

Initially, the pact allowed each company to have up to 15

# European vans set for record

BY JOHN GRIFFITHS

EUROPEAN production of light vans, those derived from cars, is on course to reach a record of more than 600,000 units this year, according to the Automotive Industry Data (AID) statistics group.

Its report shows that for the first time in three years the European industry appears not to be handing sales to Japanese importers by failing to increase output to match rising market demand.

In 1984, only 400,000 light vans were produced by the European industry, while the

European market stood at 550,000 units—little wonder that the resulting vacuum was readily filled by eager exporters in far-away Japan," says AID.

The statistics show the Europeans to have been wrong-footed again last year. The market climbed sharply once more, to 600,000 units, but the European output of 530,000 units allowed Japanese imports to achieve a further 30.8 per cent sales increase.

In the first eight months of this year, however, European production has climbed a fur-

ther 16.6 per cent. The sharpest production increase has taken place in Spain, where it rose by 41.3 per cent in the first eight months compared with the 1985 period.

The levels of demand in Europe are such that General Motors is preparing to launch a van version of the Opel Corsa/Vauxhall Nova, according to AID.

AID Newsletter, Automotive Industry Data, 34 St John Street, Lichfield, Staffs, England WS13 6PB. £220 or \$375 a year.

# Japanese car exports 'to rise slightly next year'

BY ANDREW BAXTER IN TOKYO

JAPANESE car exports will rise slightly in 1987 following a projected 2 per cent decline this year, according to the Industrial Bank of Japan.

The bank expects exports to rise from 6.71m units this year to 6.77m, which would still lag behind the record 6.85m units achieved in 1985. Worldwide demand will recover next year, according to the forecast, while higher oil prices will lift exports to the Middle East.

Economic problems in China

and in the Middle East were given as the main reasons for sluggishness of Japanese exports this year, rather than the 40 per cent appreciation of the yen.

Other favourable developments for next year include cost-cutting measures by the Japanese car groups, which have been pushed through more quickly than expected, and effective sales promotion in the domestic market, particularly by Toyota.

# NTT urges tougher sales stance by Europeans

BY WILLIAM BAYNONS IN BRUSSELS

NIPPON TELEGRAPH AND TELEGRAPH (NTT), Japan's largest communication group, yesterday criticised European suppliers for not being tough enough in promoting themselves overseas.

That view came from Mr Haruo Yamaguchi, NTT's senior vice president, speaking after a seminar in Brussels for nearly 200 European companies, in which the group outlined to sceptical delegates its strategy of seeking to buy more foreign equipment.

Mr Yamaguchi, responding to allegations that NTT's overtures might not be entirely sincere, admitted: "Our figures for European purchases are not very big yet, but that is not because we are not enthusiastic."

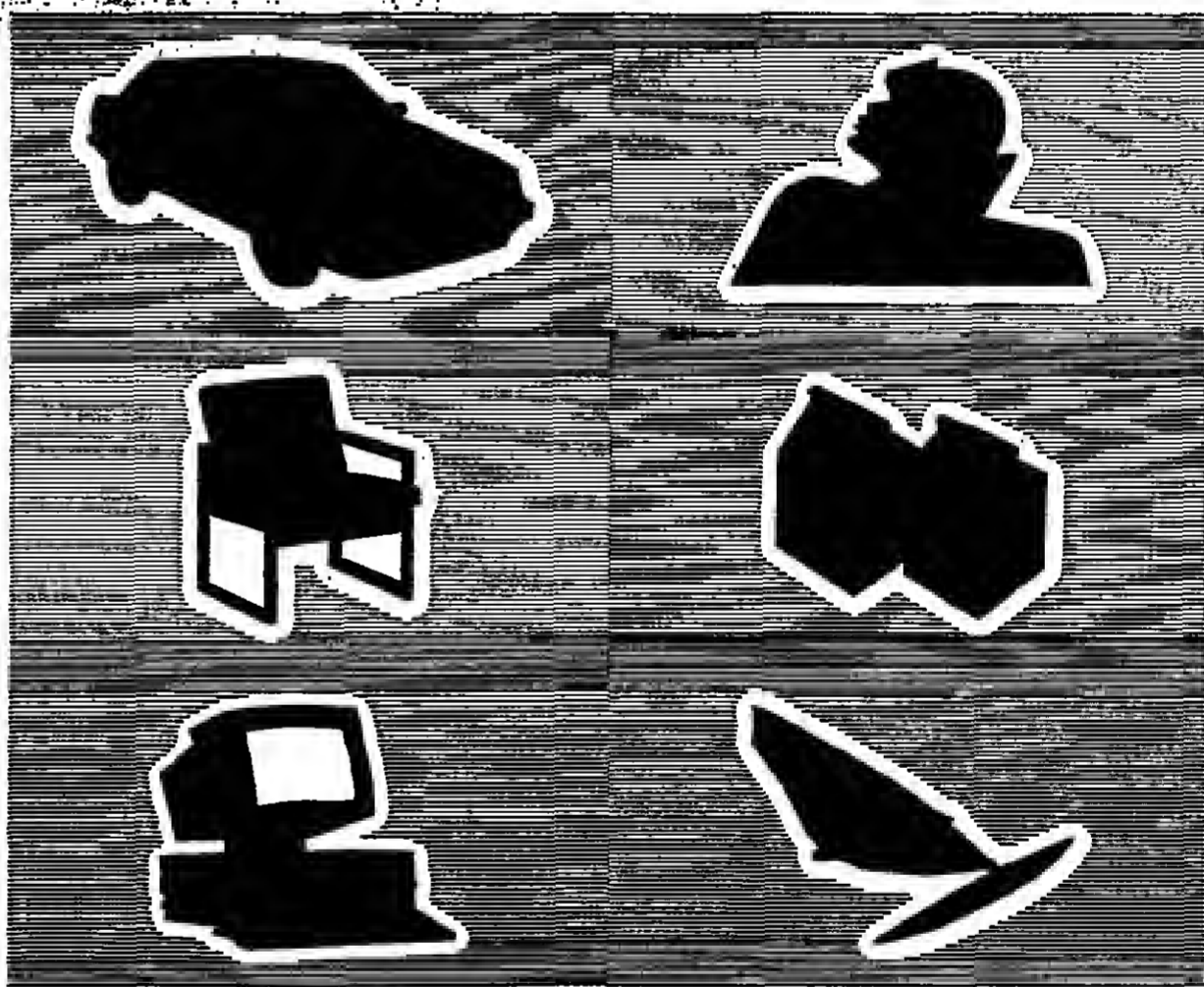
"It is because of European companies' lack of an aggressive approach to selling to NTT." NTT last year bought a mere ¥17bn (£7.3m) worth of equipment in Europe, ten times more than in 1981, but an insignificant slice of its ¥487bn world

sales. Mr Yamaguchi said that although he was keen in principle to trade more with European companies, progress would be slow. That was because NTT wanted to concentrate on forming research and development joint ventures to ensure product compatibility, rather than pushing into straight equipment purchases.

Undismayed by widespread suspicions of Japan's unwillingness to open its telecommunications market to foreign suppliers, Mr Yamaguchi emphasised: "We feel no commitment to buy from European companies. We are a private firm so we are only willing to buy on a commercial basis."

But he added that NTT was particularly interested in seeking suppliers for its planned introduction of an integrated services digital network (ISDN), which will radically upgrade existing telephone lines and in which European companies have a lead.

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# INTERIM RESULTS

Extract from the (unaudited) Interim Results for the six months ended 30th September 1986

	6 months to 30/9/86	30/9/85	
Turnover	£85.0m	£53.1m	+60%
Profit before tax	£6.4m	£3.3m	+91%
Earnings per share	3.5p	2.5p	+41%
Dividend per share	1.0p	0.7p	+50%

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AMERICAN NEWS

Lionel Barber in Washington reports on efforts to gloss over the budget deficit. The political comeback of Rosy Scenario

ROSY SCENARIO is about to make her political comeback. The White House code-word, first used in February, 1981, when President Ronald Reagan's supply side economics were supposed to produce a balanced budget by 1984, has reappeared to gloss over the problem which will not go away: the federal budget deficit.

inadequate domestic savings to finance federal Government spending and economic growth. The forecasts come at a critical point. President Reagan is preparing a budget for fiscal year 1988, while Congress is doing its own sums. The shadow-boxing over spending priorities has begun even before Congress reconvenes in January.

problem is that neither the President nor the Democratic Party, which now has a majority in both legislative chambers, see eye to eye on cuts. Defence spending took a hit in fiscal year 1986 when the racing growth during Mr. Reagan's first term slowed at last. This fiscal year, the Pentagon received \$29.9bn, far less than it asked for.



Donald Regan: behind initiative

ing Congress's predicament, remains coy. The less than Rosy scenario is that both the White House and Congress are about to dodge the deficit and violate the spirit of Gramm-Rudman. Neither party, naturally, wants to take the blame.

Contra rebels 'have begun training in US'

BY LIONEL BARBER IN WASHINGTON

A GROUP of 70 Nicaraguan rebels have started military training in the US, according to one of their leaders. The bulk of US aid to the Contras — \$70m — is in military training and weapons. A further \$27m is for food, medical supplies and other non-lethal items.

Mr Adolfo Calero, head of one of the largest guerrilla forces fighting the Sandinista Government in Nicaragua, said the six-week training course had begun on US soil two weeks ago. Further training will follow at other sites, he said.

The US had sought support from Nicaragua's neighbouring countries — Costa Rica, Honduras and El Salvador — for using their territory for training the rebels. But all three states voiced opposition saying they did not want to be further sucked into the war. Contras are already heavily encircled along the Honduras-Nicaragua border.

President Reagan said at his news conference on Wednesday night that "we still believe very much" in the Contra cause. But he denied that the rebels were attempting to overthrow the Sandinista Government, saying they only wanted to open a political dialogue.

Mr Alfonso Serrano, Central Bank vice president, and Mr Jorge Selme, Budget Director, said the programme presupposes a current account deficit of \$1bn next year and \$900m in 1988. Chile is seeking new commercial financing over the next two years, and this week began preliminary talks with creditor banks in New York.

Chilean officials have tentatively proposed that the new financing comes through a repayment period of previously contracted foreign credits — not in the form of additional commercial loans. Chile is also counting on the continued flow of credits from multilateral lending institutions, and has pending applications for over \$800m in loans from the World Bank and the Inter-American Development Bank (IADB).

The US, which holds veto power in the IADB and controls 20 per cent of the voting block in the World Bank, has warned it will oppose or abstain in the voting for such loans to Chile, in protest at the Pinochet regime's human rights record.

new IMF agreement provides Chilean economic authorities with less leeway than they enjoyed in previous years. The projected budget deficit of 1.7 per cent of gross national product is lower than this year's 2.1 per cent deficit.

Chile and IMF reach agreement

By Mary Helen Spooner in Santiago

GENERAL Augusto Pinochet's regime has reached agreement with the International Monetary Fund (IMF) for its 1987-89 economic programme, providing for a budget deficit of less than 1.7 per cent of gross national product, and an economic growth from 3 to 5 per cent, Chilean officials announced.

Mr Alfonso Serrano, Central Bank vice president, and Mr Jorge Selme, Budget Director, said the programme presupposes a current account deficit of \$1bn next year and \$900m in 1988. Chile is seeking new commercial financing over the next two years, and this week began preliminary talks with creditor banks in New York.

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Brazil set to raise prices of electricity and fuel

THE Brazilian Government is set to announce measures today making adjustments to its anti-inflation programme, officials said, Reuters reports from Brasilia.

Since the Government's landslide victory in national elections last Saturday, intensive consultations have been held involving President Jose Sarney, his closest financial advisers and the leadership of the ruling Brazilian Democratic Movement Party (PMDB).

Officials said the Government was ready to announce price increases in public utilities such as electricity and gas, motor fuels, cars, tobacco and alcoholic drinks.

The Government introduced its anti-inflation programme, the Cruzado Plan, on February 28. The plan, a combination of currency reform, price freeze, ended generalised indexing of the economy. It has been a spectacular political success and is seen as the biggest reason for the Government's sweeping electoral victory.

price freeze cut inflation from more than 200 per cent to much lower levels. According to official figures, prices have risen only 10.25 per cent since Sarney took office in March. But the price freeze caused widespread shortages throughout much of the economy which have been evident for months.

Officials acknowledge that price changes should have been made before, but were delayed because of the elections. The national elections, according to partial results, gave the PMDB 21 of the 27 governorships and an absolute majority in the Senate and Chamber of Deputies.

Editorial Comment, Page 26

Strike at GM parts plant threatens US production

GENERAL MOTORS, indefinitely laid-off 16,700 workers in three states starting Thursday, and said it might have to shut down its North American assembly operations because of a strike at a parts plant, AP reports from Detroit.

Talks to end the strike at the Delco Electronics plant in Kokomo, Indiana, resumed yesterday. The 7,700 Delco workers have been on strike since Monday. Delco is a GM subsidiary that makes electronic parts such as radios, heat sensors and on-board computer components.

If the strike goes on, well, not even too much longer, will be completely shut down," Mr Roger E. Smith, GM chairman, said yesterday.

The system eliminates costly inventories and puts pressure on suppliers to control quality. The parts, since assembly lines must be shut down if a part is defective. It also leaves companies vulnerable to small strikes at critical parts plants and can only be successful if management and labour find solutions to disputes other than strikes, industry experts said.

The October rise lends support to those economists who argue that continuing income gains will allow consumption to rise moderately through the rest of the year and help the economy keep moving forward.

US personal income rises

BY STEWART FLEMING IN WASHINGTON

PERSONAL INCOME in the US rose a moderate 0.4 per cent in October, but Americans cut back sharply on car purchases and consumer spending fell a record 2 per cent, the Commerce Department reported yesterday.

The end of the spending spree on cars, which was triggered by the decision of automobile companies to halt their low-interest car financing plans after they had reduced their bloated inventories, has been apparent in retail sales figures.

Haiti's leader has no political ambitions

By Cayote James in Miami

THE LEADER of the interim government of Haiti, Lt-Gen Henri Namphy, says he has not changed his commitment to hand over power to an elected president in 18 months and that he has no political ambitions.

Speaking to businessmen attending a Miami trade conference on the Caribbean, Lt-Gen Namphy said that after handing over to an elected government he wanted to become simply a citizen in his own country. The Haitian leader has been in charge of the provisional government since the fall of President Jean-Claude Duvalier in February.

In visiting Miami this week the first Haitian head of government in 30 years to have left the country while in office. His visit coincided with new outbreaks of violence in Haiti which have been politically unsettled since President Duvalier was overthrown.

Lt-Gen Namphy has been under attack for including in his administration associates of the Duvalier regime. A strike by bus and lorry drivers crippled commercial life in Haiti this week.



Export Development Corporation (An agent of Her Majesty in right of Canada)

Société pour l'expansion des exportations (Mandataire de Sa Majesté du chef du Canada)

NOTICE OF PARTIAL REDEMPTION

TO THE HOLDERS OF C\$100,000,000 11 1/2% NOTES DUE DECEMBER 15, 1989 SERIES RC

NOTICE IS HEREBY GIVEN pursuant to paragraph 7(B) of the Fiscal Agency Agreement dated as of December 13, 1984 between EXPORT DEVELOPMENT CORPORATION ("EDC") and ORION ROYAL BANK LIMITED (the "Fiscal Agent"), and in accordance with Condition 5(c) of the Terms and Conditions of the 11 1/2% Notes Due December 15, 1989 Series RC (the "Notes"), that EDC has elected to redeem C\$5,190,000 aggregate principal amount of the Notes in the denominations of C\$1,000 and C\$10,000 each bearing the distinguishing letters "RC" and the under-mentioned distinguishing numbers, namely:

Table with columns for serial numbers and denominations (C\$1,000 and C\$10,000) for Series RC notes.

FOR THE C\$10,000 DENOMINATED NOTES

Table with columns for serial numbers and denominations (C\$10,000) for Series RC notes.

have been elected by lot by the Fiscal Agent for redemption on the 22nd day of December, 1986 at a redemption price equal to 101% of their principal amount plus accrued interest to the date of redemption (totaling C\$1,012.24 per C\$1,000 Note and C\$10,122.36 per C\$10,000 Note). The aggregate principal amount of the Notes outstanding after December 22nd, 1986 will be C\$96,122,000. All the Notes listed above will be redeemed on December 22nd, 1986 in Canadian Dollars upon presentation and surrender of the said Notes (accompanied by the interest coupons appertaining thereto which mature after December 22nd, 1986, failing which the face value of any missing unmaturing coupon will be deducted from the sum due for payment), at any of the following paying agents, at the option of the holder:

- List of paying agents: Orion Royal Bank Limited (London), The Royal Bank of Canada (Toronto), The Royal Bank of Canada (Paris), The Royal Bank of Canada (Brussels), The Royal Bank of Canada AG (Frankfurt/Main), Kreditbank S.A. (Luxembourg).

NOTICE IS ALSO HEREBY GIVEN, that all interest in the Notes so called for redemption shall cease to accrue on or after the said 22nd day of December, 1986 and coupons for the payment of interest after such date said Notes shall be void.

DATED AT LONDON This 21st Day of November, 1986 by ORION ROYAL BANK LIMITED Fiscal Agent



ORION ROYAL BANK LIMITED A member of The Royal Bank of Canada Group

COMMERZBANK OVERSEAS FINANCE N.V. U.S.\$ 100,000,000 Floating Rate Notes Due 1995

In accordance with the provisions of the Notes notes is hereby given that for the six months period from November 19, 1986 to July 19, 1987 the Notes will carry an interest rate of 10 1/4 per annum with a coupon amount of U.S.\$ 502.78 on U.S.\$ 100,000, and U.S.\$ 2,513.59 on U.S.\$ 50,000.



27/11/50

111



THE MERCEDES-BENZ S-CLASS SALOONS: 300 SE, 420 SE, 420 SEL, 500 SE, 500 SEL, 560 SEL.

# The S-class: Mercedes-Benz engineering in its most classic form

Although the S-class has been described as "a moving network of high technology," Mercedes-Benz does not believe in complicated technology for its own sake. Instead they blend it ingeniously with their celebrated engineering techniques to produce S-class cars with the remarkable ability to behave like chauffeured limousines one moment and taut sports saloons the next.

An S-class Mercedes-Benz is almost two tons of educated steel and aluminium, complemented with space-age alloys and fabrics. The 300SE comes with automatic transmission as standard equipment, plus variable-ratio power steering, multi-point central locking, electric windows, electrically-heated exterior mirrors and automatic front seat belt tensioners.

Throughout the S-class range there are nearly forty other items of optional or standard equipment. From electric front seats with individual memories to orthopaedic back rests, air bags and ABS. Importantly, all of these items are related to additional safety, comfort or convenience.

This wide range of options, plus the choice of four engine sizes means that the S-class buyer can order a car that is virtually bespoke-tailored. The choice is further widened with the availability of the longer wheelbase 420 SEL or 500 SEL.

Pinnacle of the S-class range is undoubtedly the new 560 SEL. This extraordinary 300hp saloon has twenty factory-fitted options as standard equipment and is available with an intelligent hydro-pneumatic suspension. This new system modifies its firmness and height to match the driver's style.

The conundrum confronting many an S-class buyer, however, is not which model to order or which options to specify; it is whether to drive or be driven. The Mercedes-Benz S-class permits you to sit back and indulge in an enormous range of amenities or to take the steering wheel firmly in both hands and drive for the sheer pleasure of it. Whichever seat you decide to take, the experience will be most rewarding.



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TECHNOLOGY

A GRAND IDEA

# Harmony between piano and computer keyboards

By Peter Marsh

A WORLD-CLASS concert pianist has just finished the performance of a lifetime. The music company planning to issue a recording of the performance then suddenly finds—to everyone's horror—that a bout of coughing from the audience has ruined the tape.

Such a catastrophe can now be avoided, however, using an unusual computer-based piano which engineers in Austria and the US have completed after 14 years of work. In the system, a computer records not the sound of a piano on tape but rather the movements of the individual keys as the piece of music is played.

To replay this recording, the computer instructs a series of electromechanical devices to activate the keys of the piano in exactly the way the musician struck them. External noises such as coughing or aeroplanes rumbling overhead are immaterial to the sound that is heard—a "perfect repeat performance," according to the developers of the system.

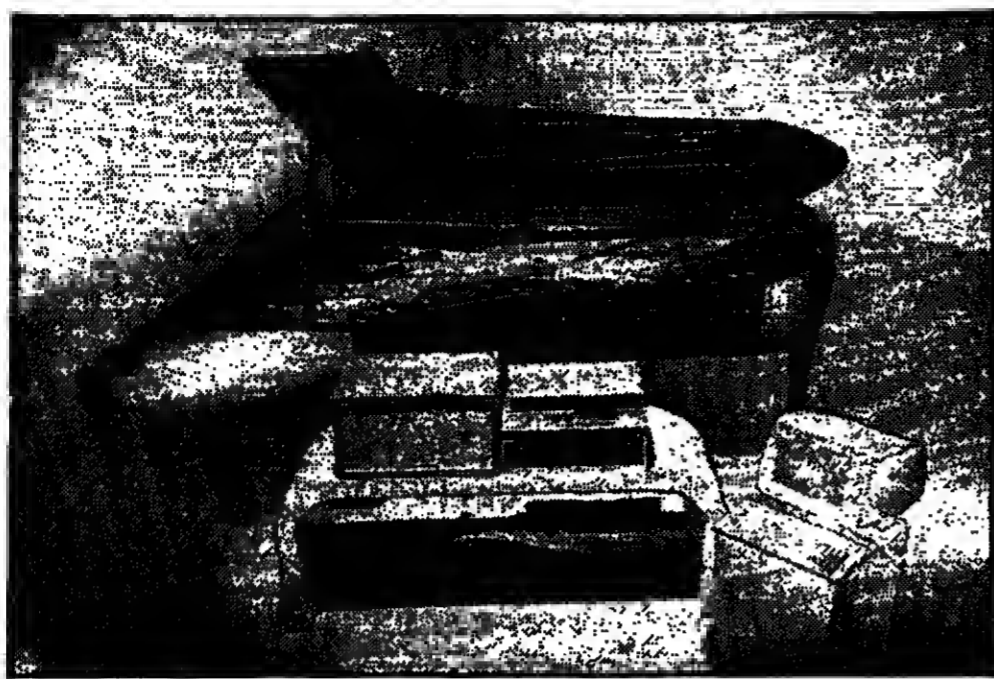
As an added bonus, a technician at the controls of the computer can "retouch" the recording of the performance, to alter notes that are misplaced, or to produce a *shado* more fortissimo at a set part of the proceedings. Thus even if the pianist is having an off day, the recording that results from his or her work can be technically immaculate.

The £70,000 computer-based piano (roughly twice the cost of an ordinary grand piano) has been developed by Bösendorfer, one of the world's top maker of pianos, which is based in Vienna. Bösendorfer is owned by Kimball International, of Jasper, Indiana, which is best known for making office furniture and electronic organs.

In a joint project, engineers from Vienna and Jasper worked on the new system. The original idea for the computerised piano came from Mr Wayne Stankke, a Californian musician-cum-electronics engineer who worked with both teams on the programme.

In outline, this way of obtaining a recording resembles the operation of old-style player pianos. In these mechanisms, a set of cards with holes in them activates mechanical contraptions to strike keys as though someone is sitting at the instrument.

But according to Mr Hal Vincent, musical engineering manager of Kimball, the new system resembles a player piano "only in the way that the Wright brothers' aeroplane is similar to a jumbo jet." Central to the invention is that recording is made by a series of optical devices that "memorise" the position of keys while the instrument is played.



Electronic route to perfect recordings: Bösendorfer's computer-based piano

This lack of a physical connection means that the pianist does not feel any reverberations resulting from a mechanical recording device, of the type that would be required for a player piano.

When the computer is instructed to replay a performance, using a series of solenoid-based contraptions attached to the 87 keys in the Bösendorfer instrument, the sensation obtained is as if the real pianist is actually at the keys.

According to Mr Vincent, the overall effect is to give a "live" quality to the recording that would be impossible with even the most sophisticated loud-speaker-based hi-fi system.

Mr Vincent says that when a top-class pianist bears his or her rendition using the computerised system the initial reaction is "one of incredulity."

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hear their own performance as though they have been sitting in the audience. It normally takes a few minutes for this to sink in."

Most of the electronics work on the project was done in Indiana, with Bösendorfer staff in Vienna concentrating on adapting the basic pianos.

When a pianist plays a note, the keys in the instrument are depressed by a specific distance. Each key is linked to a hammer, which moves in a similar fashion.

The optical sensors are a series of light-emitting diodes which, 800 times a second, obtain readings of the degree to which all 87 keys deviate from their resting positions. A similar arrangement of sensors stores data about the hammers—and also the movement of the piano's three foot pedals.

The sensors are sensitive enough to differentiate between about 1,200 positions for each key. This is a huge amount of precision bearing in mind that the maximum depression of a key—which occurs when a pianist gives his instrument a real thump during loud, emotive passages—is no more than about 1 centimetre.

The information about position is stored in digital form in a purpose-built computer. Later, the sound can be replayed by instructing the computer to play the piano using the data base of how a piece of music was performed.

The system can also be a useful aid in teaching. A student could play a particularly difficult passage—and then not only hear this replayed with perfect fidelity but also be told by the computer of any poor notes or incorrectly expressed passages.

The teaching function follows from the power of the electronics system to analyse, note by note, the entire performance. Details such as the length of the notes and the force with which each is played are displayed to the pianist via a TV-type screen.

Kimball has produced a total of 12 computerised pianos. One of the first has been bought by the Massachusetts Institute of Technology, which will use the machines for research into the way people understand and compose music. Kimball hopes other systems will be used both by recording studios and institutes that teach music.

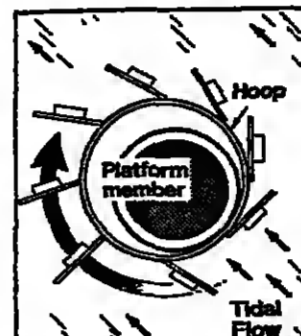
Anyone hoping that the instrument is capable of turning the performance of a ham musician into that of a world-class pianist is, sadly, due for a disappointment. According to Mr Vincent, the system's ability to embellish a performance is fairly limited, on account of the vast amount of computer power that would be required.



Edited by Geoffrey Charlsh

## Barnacles made to jump through hoops

OFFSHORE operators are being offered a means of cutting considerably the cost of sub-surface cleaning of their platforms. RevMarine of Falmouth has developed a self-propelled device which it claims can cut cleaning costs—amounting easily to £8.5m per platform every three years—by at least 40 per cent. The tubular members of



platforms soon became covered in marine growth. If unchecked, this can add many tonnes to their weight and cause dangerous loadings—but cleaning is expensive using divers. Mr Tom Henderson, himself a diver and also managing director of RevMarine has developed a simple device now being made by his company and called the Henderson Hoop. The hoop breaks at one point and is pinned after fitting round the tube, having a loose fit. It is made from a resilient form of polypropylene and has radial fins which hinge out and catch horizontal tidal flow on one side of the hoop only, making it rotate once or twice a minute. Small attachments to the fins make the hoop also move along the tube over

whatever free length exists on that particular run. The inside surface of the rotating hoop rubs against the tube on the side facing the water flow, keeping the tube free from growth. When the tide reverses, the hoop returns down the tube run, pushing in the other radial direction and cleaning the tube's other side. A typical platform might need about 400 of the hoops for the many tube runs forming the structure.

## US check on big-time smuggling

AIR CARGO containers can be inspected for weapons, explosives, drugs or other undesirable items at a rate of 85 containers per hour and a cost of \$20 per container using an X-ray system launched by Bechtel, the engineering and construction company of San Francisco. Developed in conjunction with fellow US companies Varian Associates and American Science and Engineering, the system is said to be sensitive enough to pick out items as thin as a pencil and hidden behind several inches of steel. To get X-rays through such large objects as air cargo containers the system uses an 18-foot high, one-inch wide, fan-shaped beam. This scans a passing container and is driven from a Varian X-ray linear accelerator, claimed to be the most powerful X-ray source commercially available.

## Magnetic bugs for cleaner rivers

TOXIC METALS in factory effluents, or river water entering plants that provide water supplies, could be reduced to very low residual levels, it is claimed, by a system under development at Southampton and Durham universities in the UK. The process uses specially chosen bacteria which become coated with magnetic ions (charged atoms) of the metals that are in the water in the form of salts. The "bugs" acting like tiny magnets, are then separated from the fluid using magnetic filters in the form of closely spaced, crossed-wire assemblies. From time to time the filter is switched off and the accumulation of bacteria is flushed to a safe place. The idea of bacteria attracting heavy metals is not new, but the two universities, sponsored by the UK Department of Trade and Industry and a

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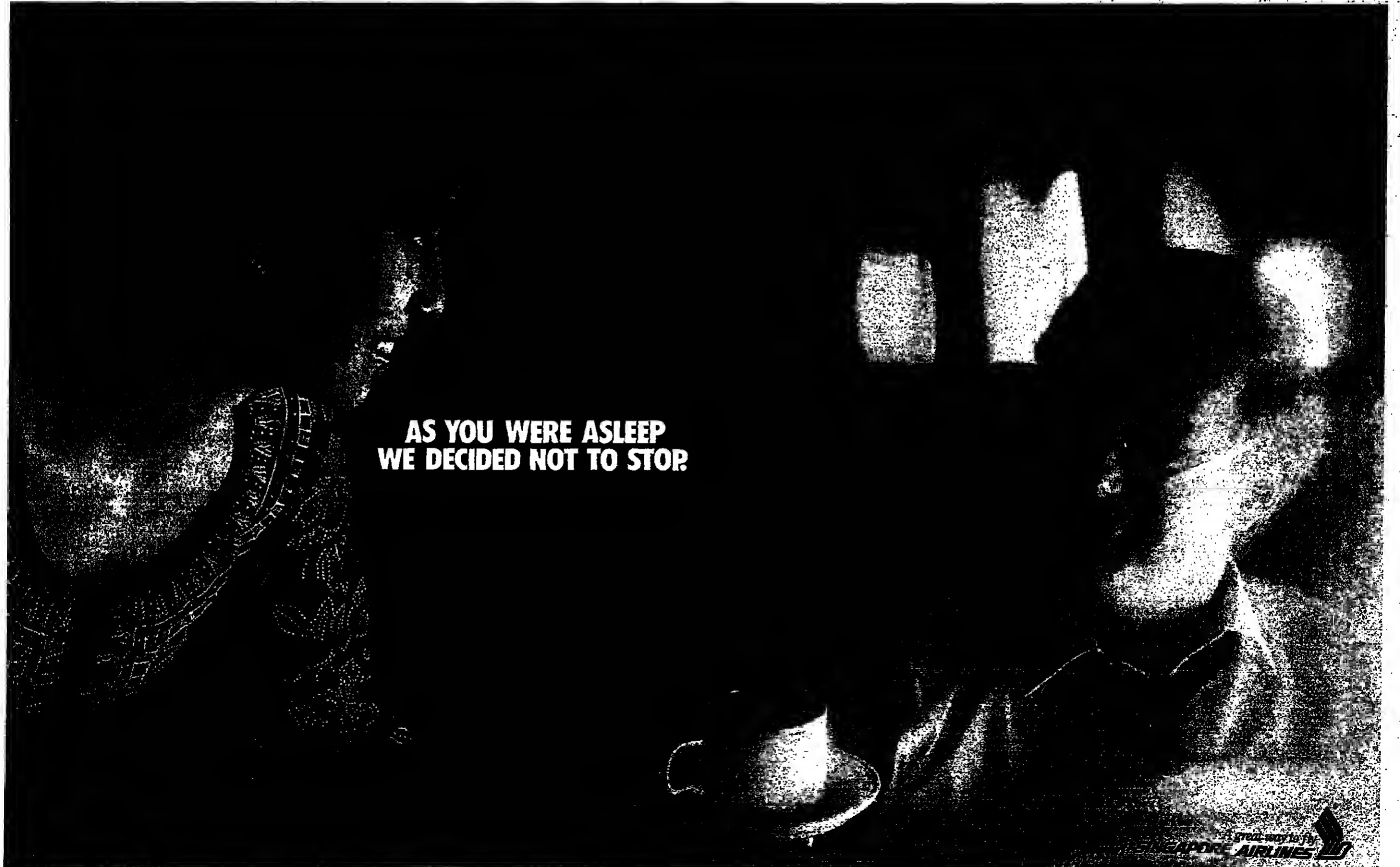
UK company, Bio-Separation of London, have developed the magnetic attraction idea to achieve extremely low residual levels of metal. The micro-organisms are able to take on their own wet weight of material and their removal magnetically from the fluid is very efficient. Work recently carried out at a Dutch company showed the method to be capable of reducing mercury levels in plant effluent from 2,000 parts



per billion to three parts per billion. Bio-Separation is co-operating with plant designers Davy McKee of London with a view to commercialising production of the equipment involved in the process.

## A coat for cutting tools to wear

HALZERS High Vacuum of Beckhamsstead, UK, has opened a division for the coating of cutting tools. The coating, called Baltride, is an extremely wear resistant and chemically stable coating of titanium nitride offering "previously unobtainable" increases in cutting speeds, a better finish and longer tool life. Contacts: RevMarine UK, 0526 12949. Bechtel: US, (415) 768 1234. Southampton University: UK, 0703 569122. Baltride: UK, 04627 2181.



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SINGAPORE AIRLINES



UK NEWS

# Unit trust sales near £1bn as boom continues

BY ERIC SHORT

INVESTORS bought almost £1bn of units last month as the boom in unit trusts continued to accelerate to unprecedented sales levels.

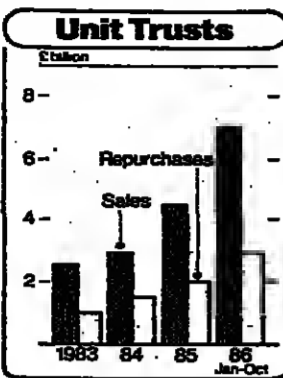
Figures issued yesterday by the Unit Trust Association showed that sales in October amounted to a record-breaking £983.7m - more than £100m above the previous monthly sales record of £850.5m achieved in June of this year.

The UTA pointed out that in 1981 total unit sales for the whole year only amounted to £955.6m, a figure then regarded as an excellent result.

These figures were boosted by a near-record number of 18 new unit trust launches. Many of these were highly successful, such as the Allied Dunbar European Growth Trust, which sold £34.9m of units, and Framlington Financial Fund, which sold £21.5m.

However, unitholders are becoming much more active in switching funds. Repurchases last month were maintained at the very high level of £369.1m, though some £50m lower than in September.

This resulted in net new investment in unit trusts at £623.6m, just £25m below June's record of £648.9m.



Total unit trust sales in the first 10 months of this year now amount to £7bn. Record sales of £4.5bn for the whole of 1985 have been left far behind. Although repurchases for the period total £2.89m, net new investment has reached £4.11bn - against £2.54bn for the whole of last year.

Despite some dull equity markets during the month, the buoyant investment enabled total funds under management to rise by nearly a £1bn to £29.9bn, while the number of new unitholder accounts increased by a further 100,000 to 3.22m.

# Apricot computer moves into desktop publishing

BY DAVID THOMAS

APRICOT, the Birmingham-based computer maker is moving into desktop publishing, a market which is expected to grow rapidly.

Desktop publishing allows high-quality publications to be produced on personal computers.

Apricot says the UK market is worth about £30m a year at present, but expects this to grow quickly particularly when demand for word processing and desktop publishing begins to converge.

Apricot yesterday unveiled details of four desktop publishing machines ranging from £5,999 to £10,999, excluding VAT. It is also offering to add desktop publishing capabilities to the personal compo-

ters of existing customers for £3,999.

The company said it hoped to have about 20 per cent of the UK market after two years.

It thinks its first sales will be with general business customers, followed by demand from more specialist printing and publishing operations and the in-house printing facilities of large companies.

Apricot said this move into desktop publishing fitted into the strategy it has followed since it plunged into loss last year. This strategy includes concentrating more on services added to personal computers and on products likely to be part of networks in offices.

# Chernobyl reactor 'fundamentally flawed'

David Fishlock reports on Lord Marshall's view of the Soviet disaster

THE SOVIET reactor type which exploded at Chernobyl last April was fundamentally and dangerously flawed when judged by Western principles of reactor design, Lord Marshall, chairman of the UK Central Electricity Generating Board believes.

Lord Marshall, interviewed at the annual meeting of the US Atomic Industrial Forum in Washington, said the Soviets had admitted that their RBMK-type reactor at Chernobyl was grossly unsafe but they believed it could be kept in check by a rigorous code of operating instructions.

He said the reactor type was qualitatively different from every other reactor type in the world, and therefore held no lessons for Britain or any nation outside the Soviet Union.

At Chernobyl, the operators flouted standing orders, and the nuclear fuel over heated to the point where it exploded into white-hot particles. Lord Marshall said international nuclear experts who conducted the



Lord Marshall

post mortem into the explosion had been distracted initially from its gross design flaws by top-level Soviet accounts of the many operating errors, and by their own fascination with the massive post accident recovery operation.

Only later had it dawned on them that the Chernobyl reactor type - responsible for about 6 per cent of Soviet electricity capacity - had the fundamental flaw of a positive power coefficient at any power level below 20 per cent.

This meant that if, for any reason the amount of steam present in the reactor core should increase, the reactor's power output would automatically increase. This in turn would generate more steam, and hence more power.

"What we have is in effect a positive feedback on the build up of power," he said.

The Soviet reactor was the only reactor type in the world with the characteristic of a positive power coefficient. The characteristic had been deliberately eliminated from

all Western reactor designs. The West, which had never been given details of the Soviet reactor type, had simply assumed that Soviet designers worked to the West's basic safety principles.

Lord Marshall likened the flaw revealed in the Chernobyl reactor to having a car with a design fault that required the driver to give constant attention to his brake when below 20 mph to prevent it from surging to 100 mph if, for example, the fan belt should break.

Like the car, the reactor needed to pass through the unsafe regime at least twice every time it was used. The accident occurred when it was deliberately being operated at low power.

Top Soviet nuclear officials had acknowledged the design flaw and said it was a colossal psychological blunder, to rely so heavily on operators.

The first rule of reactor engineering in Britain, was that any reactor must have inherent characteristics of self-protection and fail-safe.

An early clue that the Soviet design philosophy was different, came when a senior British nuclear engineer inquired about safety interlocks on their reactor - a question they evidently did not understand.

British reactors were protected by an extensive system of inter-

locks. Lord Marshall said the Soviets were now making changes "which, in effect make their practice look closer to our own."

Lord Marshall identified five basic rules of reactor operation which applied in Britain but did not apply in the Soviet Union at the time of the accident:

- Built-in capacity to fail safe.
- A design which makes it impossible to remove all control rods at once, or too quickly.
- Automatic shut-down if operators deliberately try to make the reactor unsafe.
- Operators who are well trained in handling unusual as well as routine situations.
- Independent nuclear inspection by a team which "can at any time without hindrance or challenge close down any reactor."

For these five reasons Lord Marshall concluded that there was "no narrow technical issue" in which the West could or should learn from the Chernobyl disaster.

# Open College seeks to attract sponsors

BY RAYMOND SMOODY

THE Open College, television and radio's vocational college is putting together a campaign to attract industrial and commercial sponsors.

Ms Sheila Innes, chief executive of the college set up by the Government earlier this year, is looking for a wide range of sponsors. She hopes companies will be able to sponsor programmes, the preparation of courses, bursaries for students or even Open College workshops.

The names of sponsoring companies can be carried on printed material and the college is beginning to explore the extent to which sponsors' names can appear on screen.

The college, supported by the Independent Television companies, the BBC and Channel 4, is due to begin its broadcasts next September.

"We will be having consultations with industry to make sure that the high quality courses we plan to offer are in fact relevant," said Mrs Innes, controller of BBC Educational Broadcasting, who takes over her new job in January.

The first raft of courses likely to

be offered at the Open College include: management skills, foreign languages for business, basic electronics and computing, and courses in job searching and basic communication skills. There will also be courses, aimed primarily at the unemployed, on profitable uses of spare time and for women returning to work.

A lot of the courses will involve assessment and the award of credits towards existing educational qualifications. But some will be what Sheila Innes describes as "at the jolly end" designed to attract less motivated learners with courses perhaps on rock music or do-it-yourself. "We might in the end even become the nursery slopes for the Open University," said Mrs Innes.

Britain, she believes, has been rather slow in investing in its employees and potential employees. She hopes that those who enrol with the college - they will probably be called learners rather than students - will be given a sense of belonging to the institution,

# Chinooks to fly again after modifications

By Michael Donne

THE three Boeing Vertol BV-224 Chinook helicopters of British International Helicopters will be able to resume flying soon, once modifications requested by the Civil Aviation Authority to the transmission gear and other parts have been completed.

The aircraft have been grounded since the crash earlier this month of a BII Chinook whilst approaching Sumburgh airport in the Shetlands, following a "catastrophic fatigue failure" of part of the aircraft's forward rotor gearbox. Out of 47 on board, 45 died in the crash.

Immediate modifications to the remaining Chinooks on the UK civil register were ordered by the CAA, including replacement of parts in the gearboxes and transmission system.

This work is now well under way, and the CAA said last night that subject to satisfactory completion and inspection of the work, the aircraft could fly again.

# Critics of arts 'cuts' attacked by minister

FINANCIAL TIMES REPORTER

MR RICHARD LUCE, the Arts Minister, said yesterday that some arts lobbyists had turned pessimism itself into an art form and were in grave danger of damaging the cause of the arts in Parliament and in the country.

He hit back at those who had wilfully misrepresented his arts budget - announced on Monday - as "cuts", and who used colourful and theatrical language to overstate their case.

Mr Luce said: "Let us be quite clear about the position: my budget for next year has increased arts spending by 3.4 per cent - which is broadly in line with that for Government spending overall in the next financial year. The Arts Council has had its basic provision increased by 3.5 per cent - which is broadly in line with inflation."

"Under this Government real spending on the arts - that is after allowing for the effects of inflation - has risen by 13 per cent (after excluding local authority determined spending on libraries and museums).

"Of course I understand there are pressures of competing claims in the arts world but this must be seen against the background of ever increasing expansion of the arts. This annual ritual of despair is regularly proved to be unfounded. But when it is combined with a misrepresentation of the facts of the Government's very real support for the arts, it is in serious danger of doing harm to the cause of the arts."

Mr Luce, speaking to a gathering of business sponsors of the arts, revealed that business sponsorship is expected to have contributed up to £25m to the arts this year. "This is just one example of how the arts are expanding through a plurality of funding."

The National Heritage Memorial Fund, which has the task of safeguarding historic buildings, works of art, and the countryside, says it faces an impossible task if its annual grant from the Government - announced this week to be £3m, frozen from last year - is not increased.

# British dilemma on human rights

By John Hunt

A PRIVATE member's bill to incorporate the European Convention on Human Rights into British law is to be introduced in the House of Commons by Sir Edward Gardner, QC, a senior Conservative backbencher.

It would mean that British citizens who believe their fundamental rights have been infringed would have to have their cases heard in a British court instead of going to the European Court in Strasbourg.

Sir Edward came fifth in the ballot for private members' bills yesterday which means that his bill will be one of those debated in the Commons.

Another bill would give people the right of access to their personal files held by various organisations. "There is also the possibility of a bill imposing tougher sentences for serious crimes and one to give the long-term unemployed the guarantee of a job."

Sir Edward's bill, like others on the list, places the Government in an embarrassing dilemma. A similar private measure, the Human Rights and Fundamental Freedoms Bill, was strongly opposed by the Government when it was introduced in the House of Lords in December by Conservative peer, Lord

Brombourne (formerly Sir Derek Walker-Smith). It had strong all-party support and the backing of Lord Seaman from the cross-benches.

But Lord Glenarthur, Under-Secretary at the Home Office, opposed it as "a completely unjustified gamble" which would move Britain towards a written constitution. It passed all its stages in the Lords but was not given time in the Commons.

But now Sir Edward's bill will be debated in the Commons where it has wide support on both sides of the house. Sir Edward argued yesterday that it will remove potential conflict between the jurisdiction of the European Court and British law and would give British citizens swifter justice at lower cost. He hoped the Government would be convinced by the force of these arguments.

The bill giving right of access to personal files will be introduced by Mr Archie Kirkwood, the Liberal MP, who came sixth in the ballot.

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UK NEWS

Janet Bush reports on changes in the Bank of England's computing methods City faces money supply confusion

Lawson does not want fall in pound Labour opinion poll lead feeds sterling's jitters

By Philip Stephens

MR Nigel Lawson, the Chancellor of the Exchequer, yesterday re-affirmed that he does not want to see sterling fall significantly below its present levels against other leading currencies.

The evidence to the House of Commons Treasury and Civil Service Committee, Mr Lawson also indicated that increases in public spending announced earlier this month had effectively ruled out a 4p cut in the basic rate of tax to 25p in the next Budget.

The Chancellor said the necessary downward adjustment in sterling's value in response to lower oil prices was now complete. The present policy was therefore to ensure that the exchange rate exercised "a financial discipline" in the economy.

He indicated he was referring to sterling's trade-weighted value in such calculations, but said he would not be more explicit on a particular level because that would encourage speculation in the foreign exchange markets.

BY JANET BUSH

STERLING had another nervous day on foreign exchanges yesterday, falling sharply at the opening mainly because of an opinion poll which again showed the opposition Labour party in the lead.

The Bank of England's effective sterling index fell to 67.5 at one stage only 0.5 per cent above its record low, before edging higher to 67.8 at the close. The index had closed on Wednesday at 68.0.

The poll, published yesterday morning, showed the Labour Party ahead of the Tories by 3.5 per cent, the biggest lead recorded by Gallup since June. Recent polls had shown the Tories in the lead for the first time in nearly a year and had partly mitigated market concern about the deterioration in the balance of payments and forecasts for higher inflation next year.

Although the poll steered towards the close, it still ended lower at DM 2.835, compared with Wednesday's close at DM 2.875, and at \$1.110 after \$1.118.

calendar month reporting makes them very difficult to interpret at the moment. There are also distortions in connection with the large sale of shares in Trustee Savings Bank Group which the Bank of England said had boosted broad money.

City economists and dealers said sterling had already been very nervous and vulnerable before the new opinion poll.

The Prime Minister's comments on the European Monetary System and interest rates in an interview with the FT earlier this week cast doubt on two potential supports for sterling. At the same time as ruling out full membership of the EMS until at least after the next general election, Mrs Thatcher expressed her dislike of raising interest rates and of market intervention.

The foreign exchange market is concerned about the Government's commitment to defending sterling at a time when nerves are already running high about the next election.

The Bank of England's official money supply figures have always been difficult to interpret but the fundamental change in the way the figures will be reported from now on has thrown the City of London even deeper into confusion.

Mr Robin Leigh-Pemberton, the Governor of the Bank of England, hinted in a recent speech that the closely watched Sterling M3 broad money aggregate might be dropped altogether because distortions meant it was no longer a reliable indicator of monetary growth. Problems with interpretation will have been compounded, at least for a few months, by the change from mid-month to calendar month reporting.

This is the culmination of discussions with banks just over four years ago which concluded that banking statistics should be brought into line with most other economic and financial statistics

and yesterday the Bank of England published its figures on the new basis for the first time.

The Bank of England said the change to calendar month reporting had no significant implications for monetary policy but it did pose some short-term problems for the measurement and assessment of the monetary statistics.

Banks have for a long time submitted detailed quarterly balance sheet returns to the Bank of England but they have only compiled abbreviated returns at the end of each calendar month and even then only for the past four years. This has made it difficult to construct a completely accurate picture of calendar month trends in past months as a basis of comparison for the new series.

The Bank's construction of calendar month statistics does show, however, that over time there is no

significant divergence from the banking month series and the trend is the same.

The most serious question mark hangs over seasonal adjustment. The Bank said in a note accompanying yesterday's release that the seasonal adjustments applied to calendar month data would be less reliable and subject to greater revision.

The Bank warned, therefore, that seasonal adjustments should be treated with great caution. In view of the problems, it is setting up a group to examine the question of seasonal adjustment.

For outsiders, it will be even more difficult to interpret Sterling M3 data because the Bank will no longer publish seasonally adjusted data for two key components of the money supply - the Public Sector Borrowing Requirement and other counterparts which are banks' ex-

ternal and foreign currency transactions and net non-deposit liabilities.

Because of large seasonal fluctuations in departmental spending and the timing of tax payments, the monthly PSBR figures published by the Treasury in cash terms give only a very rough guide to the underlying trend of Government borrowing.

Several City of London economists said it will be extremely difficult to assess the progress of Government funding and draw any strong conclusions about the trend of broad money growth.

Yesterday's provisional data, both with and without seasonal adjustment, showed encouragingly modest rises in Sterling M3 but a very large total for sterling bank lending to the private sector.

Before seasonal adjustment, Sterling M3 rose by about 0.7 per

cent to 1.0 per cent in October, October, giving growth of 15.5 per cent in the 12 months to the end of October. After seasonal adjustment, growth in the broad money measure was thought to have been flat to 0.3 per cent.

Unadjusted M3, the narrow monetary aggregate, was estimated to have fallen by about 0.6 per cent, giving an annual rise of between 4.75 per cent and 5.0 per cent. Seasonally adjusted M3 growth was about flat.

Bank lending grew by an unadjusted £3.5bn and a seasonally adjusted average of about £2.2bn per month for the last six months.

The Bank said Sterling M3 was inflated at the end of September by the heavily oversubscribed PSB group share issue.

Norton Opax claims victory

BY DAVID GOODHART

NORTON OPAX, the fast-expanding printing and packaging group, yesterday claimed victory in its hard-fought eight month tussle for control of the larger printing group McCorquodale.

With just under 24 hours to go before the offer officially closes, Norton's advisers, Samuel Montagu, said that it owned or had accepted shares from holders of 50.2% of McCorquodale.

However Pru-Bache, advisers to the rival management buy-out offer, immediately challenged Norton's victory claim and said that following an appeal to the Takeover Panel over the purchase of certain McCorquodale share blocks, the issue would not be decided until a meeting of the full panel on Monday.

Pru-Bache believes that between 6 and 8 per cent of McCorquodale's share capital has been bought in the market over the past few days by institutions acting in concert with Norton. These shares have been acquired at just over the buy-out team offer of 315p per share and well above the Norton cash alterna-

tive of 305p. Under panel rules Norton and those acting in concert with it are not allowed to buy at a price over its own cash alternative.

It appears that Pru-Bache's claim that at least one institution buying at 315p, a concert party, has been rejected by the Panel executive - hence the appeal to the full panel next week.

One of the institutions involved is the Kuwaiti Investment Office which is also closely involved with Norton as a "core" underwriter of its bid.

Holmes à Court pledges £275m for DBS plan

BY RAYMOND SNOODY

MR Robert Holmes à Court's Bell Group has written to the Independent Broadcasting Authority pledging that it is prepared to provide up to £275m to support the British direct broadcasting by satellite (DBS) project.

Bell is the principal investor in National Broadcasting Service (NBS), one of the five applicants for the franchise to run three new channels of satellite television in the UK.

The IBA chairman, says that the financial support would be in the form of satellite services, equity loans and underwriting.

Mr James Lee, chairman of NBS, said yesterday that Bell had committed itself to spending £200m to purchase up to three satellites, and pay for two launches and a ground control station.

NBS and Bell are negotiating with British Aerospace for a contract worth up to £200m.

Minister backs private sector for N. Ireland power station

BY MAURICE SAMUELSON

THE GOVERNMENT last night confirmed that it was nearing a decision on whether to give the private sector a major share in electricity production in Northern Ireland.

Mr Tom King, Northern Ireland Secretary, told engineers in London that two private consortia, as well as the publicly owned Northern Ireland electricity authority, had completed proposals for a 450 megawatt station to burn local deposits of lignite low calorific coal.

He left little doubt that if the private sector could guarantee low cost electricity for the province, it would receive the Government's approval for the project.

The injection of £400m to £400m of private capital would be a "major demonstration of confidence in the province", and the largest private investment ever made there, he told the annual dinner of the Institut of Mechanical Engineers.

Announcing that a decision might be possible at the beginning of next year, he said a privately run project would be assured of an early start, resulting in the early creation of 2,000-3,000 jobs in Northern Ireland, especially in the construction industry.

The two private consortia include major US as well as British civil engineering concerns.

One of them, Antrim Power Company, is led by Bechtel Corporation of the US, the Hanson Trust, GEC and a number of Northern Ireland investors.

The other, Longside Power Company, is registered at the Belfast office of Ireland and Woolf and is led by Foster Wheeler, Costain and Northern Engineering Industries.

Northern Ireland Electricity (NIE), backed strongly by power worker unions, is also pressing to build and construct the plant. It claims that, with the help of the Central Electricity Generating Board, it could do so at least as fast as its competitors and says it is legally entitled to raise private finance to do so.

The fierce competition for the contract has been further heightened by claims of rival mining companies to offer the cheapest fuel sources. At Crumlin and at Coagh, on opposite shores of Lough Neagh, mining rights are in the hands of British Petroleum's subsidiary BP Coal.

A third major deposit, for which Australia's Meekeatharra Minerals was prospecting rights in June, is at Ballymoney.

The price at which lignite can be mined at these sites will be an important factor in determining the location of the power station.

Cement job cuts blamed on imports

By Lynton McLean

BLUE Circle Industries, the cement and building materials group, is to cut its workforce by almost 11 per cent with 1,200 job losses next year.

In addition, two Blue Circle cement works, at Shoreham, Sussex, and Swanscombe, Kent, are likely to close at the end of 1988 with the loss of a further 900 jobs.

The redundancies and planned closures will affect 10 of the company's 13 factories in the UK as well as rail distribution depots.

Blue Circle said yesterday that the operation of Greek cement imports in the UK market in recent months had helped push imports to 8 per cent of the UK market, compared with near zero imports five years ago. This had been a factor in the company's decision to cut its workforce and production capacity.

Cement production capacity at the UK's biggest cement works, Blue Circle's plant at Northfleet on the Thames estuary, is to be cut from 1.6m tonnes a year to 1.0m tonnes at the end of next year, when two of the plant's four cement kilns will be shut with the loss of 300 jobs.

The decision reflects the excess cement production capacity in the UK when demand is static and imports are rising.

Blue Circle is the largest manufacturer of cement in the UK, with 57 per cent of the UK cement market. It has the capacity to make 8.5m tonnes of cement a year, but last year sold only 7.8m tonnes out of a total UK market demand of 13.5m tonnes.

RTM Cement and Rugby Portland Cement are the other two main UK cement producers in the UK.

Mr Hurd's advocacy of the biggest change in Britain's broadcasting system since introduction of commercial television 30 years ago, was viewed with suspicion by Mr Gerald Kaufman, Labour's Shadow Home Secretary, who accused the Government of seeking to undermine the position of the BBC by furthering the "Murdochisation" of the British electronic media.

Broadcasting changes outlined

BY IVOR OWEN

THE BBC and the Independent Television companies will both be required to allow independent producers to provide around a quarter of their programmes under major changes in broadcasting policy outlined by Mr Douglas Hurd, the Home Secretary, in the House of Commons last night.

While unable to give any precise timetable for their introduction, he indicated that subject to the Conservative winning the coming general election, a new system to permit competitive tenders to play a part in the allocation of independent television franchises, is likely to be in place by 1993.

In what Labour MPs interpreted as another precursor of an early general election, Mr Hurd ruled out any increase next year in the current £38.0m BBC licence fee.

His insistence on the need for independent programme producers to be given substantially expanded opportunities - over a period of four years rather than the ten years suggested by the Peacock Committee in its report on broadcasting - clearly surprised many MPs on both sides of the House.

Mr Hurd recalled that the committee recommended an increase to at least 40 per cent of programmes to be supplied by independent producers.

He said: "Some of the independent producers themselves have campaigned for a figure of 25 per cent and a figure in that region seems to the Government to be a realistic goal at which to aim."

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Student number projections increased

By Michael Dixon

MR KENNETH BAKER, the Education Secretary, yesterday forecast a more favourable climate for universities and polytechnics by raising the projections for total student numbers. These projections underlie the Government's longer-term educational planning.

The move follows complaints from employers' organisations and higher education pressure groups that future student numbers as previously projected would not provide enough people with degree-level education to meet employers' needs.

Mr Baker emphasised, however, that the increased figures were not a statement of Government policy on higher education.

There are two new projections, each based on a different set of assumptions about trends in demand for higher educational studies.

One, founded on past demand, projects that the total of full-time and equivalent part-time students, including those from overseas, would rise from 683,000 in 1985 to 760,000 in 1988, an increase of 14 per cent on the previous projection by the Government in 1984.

Consumer protection bill aims to liberalise European trade

BY CHRISTOPHER PARKES, CONSUMER INDUSTRIES EDITOR

A BILL designed to protect consumers from defective or unsafe goods and misleading pricing practices and, at the same time, help liberalise trade within the European Economic Community, was published by the Government yesterday.

The Consumer Protection Bill could become law within a matter of months, Mr Paul Channon, Secretary of State for Trade and Industry, said in London.

The first section of the Bill aims to make producers, importers or own-brand distributors liable for damage caused by defects in their products. Mr Channon said this would make it easier to obtain compensation.

"In particular, there will be strict liability; consumers will no longer have the heavy burden of proving that the manufacturer has been negligent," he said.

This provision is based closely on a European Community directive on product liability, and implementation would be an important step in harmonising EEC law, the minister claimed.

"Manufacturers and consumers will benefit from having a similar regime throughout the Community, which will reduce barriers to trade."

While the new controls would reinforce existing legislation, there is some concern among manufacturers and consumer groups alike about the inclusion and framing of a "development risks defence" in the product liability section.

This could be the most serious threat to the Bill's smooth passage through Parliament.

It gives a company a defence if, in the light of knowledge at the time of manufacture, it was not reasonable for the company to be expected to discover the defect or the means to discover the fault were not available.

Mr Channon said it was important that while consumers should be given adequate safeguards, the Government had to be careful not to "choke off" innovation.

Consumer groups fear this amounts to a loophole through which drug and aircraft manufacturers, for example, may avoid liability.

The Confederation of British Industry, the employers' association, said yesterday that without the development risk clause, companies would be inhibited from developing new products. The availability of insurance cover would also be threatened.

"We shall watch with interest to see whether practice this defence proves to have been drawn widely enough," Mr Kenneth Edwards, deputy director general of the CBI, said.

A general safety requirement in the Bill, designed to make it an offence to sell unsafe consumer goods, would apply to all products and allow speedy, decisive action when dangerous new products appeared, Mr Channon said.

It would reinforce existing legislation which provides powers to lay down specific rules about certain products. While this would continue, the minister said, it was too slow to deal with the appearance of products, "especially novelty goods which are all too often dangerous."

The third main provision will make it an offence to give misleading price indications and comparisons. Existing legislation on "bargain" offers has proved ineffective.

Mr Channon said the new rules, based on a code of practice to be published separately from the Bill, would enable consumers to make better decisions "in a market where goods will compete on quality and value rather than on the basis of gimmicks."

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Irving Trust Company as Fiscal Agent



# FINANCIAL TIMES SURVEY

Friday, November 21 1986

## Industrial Property

Rents are rising again as the backlog of empty space left from the recession continues to fall. But development is still hard going in some centres and even high-tech faces problems.

### Out of the doldrums

A MASSIVE take-up of industrial/warehouse development which has been difficult to fund in the last few years. But Neil Higson, a partner in Herring Son and Daw, says that there are harsh realities in the investment market which the mere take-up of space is not going to remove. "In many parts of the country there is not a great deal of logic behind the recovery that has taken place in industrial development," he says.

Another agent, Weatherall Green and Smith, led off the autumn edition of its quarterly property index with the stronger performance of industrial property investments.

"The industrial sector, which has for so long been in the doldrums with total returns well below the other sectors, is displaying more healthy signs. Returns have risen almost constantly for the last eight quarters," it said.

Increased interest in good industrial space would mean that the next prospective movement in yields was likely to be downward, it forecast. "This would result in a rapid increase in the value of existing investments, as well as providing a much-needed boost to the stan-

still two Britains from the development point of view. King & Co implicitly advises against making narrowly-based assumptions on its statistics. "One of the reasons for the reduction in industrial floor space continues to be the acquisition of industrial land for residential and retail purposes," it says.

"A number of major house-builders report that, especially in the south-east, redundant industrial property continues to be a major source of supply of residential development land."

By William Cochrane

place in industrial development," he says.

"In many cases rentals have not risen to a level at which investors can justify the capital input.

"The return they achieve on a new industrial development in the north Midlands might only equate to £1.70 to £1.90 per sq ft per annum. This is not an adequate return on a capital investment which includes £20 to £25 a sq ft of building costs."

"Until rents rise or yields move further only a limited amount of industrial development makes sense where rents are less than £2.50 a sq ft."

Mr Higson thinks there are

which has now burst. However the switch to flexible "business class property," may be one of the most important happenings in property development for decades.

Mr William Winterston, an associate of the agent St Quintin, said that institutional investors are taking a cautious approach to property developments for high-technology industry. "The inevitable failure of some companies in the sector is one factor influencing investment," he said.

This year has seen careful discrimination between suitable hi-tech sites and those for traditional industrial and warehouse development. Next year will see increasing competition between developers for the blue chip, high-technology covements.

And what is a blue chip? This year has seen Hewlett Packard, bailing its fitting out at Waterside Park, in Bracknell, developed by LET, funded by Wyndham Investments, and sold in July for more than £14m to Shell Pensions Trust.

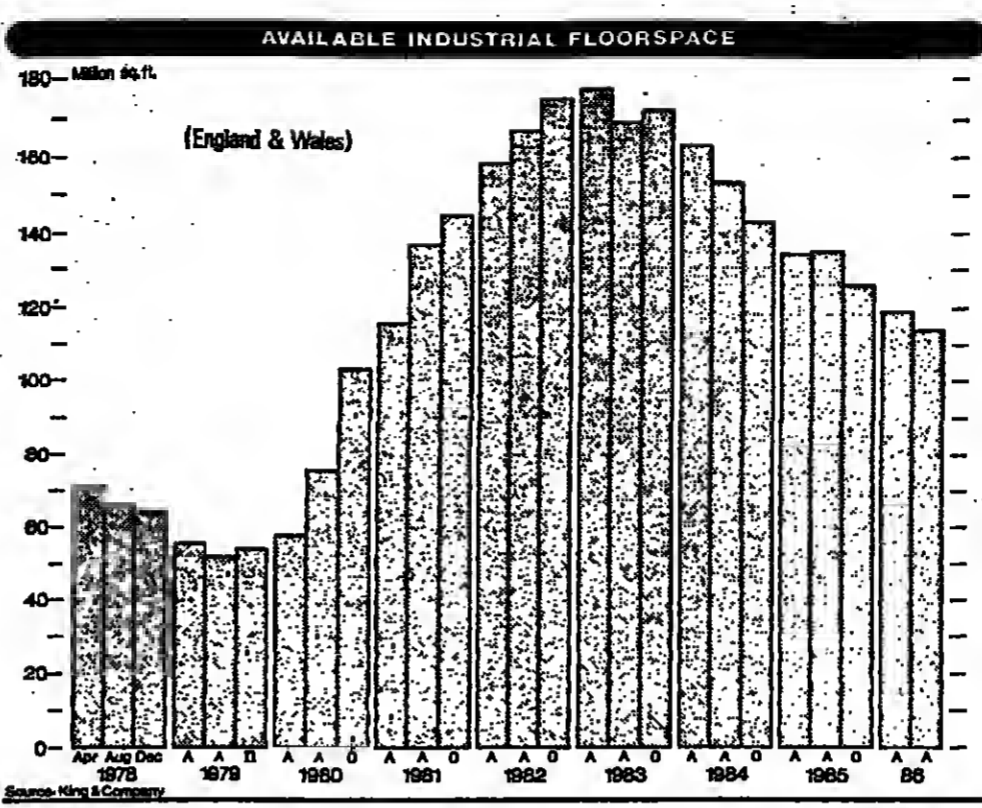
IBM-Rolm also confirmed its withdrawal from headquarters development plans at Swindon, moving instead under the parent company's wing to Havant, in Hampshire.

Hi-tech occupiers have

clearly been shaken by the recession in their home base of Silicon Valley, California, and other high technology centres in the US.

Yet, at the same time, other companies in the information technology business have been making major owned-occupier property investments in the UK. Maybe another year will tell where demand is really going in this high pressure sub-sector of the industrial property market.

Hywel Jones (top) and Heinz Wolff: predicting the future needs of industrial tenants



### Trends

## Producing the tools for living

HI-TECH was on the up and up last year but now, late in 1986, it is beginning to look like discarded packaging in the industrial property market. Will business parks go the same way or do they represent a serious, consumer-led change in commercial property?

The television presenter Prof. Heinz Wolff, who describes himself as a bio-technician, addressed some of these points last month when he spoke at the inauguration of Watchmoor Park, London and Metropolitan's ambitious 420,000 sq ft business park near Camberley, Surrey.

Best-known for television series such as The Great Egg Race and computer advertisements, and actively involved in the European space programme, Prof. Wolff emphasised the need for business-science parks. He called them the lynch-pin of the high-technology and science-based industries.

These buildings would be said, have to produce the "tools for living" - intelligent products that would facilitate work for this and future generations, especially those using the silicon chip and computer technology.

Prof Wolff emphasised the importance of communications in these parks, both in their location close to transport routes and in a crossflow of information between tenants and research centres, such as universities, so that the maximum benefit would be gained from the knowledge acquired.

He believes that the parks should become scientific communities like universities and not merely glorified industrial estates.

A broader but in some ways similar brush was wielded by the economist Hywel Jones eight months earlier in a presentation on demographic trends and their effect on property for the College of Estate Management Property Conference 1986.

Hywel Jones, one of the youngest-ever economics lecturers at Oxford University, is a well-known speaker on economic issues and business strategy. As head of the Henley Research Centre he predicted in 1985 the renaissance of industrial rents which has led to the recent recovery of industrial property as an investment medium.

He left the Henley Research Centre early this year to form his own economics consultancy, H. G. Jones and Associates, who have been appointed consultants to agents Richard Ellis.

In February he said there was little reason to believe that the process of deurbanisation—in the sense of the decline of the old-established agglomerations—would be reversed before the end of this century, so Prof Wolff's support for the motorway-oriented business park seems well based.

Mr Jones points out privately that deurbanisation, as he defines it, has been going on since the 1930s.

In February, however, he added that the demise of manufacturing industry is not inevitable—and that some of the derelict industrial properties may well be associated with a degree of renaissance in the 1990s.

Mr Jones does not see himself as an oracle. "It would be daft to forget the conventional wisdom that manufacturing has a pretty gloomy future in this century," he said.

But he felt it necessary to remind his audience that UK industry endured a rough shake-out in 1979 and, in many cases, is now up to world standards of productivity; that its competitiveness, marketing strategy and management could also be improved; and that light industry would perhaps take over where heavy industry was left to rot the relatively prosperous parts of the country.

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Fig.1. The Acorn

Fig.2. The English Oak

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# Industrial Property 4

## Use Classes

### Flexibility to order

THREE YEARS ago, this survey discussed the sustained pressure on the Government to revise the Town and Country Planning (Use Classes) Order 1972.

Mr Richard Crosswell, of the planning and development department of Cluttons, recalls that radical reform of the legal powers available to local planning authorities, had been made patently necessary. The 1972 Order, he says, could not keep abreast of market developments, especially hi-tech office/industrial schemes with their hybrid and unorthodox blend of uses.

Early next year a new Use Classes Order should be brought into force. The Government set things in motion in mid 1985. In last summer, after a report from the Property Advisory Group—through which the property industry advises the authorities—it had published a consultation paper. The paper's proposed merger of Classes II (offices) and III (light industry) into a new business use class, is the move which attracted most interest, said Mr Crosswell.

The agents Richard Ellis discussed the reasons for the projected changes, and their potential effects on the market, in their quarterly investment bulletin in October.

They noted changing tenant demands, reflecting the desire for maximum flexibility and resulting from a number of market characteristics, including:

- Higher standards required in the working environment;
- Higher profiles and market image of occupiers;
- Expansion of the computer and electronic sectors;
- Preference for out-of-town locations;
- The need for interchangeability of functions between office, research and development and manufacturing/assembly operations.

"These needs have been accommodated in the market in a range of new style developments," says Ellis. "They include high-tech buildings, business parks, science parks, research parks, office parks and campus-style developments. In some cases these terms have

developed to meet planning requirements as well as being used as marketing tools to improve the image of the development."

The difficulty in identifying the precise use of the occupier of this type of development, say Richard Ellis, has undoubtedly caused investors to approach the neo-industrial sector with caution.

Implementation of the consultation papers' proposals will give much more flexibility to the occupier. On investment, say Ellis, where developers and institutions provide or own properties of accommodating the new business class, sustained demand should lead to continuing growth in this sector.

They believe that a more flexible occupation of commercial buildings will reduce the possible effects of depreciation and obsolescence. The occupier will move more often, thus allowing more scope for the owner to bring the property up to date.

The proposals could have a significant impact on some town centres, hastening the decentralisation of the traditional office market to out-of-town sites which allow greater flexibility of design and accessibility as well as an improved environment.

The big new developers, like Mr Stuart Lipton of Stockley Park and Broadgate fame, have already noted the possibilities outside congested town centres like Reading, near the M4, where out-of-town sites are looking more and more attractive.

Ellis says that on property values, interpretation of the new classes and their interrelationship will cause confusion in the short term. "Specific valuation problems will arise in relation to interpretation of rent reviews, user classes and the wording of planning consents on existing properties, subject, of course, to the location and specification of the building," they add.

Ellis think that the investment market may see a fundamental readjustment of relative yields of office, industrial and high-tech properties, with a

knock-on effect on site values and an impact that varies according to location.

Some of that has already happened around the M25, with a differential between office and industrial rents as high as £10 per square foot to the west of London and industrial land values doubling with permission for mixed-use development. The difference is sometimes between £500,000 and £1m an acre.

North-east of London the differential may be £4 per square foot, the mixed-use market totally untested, and the premium for a higher office content roughly £30,000 an acre on a base of £250,000.

On the valuation of the completed properties, Ellis note a current yield gap of over 2 percentage points between prime provincial office yields and industrial yields. They say that the gap should narrow for properties in the new business class.

"The growth expectations from an out-of-town office park and high-tech campus-style development in the same location are likely to be similar and the yield levels should reflect this," they say.

"This may lead to a fall in high-tech yields to below 7 per cent, while prime industrial yields may reduce to below 8 per cent."

Assuming that existing workshop accommodation falls within the new business class, say Ellis, demand for this type of property should increase with the potential to secure full office use.

William Cochrane

## PLANNING USE CLASSES

Present	Proposed
Class I	*Shops for the sale of hot food, tripe, cats-meat or motor vehicles New retail class
Class II	Other shops for the sale of goods by retail (including retail warehouses) Hairdressers, undertakers, travel and ticket agencies, post offices, receivers of goods to be washed, cleaned or repaired *Other "retail services" Banks, building societies, estate and employment agencies Professional services to the public (eg solicitors) Other offices Light industry New business class
Class III	General Industrial building class Special Industrial classes Warehousing class
Class IV	Hotels etc Residential schools and colleges Hospitals and homes *Hotels New residential institutions class
Class V	*Non-residential education and training Clinics, health centres etc Museums, public halls etc New non-residential institutions class
Class VI	Places of worship Theatres, cinemas, concert halls etc Dance and sports halls, baths etc New assembly and leisure
Class VII	*Dwellings *Small businesses at home *Communal housing of elderly and handicapped New private residence class
Class VIII	*Retail sales on open land *Light industry on open land *General industry on open land New open land class New open land class New open land class

Source: Cluttons \* Uses marked with an asterisk are currently not classified.

## Companies

### Image can be critical to survival

IMAGE IS again becoming important among UK industrial property companies.

Slough Estates, the largest industrial property group in Britain, is one of the most likely candidates to benefit from the upturn in property activity in the prosperous south-east. Its mixture of solid earnings, institutional support and a dynamic approach injected by management changes are the pillars of its popularity.

"Slough is revitalised," says Mr Nick Hunter Jones, property specialist with stockbrokers Quilter Goodison. "It now has a fresh approach and is beginning to make land perform again by maximising existing blocks of assets."

"Should planning regulations change and permit light industrial land to be used for office development, Slough will have an amazing potential."

The group's strengths are in the western corridor and its potential moves into other commercial property than industry. Some of its overseas interests are out of step with its UK performance, however. Canadian operations are viewed as "very sensible with no surprises and no shocks" but the entire US

side is handled by a small-scale unit with a Chicago base "which is less exciting than it looks."

Mr Will Martin, of Scrimgeour Vickers, feels Slough's fortunes will take off in 1987 as rental and dealing income improve substantially. Profits are estimated at £55m and earnings at 15p per share. The company, its competitors and the market place all view Slough's future as bright.

While Slough might be the epitome of a new aggressive breed of industrial entrepreneurs, the case of Percy Bilton is more complex and its future more uncertain.

Bilton is generally viewed as "dull" or "boring" and considered a likely takeover target (possibly by Arlington or Brixton). Yet the group was historically aggressive, building the first fully air-conditioned flats in the UK.

The group built an investment portfolio of nearly 7m sq ft with virtually no short-term debt. Its problems started with the retirement of Mr Bryn Turner Samuels, managing director, heavy losses on housing, institutional concern at the management of the group, the retirement of founder Percy Bilton and adverse publicity over a winding-up order for a disputed £52.99.

By 1980, its industrial rental portfolio considered vulnerable to the recession although profits and dividend managed to inch ahead. The death of Percy Bilton in December 1982 was followed by rumours of a Barrat takeover and an unsuccessful Trust Securities bid. Annual profits were touching £10m but the group was still considered "unexciting."

The scent of another bid emerged earlier this year when

Clayform revealed that it had built a 3.5 per cent stake.

Scrimgeour sees the group's share price as "too far ahead of events." Bilton has raised the freehold content of its portfolio to more than 90 per cent and its attention has switched to developing new and existing sites as investments. Borrowing now represents a major drag on earnings.

Its current developments include a 14,000 sq ft addition to an estate in Greenford (prelet); 46,000 sq ft of industrial space in Isleworth (80 per cent let); redevelopment of 15 acres in Portsmouth; 57,000 sq ft of small industrial units in North Harbour Cosham; 250,000 sq ft on a 16 acre site at Leatherhead; and further office and retail units planned in Hounslow and Macclesfield.

Brixton, another leading industrial property company, is also heavily shrouded in take-over speculation. Its industrial side is considered less successful than Slough or Bilton and its efforts overseas have not been rewarding. Few doubt the ability of the group's management but wonder at its chances to break into new, adventurous developments.

Its Finsbury Square development in the City boosted net assets by more than 12 per cent last year and the management, and City analysts, are eagerly waiting to see if a similar coup can be staged soon. Business park developments of 250,000 sq ft are due for completion this year at Egham Heathrow and Regents Park Road.

Brixton realises that its image is critical to its survival and is intent on fostering a new aggressive appearance. Its fear, and that of many other industrial groups, is that it may not survive long enough to implement it.

Arlington Securities is synonymous with business parks; therein lies the appeal and the danger.

It effectively created the business park concept in Britain in the early 1960s. By targeting UK subsidiaries of American multinationals, Arlington has given the client what it is used to: high-quality campus-style accommodation, similar or even superior to their property in the US.

The concept of shipping American property techniques across the Atlantic is not new. What is surprising is the early lead Arlington has built up in this field and the commanding position it is likely to enjoy for the next three to five years.

The formula has proved highly successful with institutional investors, lured by the blue-chip corporate names prepared to occupy large amounts of space.

A substantial land bank, pri-

TWO Britains, that is tempting way to consider the market for basic warehouses. And there is a degree of truth in it. Supply is certainly at its tightest in the South East, but the abundance of a couple of years ago throughout the rest of the country has diminished.

That again needs to be qualified. While the supply of modern accommodation in the Edinburgh region is slimming, there is a totally different picture in, for example, Skelmordale, where the Commission of New Towns is having difficulty disposing of anything.

It seems clear that, especially in the south-east supply is beginning to dry up because development has been sluggish. "It is the supply that has tightened," suggested Mr Paul Winter of Goddard and Smith. "Stocks have been run down because developers stopped developing. High-tech has mopped up the supply of land available for industrialists."

Mr Chris Kershaw of St Quentin agreed. "Functional warehouse and light production buildings were, to a large extent, ignored."

It is not difficult to see why. With institutions looking at industrial portfolio performance over the last six years, a market hangover with unit space remaining available for long periods, there was little inclination to increase investment in traditional industrial and warehouse properties.

The way in which supply has tightened is evident in figures amassed for the Thames Valley by agents Campbell Gordon. They show that in the 18 months to last June there was a take-up of 2,245m sq ft of

units with an office content of up to 25 per cent. That was for new floorspace.

But in the near future, running through to the end of 1987, Campbell Gordon expects only 638,400 sq ft to become available, well under current take-up levels. The agents classify this as a sector of opportunity but warn that "it is in competition with the secondhand market where very cheap space can be obtained."

L. S. Vail of Southampton started worrying about the declining development rate of industrial and warehouse parks in Hampshire, Berkshire and Surrey a year ago. Now "the position has become acute," Vail reported.

"Suddenly it seems that funding interest is reviving in such

schemes and yields are fine-tuning down to close to 8 per cent, but there is an urgent need for more development. Our six-monthly industrial survey in June revealed the lowest stock for a decade with 3.57m sq ft of factories and warehouses available."

"Since then the figure has declined still further," Vail estimated.

That is one Britain. But in Scotland, for example, the picture is more mixed. Stocks of modern accommodation have been run down in the Edinburgh area, but there are incentives to take up space not far away in Livingston New Town, reported Kenneth Ryden of Edinburgh.

On the existing industrial estates in East Lothian, Midlothian and West Lothian, the market is improving but rents about half those in Edinburgh.

Ryden expects private developers to return to the market but not in the numbers of the 1970s. "There is still a large gap between the present rental values slightly in excess of 2 a sq ft and the rental of 2.85 required to justify economic development."

One problem that has cropped up here is a lack of flexibility in leasing arrangements. "It is clear that the industrial estates which are suffering worst are those where properties are held on ground leases from local authorities, who tend to be obstructive in allowing assignments or sub-lettings..." Ryden commented.

But Aberdeen, hurt by the reduction in oil prices, has seen not only a negligible amount of new accommodation let in the six months to June, but also an increasing amount of second-hand units coming on to the market.

However, said Ryden, "Many of these buildings were designed

to mid-70s standards with poor insulation, limited office accommodation and no yard-space, and tenants often find them unsuitable."

In the north of England much of the industrial accommodation is often vacancies because of bankruptcies," said Mr Graeme Elliot, vice-chairman of Slough Estates, the country's biggest industrial property developer. "There is little rental growth. The only improvement is in the growth of occupancy. So we are unlikely to go out and buy land."

An example Slough Estates quote is Chester, severely depressed town in the country. "Although the industrial area is on the wrong side of town relative to the motorways, asking rent is the same as in 1983."

In total, then, the picture emerges of higher take-up but not necessarily of higher rental values. It seems clear, however, that the supply of warehouses is less than the supply of factories.

Some evidence of this comes from a survey of industrial yields, published earlier this year by Hillier Parker. Defining a void as a property which is not income-producing in terms of value, it calculated that the average yield of 40 funds with industrial property worth approaching 1.5bn, the void rate in factories was twice that of warehouses at 4.1 per cent compared with 2.0 per cent.

Hillier Parker also found that the general void rate south of a line drawn from the Severn to the Wash was half of that to the north.

Clearly the rate at which vacant accommodation fills, the amount of rent that can be obtained and the way in which developers respond to any shortages of space is tied up with the general economic situation. That must especially be the case in the regions outside the south-east.

Inside the south-east, the prospects probably look best for new developments of warehouse space, most notably in the retail sector. In general, noted Mr Elliot, "there is little demand for old-style buildings."

This suggests that, as he put it, "it is a more viable prospect to redevelop than refurbish."

But land prices have moved up, drawn by the scampers into high-tech developments. There is evidence that this process is tapering off and that industrial land values are beginning to meet declining high tech land values.

But prices are still so high that developers are being forced carefully to examine ways of maximising their original and investment. And that will not necessarily mean putting up basic shed.

Paul Cheesright

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### Comparative Building Costs

Specification	Cost £ per sq ft
<b>Warehouse</b> Eaves height 24 ft. Metal wallcladding, lightweight roof. 10 per cent offices at ground floor. One car space per 1,000 sq ft	21
<b>Industrial</b> Eaves height 21 ft. Brick walls, lightweight roof 20 per cent offices on two floors.	24
<b>Light Industrial</b> Eaves height 21 ft. Brick and glazed walls, lightweight roof. 35 per cent offices on two floors. One car space per 300 sq ft	33
<b>High Tech</b> Two-storey, brick and glazed walls, lightweight roof. 11 ft ground floor, 7ft 6 ins first floor. One car space per 250 sq ft	44
<b>High Tech (air conditioned)</b> Two-storey, brick and glazed walls, lightweight roof. 11 ft ground floor, 7 ft 6 ins first floor. One car space per 250 sq ft	52

All for typical 20,000 sq ft institutional standard unit built speculatively with tenants to fit out warehouse or production space in South-East England.

Source: Gardiner and Theobald

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Design

# Cutting through the confusion

SINCE ITS earliest days, high-tech property has been the subject of confusion and misunderstanding based on very different ways of looking at it; it has also evolved—mostly for the better.

It began life, says architect Brian Waters, as an interior designer label, and then became the industrial developer's voguish label of the day—the equivalent of the residential neo-Georgian.

That early, highly superficial view resulted in unimpressive bright green corrugated sheds springing up, complete with studded rubber insides, tinted glass and "honest" services on the outside. But they often would not let.

Having fostered the jargon and the aesthetics, agents could not then deliver the tenants for what was a building type not obviously designed for any particular purpose.

Fortunately, the property market has caught up with itself and has largely come to realise that what high-tech is really about in terms of design is flexibility of use. Mr Richard Mias, joint managing director of Bencroft Estates, certainly sees it these terms.

In essence, it should offer the tenant space in such a form that it may be adapted for many alternative uses with the minimum of disruption or inconvenience," he says. It must also have basic elements setting it apart from ordinary factories: raised floors, a high level of electrical installation with a stable and reliable power supply.

Mr John Ellis, a consultant, agrees on the need for flexibility and suggests a modular approach to the design of floors, ceilings and windows as well as partitions. In addition, the wire and cable management in the furniture must be compatible with that of the floor box outlets.

The choice of materials for fittings, fixtures and furnishings should be based on their anti-static and non-reflecting qualities.

It is important not to forget the human element, even down to the car parking requirements of managers who may reject a job offer unless they can park the BMW immediately outside their place of work. This can have significant impli-

cations in terms of landscaping and other amenities. In these conservation-minded days it is also important to consider the potential of old and historic buildings in terms of conversion to modern industrial or other uses.

The building surveying division of Drivers Jones bases its refurbishment philosophy on bringing obsolete and obsolescent properties up to new construction standards frequently with the user remaining in occupation throughout. The approach is to repair, strengthen and protect the existing structure from future corrosion, then renew the envelope.

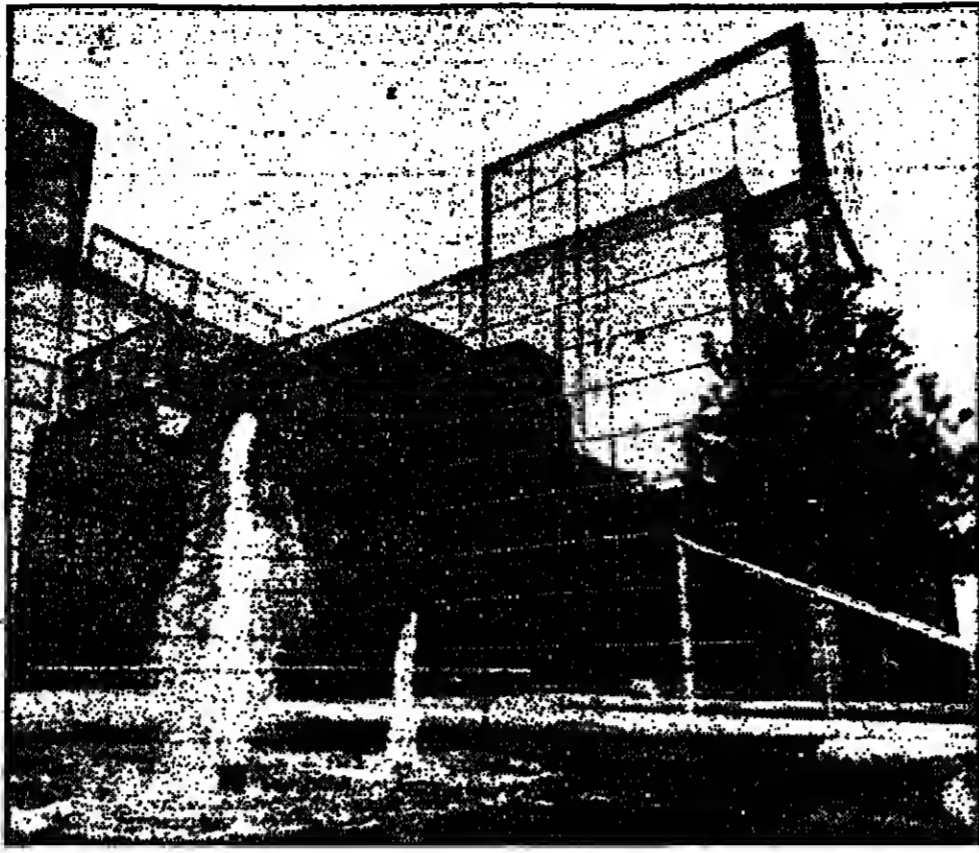
This is done by cladding roofs and walls with a new double skin, metal profiled sheetings incorporating high levels of thermal insulation and covered in low-maintenance durable coatings.

Windows are double-glazed and doors insulated. Then the interiors and services are modernised to the users' exact requirements. Drivers Jones estimate the cost of this work at £80 to £120 per sq metre (excluding services) compared with new build costs of £200 to £300 per sq metre. Although not without disruption, it is less than the case with relocation and there are also advantages in terms of planning and building controls.

When it comes to historic buildings, the problems become far more challenging because of the absence of suitable construction techniques. Steel Framing Systems, a company recently formed to manufacture under licence a range of lightweight load-bearing steel frames, believes it has an answer.

The main advantage claimed for the new system is that internal load-bearing walls and floors become homogenous and able to be easily modified, altered and replaced, unlike traditional timber studs which must be fixed. The combined live and dead loads are transmitted as distributed loads through all the sections and heavy point loading is eliminated, leading to foundation simplification.

Mira Bar Hillel



More office than industry: GRE's Cascades high-tech scheme in Bracknell

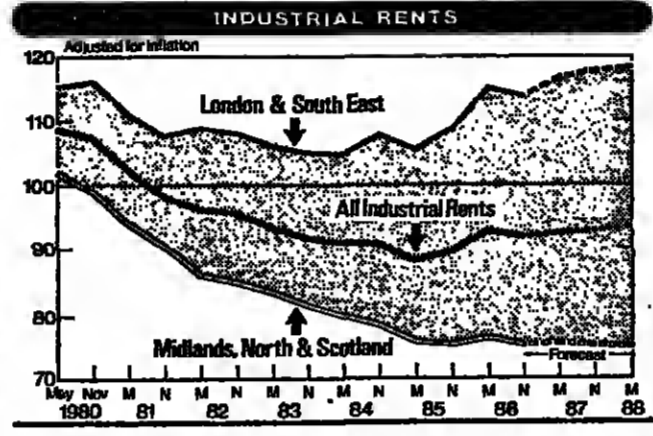
# Out of the grave

IF INDUSTRIAL landlords decide to adopt a patron saint, Lazarus should be an automatic choice after this year's revival in the market. Rent levels may not yet have floated clear of the grave dug by the recession, but they have at least struggled two arms and a leg out of the hole.

Real growth in returns are being seen for the first time this decade, and the signs are that rents will continue to rise over the next couple of years.

This will bounce them out of a slide which agents Hillier Parker say reached a low point early last year some 12 per cent below a base point measured in 1977. Provisional estimates by the agents show average levels are now some five points higher than that nadir.

Behind the recovery is the erosion of the massive surplus of industrial space that built up as the recession bit. Tenants are now having to pay more for the reasonable space that is left. They are not helped by the way new development dried up during the rental collapse.



This dearth of development means that even at low rates of economic expansion, industry will bring supply and demand further into balance and provide the pressure for real growth in rents, even in relatively depressed areas such as the bigger towns of the Midlands.

But it is in the economic power house of the south-east that the most substantial increases will continue. Mr Chris Kershaw, of St Quintin, points out that industrial rents in some centres could grow faster than returns on offices. Hillier Parker has predicted

a real increase of 1 to 2 per cent in south-east rents over the next two years and an overall performance that will match inflation. This will reverberate through the investment market, hardening yields and raising the values of some tired looking investments.

It could even draw institutions back into development of more traditional property, particularly as they are getting the flutters about the wisdom of delving into overheated high-tech prices.

David Lawson

High-tech

# Clouds of caution gather

CLOUDS OVER high technology developments have started to merge with the greyer shades of autumn. It has become clear that demand is not high enough to sustain a strong upwards movement in rents. Players in the game are much more cautious than a year ago.

This is a difficult area not least because of the problems of defining just what high-tech property is. The main factor is that the buildings are constructed to high standards—more like an office than a shed—and can be used flexibly, according to the needs of the occupant.

Generally they will have a high pure office content, often about 50 per cent, but basically they are places where a company can produce, display and administer. The buildings are likely to be in landscaped surroundings and they are usually amply provided with car parking—not perhaps as much as an office but more than for a solely industrial property.

The area in which high-tech developments are situated is likely to have good housing with access to leisure facilities in local towns. Workers are generally white collar.

The difficulty is that developers have been piling into this new market and there is evidence of over-supply.

It is not that the whole business is about to collapse, simply that it is not growing fast enough to keep up with previous heady expectations which pushed up land prices. And the phenomenon has been relatively narrowly based.

"There are fairly specific areas where speculative high technology development has taken place, especially around Bracknell, Slough, Crawley and Cambridge. There has not been a widespread impact," says Mr William Webb in a report by agents Fuller Peiser.

In spite of the activity of the past two years, there is only a small percentage of takers from the electronics sector for high technology developments, added Mr Paul Winter of Godard and Smith.

As an indication of how the land values have been moving up, Mr Winter recalled that two years ago Godard and Smith bought industrial land at £400,000 an acre in the Reading area. Recently Reading Council offered land to the company at £250,000 an acre.

What seems to be giving way are the land values, as rents stabilise. Fuller Peiser noted that land prices had begun to approach end even go above £1m an acre in the prime locations with investment yields below under 7 per cent. Mr Webb now believes that this will start to fall off.

"Due to the recent site acquisition activity, we believe that high-tech land values will stabilise and, unless in prime locations, fall from previously high levels as financial institutions take a more cautious approach to speculative development for the coming year."

The reasons are not hard to find. The amount of space on the market is such that rental returns are being depressed, making them less attractive than, for example, in retail property. In the favoured Thames Valley, for instance, agent Campbell Gordon shows that for units with 50 per cent or more of office accommodation, the take-up in the first half of the year was 1.564m sq ft. But the supply, running through to the end of next year, is calculated at more than 4.8m sq ft—around three times recent take-up levels.

"Two years ago the supply of such space was limited, and the increase in supply is due to the market responding to demand—remember, rents have jumped," says Mr Ian Campbell.

But the argument about over-supply cannot be pushed too far, in the view of Mr Webb. "There are a number of developments inappropriately located which will undoubtedly prove difficult to let, buoyant market or otherwise," he says.

"These buildings are catering for a specialist and unique demand sector and the buildings are often not merely treated as production units but also as places to project a corporate image."

And there are going to be difficulties in letting high-tech buildings where they are "in-fill developments," says Mr Roger Carey, development director of Slough Estates. It

is the corporate image point again. In these cases, he said, "the aesthetics are wrong."

Rental levels are tricky to make judgments about, as like cannot often be compared with like. But it seems to be accepted that the £9.70 a sq ft paid by Hewlett Packard for space on the London & Edinburgh Trust development at Waterside Park, Bracknell, is a sort of benchmark.

But it has not done much for the confidence of the market that Hewlett Packard has suspended fitting out the property, even though that probably has more to do with commercial conditions in the US than anything else.

Although Grosvenor Properties hopes to let a new development at Randall's Research Park, Leatherhead, at £10 per sq ft when completed in 1987, other recent lettings have been less than the Waterside Park level.

At Manor Royal, Crawley, the asking rent for a London & Metropolitan Estates development has been £5.50. At Sunbury Cross Centre, Toshiba Information Systems is paying £7.50 a sq ft for Sunrise 1, a Sheraton Securities development. Rents of about £9 a sq ft have been obtained by Bescon Tree Estates and Edger Investments for properties at Bracknell and near Heathrow Airport.

On average, according to Fuller Peiser, rental growth this year has been less than 10 per cent, compared with 14 per cent in 1985, and is likely to slow further until the supply of buildings on the market subsides.

The key thing for the immediate future is location. "The letting market has been reasonably good for those developments correctly located," observed Herring Son and Daw. There seems no reason to suppose that the M25 and its radial motorways, especially the M4 and M3, will lose in the near future their favoured status.

The south-east will remain the dominant area. It seems, in spite of developments in Scotland and in northern centres like Telford, where Brighouse Brick and Mountleigh have just completed Telspeck Development.

Paul Cheeswright

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MANAGEMENT

Cornish tin

# How crisis reshaped a mining strategy

BY STEFAN WAGSTYL

ONE THOUSAND feet underground miners with rock drills are trying to carve out a future for the Cornish tin industry. The bits scream as they bite into the granite to create the shafts and tunnels needed for the 1990s.

This work at the two surviving mines in the far south-west corner of England is the 2,000-year-old industry's last chance. Backed by government aid, Wheal Jane and South Crofty mines, run by a subsidiary of Rio Tinto-Zinc, the international mining, energy and industrial group, have to make profits when the investment programme is complete—or shut down.

Brian Calver, the managing director, says bluntly that all he has won is a breathing space. But for government aid the two mines would have closed this summer after tin prices plunged in the wake of the tin market crisis.

At the heart of his programme lies a significant development in mine management, which has been central to the base metals industry in the 1980s. Put simply, a combination of low real metal prices and high real interest rates has forced many companies to give far less consideration than before to long-term asset growth and far more to short-term profitability and cash flow.

A similar change in direction has been forced on the oil industry in the past year. And there are parallels in other industries where the management of capital assets is important, notably in property.

Mining engineers have long been schooled in putting a high priority on the long life of a mine so that it may typically be operated profitably for 30 or more years. Conventional wisdom has been to combine productive mining of ore with the continuous development of new parts of an ore-body which may not be mined for several years.

Managers have also been trained not to "high-grade" a deposit—that is pick out the best ore, leaving lower-grade metal-bearing material in the ground. Instead, they have

been urged to mine high- and low-grade ore together so that the mine-life is not cut short.

This tendency to think long-term was reinforced in the 1970s by inflation which encouraged companies to invest in assets in the ground—by developing new mines or extending existing ones—rather than exploit them rapidly to earn fast-depreciating cash.

In the 1980s, falling base metal prices and high real interest rates have forced mining companies to change tack, in order to survive. In most base metals the financial pressures prompting change have grown steadily as prices slipped from their 1980 peaks. In tin they were held back by the price premium paid for tin by the national Tin Council—until its demise in October 1985.

## Investment

Calver, a tough-talking mining engineer in his early 40s who started his career in Africa, says: "We have been used to maximising asset values in this industry. Perhaps we need to think more about profits and cash flow."

At some base metal mines, companies have been forced to cut all investment spending in order to survive—in effect cutting short the life of the mine.

At others, investment has become far more cost-conscious than before with mining companies setting great store by short-term improvements in profitability—most obviously cutting labour costs by increasing mechanisation.

At Carnon, Calver has been treading a difficult path ever since tin prices collapsed in the wake of the tin council's default last year. As prices fell from over £8,500 a tonne, Carnon plunged into loss and RTZ wrote off its entire investment in the company—£25m. Gevor Tin Mines, the only other Cornish mining group, closed down.

With Carnon at the brink the UK Government agreed to back a £25m cost-cutting investment programme with a £15m interest-free loan and a guar-

antee on a further £10m borrowed at commercial rates. For its part, RTZ agreed to invest a further £10m to £15m.

Calver's job is to make the best use of these funds. He insists that although investment will now be made with a shorter time-horizon than before there is no question of "ripping the guts out of the mines". Indeed an important part of the programme—and a sine qua non of government support—is investment in the future to 1990 and beyond. But Calver says the whole approach is much more conscious of short-term cost than it was last year when tin was trading at £9,000 a tonne.

The practical results of this thinking at Carnon fall into three stages.

Immediately after prices slumped last October, Calver closed Fendarrves and Wheal Maid—two mines in the group which were being mined for development purposes only.

"We were planning for 20 to 25 years ahead," says Calver. "It made no sense after October [1985]."

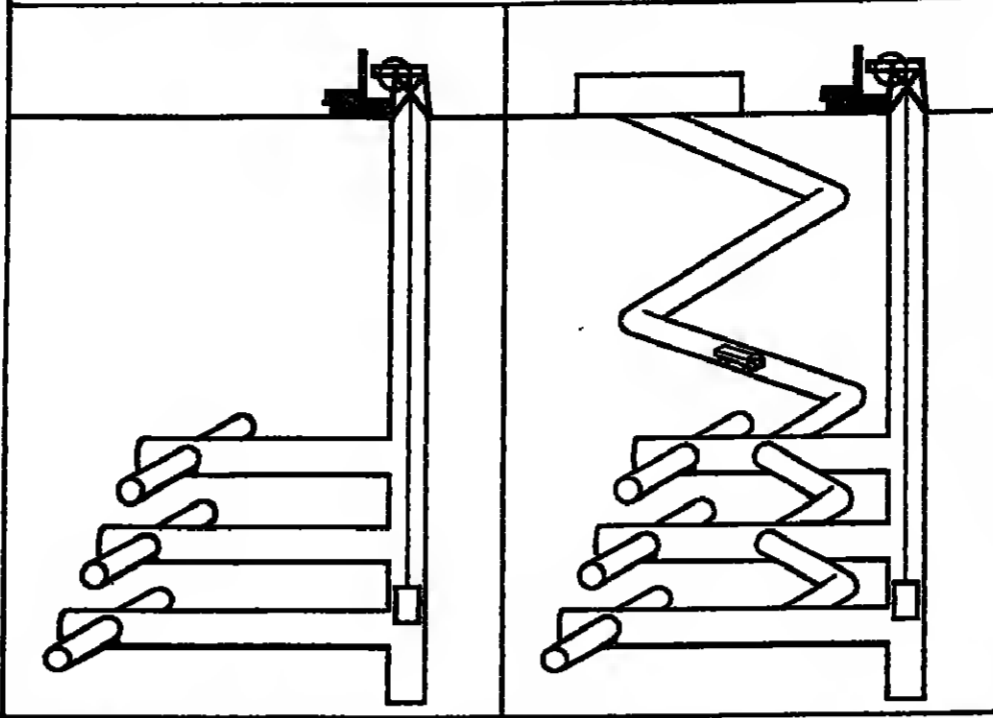
At the same time output at the two production mines—Wheal Jane and South Crofty—was stepped up in order to cut unit costs and staunch losses. The average grade of ore brought to the surface was increased by leaving some low-grade material in the ground.

The workforce agreed to wage freezes for 1985 and 1986. Suppliers were persuaded to forgo price increases. Carnon's cost of production dived from £8,700 a tonne in late 1985 to £6,400 a tonne in June 1986.

Some of the savings could not have been sustained for more than a few months. But the effort was enough to convince RTZ headquarters and the Department of Trade and Industry to back the company's long-term modernisation plan which is intended to bring costs down to £5,500 a tonne and to keep them there. Calver started work straight away:

● Production was cut back by temporarily closing most of the antiquated processing plant at South Crofty, reducing output at both mines and sending all the ore through the modern processing plant at Wheal Jane. By running at below capacity the company has minimised losses at a time when tin prices continue to stay below production costs.

Construction of a decline allowing tracked vehicles underground



Modernisation is taking place at Carnon's South Crofty mine whereby tracked vehicles can negotiate a "decline" from the surface to the bottom of the mine. Previously the only access for such equipment was the vertical lift shaft—which was not big enough to take it

processing plant at Wheal Jane. By running at below capacity the company has minimised losses at a time when tin prices continue to stay below production costs.

● The labour force was cut from 1,100 to 680, starting from the most senior managers. Calver says he began at the top to prove to the workforce that there was no alternative. Most of the cuts were achieved by reducing output, but other jobs were lost by curtailing geological and development work.

● The capital investment programme was largely drawn up in-house by Calver and his senior managers, with help from RTZ technical teams, which advise on group projects throughout the world. The biggest investments are being made at South Crofty, which has richer ore reserves than Wheal Jane but is in dire need of modernisation to improve safety standards as well as efficiency.

In the main shaft, equipment dating back 50 years is being stripped out and replaced at a cost of £3.5m. Wooden supports are being replaced by modern steel and concrete.

Carnon is building a decline—that is a roadway for tracked vehicles—from the surface to the bottom of the mine. This will permit the mechanisation of South Crofty, by allowing underground modern wheeled drilling, digging and hauling equipment which is too big to go

down a traditional vertical lift shaft. Wheal Jane is already largely mechanised.

Cost-cutting equipment is to be installed on both mines—for example, large water pumping stations, which will work mainly at night making use of cheap electricity, will replace the smaller pumps currently fitted.

New parts of the ore-bodies at both mines are to be opened for mining by extending shafts and tunnels, particularly at South Crofty.

## New jobs

Finally, once the underground development is complete, the South Crofty processing plant is to be modernised and reopened. This would allow production to be increased from about 3,000 tonnes a year during the modernisation programme to a maximum of 5,700 tonnes. At that point some new jobs would be created.

Calver says a central element of the plan is flexibility. The distribution of ore in both mines—particularly at South Crofty—is sufficiently rich and varied for the company to change rates of production and grade according to circumstances. For example, if tin prices suddenly and unexpectedly recovered, output could be increased earlier than planned. Conversely, if prices stayed low after 1988, the company could

delay (or even forgo) the modernisation of the South Crofty processing plant.

Calver concedes that even with government aid there is no guarantee of success. The risks were high enough for RTZ to refuse to fund the programme itself. Everything depends on whether the company's forecasts of a steady increase in tin prices to about £5,500 a tonne by 1988 and £7,000 a tonne in the mid-1990s turn out to be right.

At £5,500 a tonne production costs would probably be at around the average for Western world tin producers, who ranged between £3,000 and over £10,000 a tonne before the tin crisis broke.

However, as Calver is only too well aware, other producers are also busy cutting costs. While some mines have been forced to close down by the fall in prices others, like Carnon, are determined to hold out in the belief that prices will eventually rise when the stocks overhanging the market are consumed. Moreover some of these companies, again like Carnon, have won government aid to help them survive.

It seems likely that at the end of the day Carnon will still find itself among the world's highest-cost tin producers. Calver says: "We are taking a chance. You tell me what the tin price is going to be and I'll tell you if we'll succeed."

# Japanese alliances: in search of reality

BY CHRISTOPHER LORENZ

TELEVISION VIEWERS in the south-east of England were last night treated to a world "first": a direct confrontation between the two opposing schools of thought about whether the rampant fashion for collaboration with Japan is helping or harming the health of western companies.

In one corner was Kenichi Ohmae, the suave Japanese management consultant whose book "Triad Power" has done most to propagate the reassuring doctrine that western and Japanese companies can no longer survive on their own, but must co-operate with each other to their mutual and long-lasting benefit.

Across the ring arguing the case for extreme caution, was pugacious Gary Hamel, the London Business School academic whose researches with Yves Doz of the Insead management school and C. K. Prahalad of the University of Michigan have concluded that many alliances are being used by Japanese companies to annex the skills of their western partners, and to reduce their competitiveness (see this page, October 17).

The contest was organised by Thames TV as part of its continuing Thursday night series on "The Business of Excellence," which is bringing a stream of international management gurus to Britain's screens to debate their ideas with home-grown businesspeople.

Hamel's case was simply put: that many of today's alliances between western and Japanese companies are less complementary and beneficial (to the west) than they look. Most western companies get into collaboration with Japan only out of weakness, while many (if not most) of their stronger Japanese partners are using the relationship to extract the western company's core skills. Such deals are not just collaboration, but competing collaboration, Hamel insisted. Western companies must learn how to do things the Japanese way, and extract valuable skills from their partners rather than giving them away.

Ohmae firmly rejected the argument that Japanese companies are using western alliances in this way, as a stepping stone to still greater

heights. Some collaborations in accord with Hamel's thesis, he admitted, in what appears a significant concession from his arch-advocate of international business brotherhood. But he immediately countered with his allegation that Hamel was basing his case on a few isolated examples; this was just as unfair and misleading as explained, as arguing that because one nuclear reactor was dangerous, all of them must be.

Given each side's lack of time to present a comprehensive set of research data which would determine which view is correct, it was inevitable that the TV contest would end in a draw, but it did help to clarify several key aspects of this important debate.

By pointing out that collaborations are always difficult to manage to one's advantage whether one's partner is European, American or Japanese, Peter Baskfield, the chairman of Britain's computer industry association, ICL, underlined what Hamel, Doz and Prahalad have themselves tried to make crystal clear: that there is nothing east-Japanese about their argument.

It is self-evident that in any partnership between competitors, issues of relative power and advantage are unavoidable. If Japanese partners are gaining the upper hand in many alliances with the west, it is not through any devious means, but via the superior receptivity of their organisations and—by contrast—the difficulty many western companies experience in learning from the Japanese partner, and applying these lessons in practice.

In other words Hamel and Co are not criticising the skills of some companies (mainly Japanese) in using partnerships to their advantage, but the safety with which many others (mainly western) approach such alliances.

The TV debate also emphasised the point that not every western-Japanese partnership is competitive. Some, where the partners' skills and strategies are purely complementary and likely to remain so, are far less controversial. One case in point (not mentioned on the programme) is the collaboration between Japan's Bridgestone tyre with Bekaert, a Belgian steel cord company.

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Mr Sam Cross of the New York Federal Reserve Bank and Mr Blaine Tomlinson of Nomura International are among the other speakers.

Commercial Banking features on December 11 and Mr Bill Rhodes of Citibank, Sir Campbell Adamson of Abbey National, Mr Norman Robertson of Mellon Bank and Mr James McDermott of Keefe, Bruyette & Woods are among the speakers. Delegates may enrol for the whole of the conference or select from among its constituent days.

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# US BREWING INDUSTRY

William Hall on the sleek performance of the world's biggest brewer

## Budweiser goes from strength to strength

**MOST DAYS** of the week August Busch III, the 48-year-old chief executive of the world's biggest brewer, turns up for work at the family's giant brewery in St Louis, Missouri, just like his father, grandfather and great grandfather did before him.

Trained as a brewer in Germany, Mr Busch, or "Little Augie" as he is sometimes known, still takes his personal tasting of the product of his 11 breweries as seriously as his forebears and outwardly differs from them only in that he flies his own helicopter to work and lands on top of his office at 1 Busch Place.

It is more than a century since the company brewed its first barrel of Budweiser—America's most popular beer—and the company still insists in following the exact instructions laid down by Adolphus Busch, the company's founder.

Who knows of no brand produced by any other brewer which costs so much to brew and age. Our exclusive taste-wood ageing produces a beer, a smoothness and a drinkability you will find in no other beer at any price," boasts the Budweiser label.

It is a statement that the current Anheuser-Busch management team takes just as seriously as Adolphus Busch did. Indeed, a first time visitor to Anheuser-Busch's headquarters in St Louis could be forgiven for mistaking the company for a rather paternalistic, old-fashioned brewer which had failed to move with the times.

Mr August Busch's 87-year-old father, who is rather confusingly called August Busch jr, or "Gussie," has retired from the day to day business but still retains the title of honorary chairman and takes a close interest in the company-owned baseball team, the St Louis Cardinals, which plays at Busch Stadium.

The original St Louis Brewery, complete with German brewers and lots of Germanic eagles, still produces beer the old-fashioned way. The company owns a 100-year-old railroad and takes great pride in its famous Clydesdale horses which it bought to celebrate the repeal of prohibition in 1933.

However, Anheuser-Busch's love affair with its past should not be allowed to disguise the fact that the group is a sleek money making machine which takes as much care about its financial performance as it does about its famous beer.

Twenty-five years ago the company had 91 per cent of the US market and was facing stiff competition from companies like Stroh and Schlitz, which produced nearly as much beer. By the late 1970s it had increased its market share to around 25 per cent and by the early 1980s its share was up to a third and the company set itself the target of increasing the share to 40 per cent.

This year, Anheuser-Busch expects to sell over 71m barrels of beer giving it 28 per cent of the market and the target has now been upped to a 50 per cent market share sometime in the 1990s. The company already has more than 50 per cent of some important markets like California and is quietly con-



### ANHEUSER-BUSCH COMPANIES

DECADE OF GROWTH				
	Output Barrels m	Sales \$bn	Net income \$m	Return on equity %
1975	35.2	1.4	84.7	15.4
1976	29.1	1.4	55.4	12.1
1977	26.6	1.8	91.9	14.4
1978	31.4	2.2	111.0	16.9
1979	44.2	2.8	194.4	16.9
1980	50.2	3.3	171.8	17.4
1981	54.5	3.8	217.4	19.3
1982	59.1	4.4	227.3	19.9
1983	63.5	4.6	245.0	19.9
1984	64.0	4.5	241.5	18.2
1985	64.0	7.0	443.7	18.9
1986 (est)	71.0	7.5	484.0	na
1987 (est)	74.2	8.2	558.0	na

Source: Company statistics and forecasts by Oppenheimer & Co.

ANHEUSER-BUSCH AND THE COMPETITION				
	1960	1970	1984	Average growth in 1980s
Anheuser	6.5	22.2	71.0	6.1
Stroh/Schlitz	7.8	12.4	23.1	1.5
Miller	7.9	5.2	37.4	0.2
Heflman	5.5	7.8	16.0	3.2
Coors	1.9	7.3	15.1	1.4
Others	62.4	62.5	15.7	-14.8
Imports	0.9	0.9	0.8	11.5
Total	88.8	125.3	188.1	0.4

Source: Anheuser-Busch

ident that it will achieve its ambitious aim.

Such forecasts from lesser companies might be treated with scorn but given Anheuser-Busch's track record it has to be taken seriously. During a period when US beer consumption has been stagnating, Anheuser-Busch has been posting solid volume gains and is adding new capacity at a time when some of its competitors are mulling new capacity.

When a new 8m barrel brewery in Fort Collins, Colorado, comes on stream in 1988, Anheuser-Busch will be able to produce 80m barrels of beer a year.

To put this figure in perspective, Anheuser-Busch calculates that world beer consumption in 1984 totalled 493.8m barrels.

ANHEUSER-BUSCH'S MAIN BRANDS		
	Volume % growth	% total
Budweiser	5	45
Budweiser Light	28-30	12
Michelob	8	13
Michelob Light	10	5
Blatt	10	3
Natural Light	10	2
Total	7.3	100

Source: Prudential-Bache Securities estimates

Anheuser-Busch's 1986 production of 71m barrels exceeds that of the total industry in every country except West Germany and sales of Budweiser — the most popular of its nine brands — exceed Japan's total beer consumption and the output of every other brewer in the world.

The company's success is particularly unusual in that it is based on the continuing growth of one product — its 110-year-old Budweiser brand — which explains why its ticker symbol on the New York Stock Exchange is **BUD**. Anheuser-Busch estimates that the Budweiser brand accounts for 60

per cent of its beer production, and despite the maturity of the product sales are still growing at a healthy 4 per cent a year.

Four years ago, the company bowed to the demand from health conscious Americans for a lower calorie beer and introduced Bud Light, which has 25 per cent less calories than its parent. Sales of Bud Light are growing rapidly and together with the two Budweiser brands account for around two-thirds of the group's beer volume.

Anheuser-Busch is steadily moving into overseas beer markets, but has so far limited itself to joint ventures and licensing agreements. Its expansion in Continental Europe is hindered by problems over the use of the Budweiser name and, while its beers are doing well in the UK and Japan, the international operations will not make a significant contribution to its bottom line without a major acquisition.

The company tried to buy a Hong Kong brewer recently and it has been mentioned as a possible bidder for UK brewers. But it makes a compelling case that the prices being asked are far too high, given its strict financial criteria.

The company spends heavily on its marketing — not only in the UK but also on most of its brands — and the average Anheuser-Busch distributor handles more than twice the volume of other wholesalers in the industry. The company lavishes a lot of attention on its wholesalers and does not, for example, short circuit them by dealing direct with national retail chains. It is very choosy about its wholesalers, many of whom can thank the company for making them millionaires.

Anheuser-Busch likes small family businesses rather than big corporations and loyalty to its products is amply rewarded. Anheuser-Busch strategy has paid off handsomely for



August Busch III: taking his beer seriously

shareholders. Its annual report notes that during the first five years of the decade its return on equity was 19 per cent and its compounded average annual return on an investment in the group's stock price appreciation plus dividends was 39 per cent. This compares with a 15 per cent return on the Standard & Poor's 500 index. In the first nine months of this year it boosted earnings per share by 13.8 per cent and the dividends was recently increased by 20 per cent.

Among Wall Street analysts, Anheuser-Busch is a firm favourite. Mr George Thompson, an analyst with Prudential-Bache Securities, describes the company as "the single best fundamental story in the beverage and tobacco area," and Mr Jerry Steinman, editor of Beer Marketing Insights, notes that the group's strong wholesalers and well established brands are backed by "superb management."

The company's shares were listed on the London Stock Exchange last month.

Part of the reason why Wall Street is so enamoured of

Anheuser-Busch is its ability to achieve its ambitious targets. Mr Jerry Ritter, the chief financial officer and one of Mr August Busch's key lieutenants, says the objective is to increase earnings by between 8 per cent and 12 per cent above the rate of inflation, and to continue to raise the return on capital employed from last year's 11.7 per cent.

The steady rise in the minimum drinking age laws in the US and tougher drunk driving laws have all been blamed for the slowdown in beer consumption from the 3 1/2 per cent per year which was the norm in the 1960s and 1970s, to virtually zero growth in the 1980s. But the major effect of these moves has already been felt in the US beer market and analysts expect consumption to begin accelerating again as steady drift away from hard liquors is also helping beer sales.

However, despite the company's impressive financial record and ambitious objectives, the company has still not resolved one of the problems which comes with success. Anheuser-Busch is throwing off around \$1bn a year in cash and as the capital spending on the Fort Collins brewery falls off next year, the company will have to make some fundamental decisions on what it plans to do with its surplus cash. There were even rumours a year ago that it might be a takeover target.

Anheuser-Busch is already conservatively geared. Its debt to total debt plus equity ratio has fallen from around 43 per cent in 1981-82 to 25.9 per cent last year.

The company has a number of options. It can buy back some of its shares, increase the dividend, reinvest it in the business or diversify. Its expansion into the \$8bn a year snack foods business, via its Eagle Snacks subsidiary, is showing promise but when it comes to diversify out of the beer business over the years have not been particularly successful.

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23th November, 1986



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# THE CHANNEL TUNNEL

## Paul Betts on the business challenges confronting the big French bank

### Indosuez faces Eurotunnel test

BANQUE INDOSUEZ faces two critical challenges with next summer's Eurotunnel equity placing, and its own privatisation, says Mr Antoine Jeancourt-Galignani, chief executive.

Indosuez is the leading French bank for Eurotunnel's proposed £30m (\$52m) share placing next summer, or equity 3 as it is known in the jargon of the Channel tunnel promoters. Mr Jeancourt-Galignani acknowledges that Indosuez "is taking a risk" and also admits that equity 3 is "a big problem" for the bank, although it is also a key aspect of the bank's strategy to develop its presence in large scale international asset financing.

The internationally orientated bank which is owned by the Suez financial group, has always had close links with the Channel project. Indeed, after the Banque de Suez was created with compensation from the tunnel promoters last summer, but it nonetheless was what he calls "a reasonable success."

"Everybody thought last summer it was going to be easy, and the marketing effort to promote the project was relaxed," he explains. In the end, the placing turned into a nail-biting affair for the promoters who found it much harder than they expected to persuade investment institutions to support their cause.

However, the marketing errors of equity 2 are unlikely to be repeated for the much larger public fund raising next summer. The Channel tunnel consortium is putting in place a much stronger full-time team to manage the project. Indosuez itself will have as many as seven to 10 bankers fully employed on the next placing, says Mr Jeancourt-Galignani.

However, there remain several important hurdles to be overcome. The first is the political risk factor still attached to the project as long as the Channel Tunnel treaty is not ratified by the British Parliament. The scheme's promoters expect the Treaty to be ratified before the next equity issue is launched. But some of the French partners in the scheme fear that the timetable of ratifications could clearly be seriously undermined if Mrs Thatcher's decision to call an early election in the spring.

The other big issue for the French side is the future of the "train a grande vitesse" (TGV) high-speed train link for the tunnel to connect Paris and London directly. Mr Jeancourt-Galignani says it is crucial for the French Government to give its go-ahead for the construction of the new high-speed train link which, according to the French promoters, would increase the profitability of the Channel tunnel by 6-7 per cent.

A third problem involves the geological risks of the project. "The chances that the terrain will be good appear strong. But there is never any absolute certainties," remarks the Indosuez chief executive. However, he believes that if the Treaty is ratified in time, that work starts on the project soon, and no major geological disasters crop up during construction, the pro-



Antoine Jeancourt-Galignani taking a risk

ject will be a commercial success.

The other challenge for Indosuez in the next few months is much closer to home. Mr Jeancourt-Galignani is keen to see Indosuez and the Suez group privatised as soon as possible.

Suez and Indosuez were both bitterly disappointed that the Suez group was not chosen in the first batch of privatisation by the conservative government instead of their arch-rival Paribas alongside Saint-Gobain and the AGF insurance group.

Mr Jeancourt-Galignani claims that Suez would suffer a serious competitive disadvantage vis-a-vis Paribas if it is not to go public soon after its rival. "It would become a handicap if our privatisation were not to be announced at the beginning of next year," he says, suggesting that already there are signs that Paribas is taking advantage of its imminent nota-

tion in its old rivalry with Suez. After the first three big privatisations of Saint-Gobain, Paribas and AGF and of EPF, the state television network, of Havas, the state-controlled advertising and media group, and of CGC, the troubled insurance group, the next privatisation to be taken over by a major international telecommunications concern, Suez hopes to be privatised in the second half of next year.

The French finance and economy ministry is expected to announce the second batch of privatisation around February 15. The programme, which is also likely to include Compagnie Generale d'Electricite (CGE), would be launched in the second half of next year. Although the government has been considering the possibility of including one of the big three French commercial banks - Banque National de Paris, Credit Lyonnais or Societe Generale - Mr Jeancourt-Galignani argues that there is no pressing reason to include one of the old nationalised banks at this stage, rather than Suez which is in progress to be placed on the same competitive footing as Paribas.

However, Mr Jean-Marie Leveque, the new chairman of Credit Lyonnais and one of the most ardent campaigners against the former Socialist administration's privatisation policies, has been lobbying hard for the early privatisation of his bank.

In the meantime, Indosuez, which recently reported first-half profits of FF1,607m (\$22.5m) is closely involved in the flotation of two of the first three big state groups chosen by the Government. It is the third bank for Saint-Gobain and is also co-lead with Societe Generale for AGF as well as advising on the AGF privatisation.

### BMW sees good result

BY OUR FINANCIAL STAFF

BMW, the West German motor group, expects satisfactory results in 1986, with car production and sales both likely to be slightly higher than a year earlier.

Nine-month turnover in January-September rose 4.5 per cent to DM 10.85bn (\$5.4bn), with car output down slightly at 324,800 cars after 325,700 a year earlier despite full capacity operation at BMW's plants. The slight decline in production was due to a revamping of

production lines to accommodate output of BMW's up-dated "seven series" automobile, which went on sale in the autumn. The new seven series would not make any significant contribution to turnover and profit this year.

Registrations of new BMW cars abroad rose 5 per cent to 233,000 in the nine months. US sales were up 7 per cent at 71,000. The largest increase in BMW's foreign sales came in Japan.

### Conti Ili returns to London

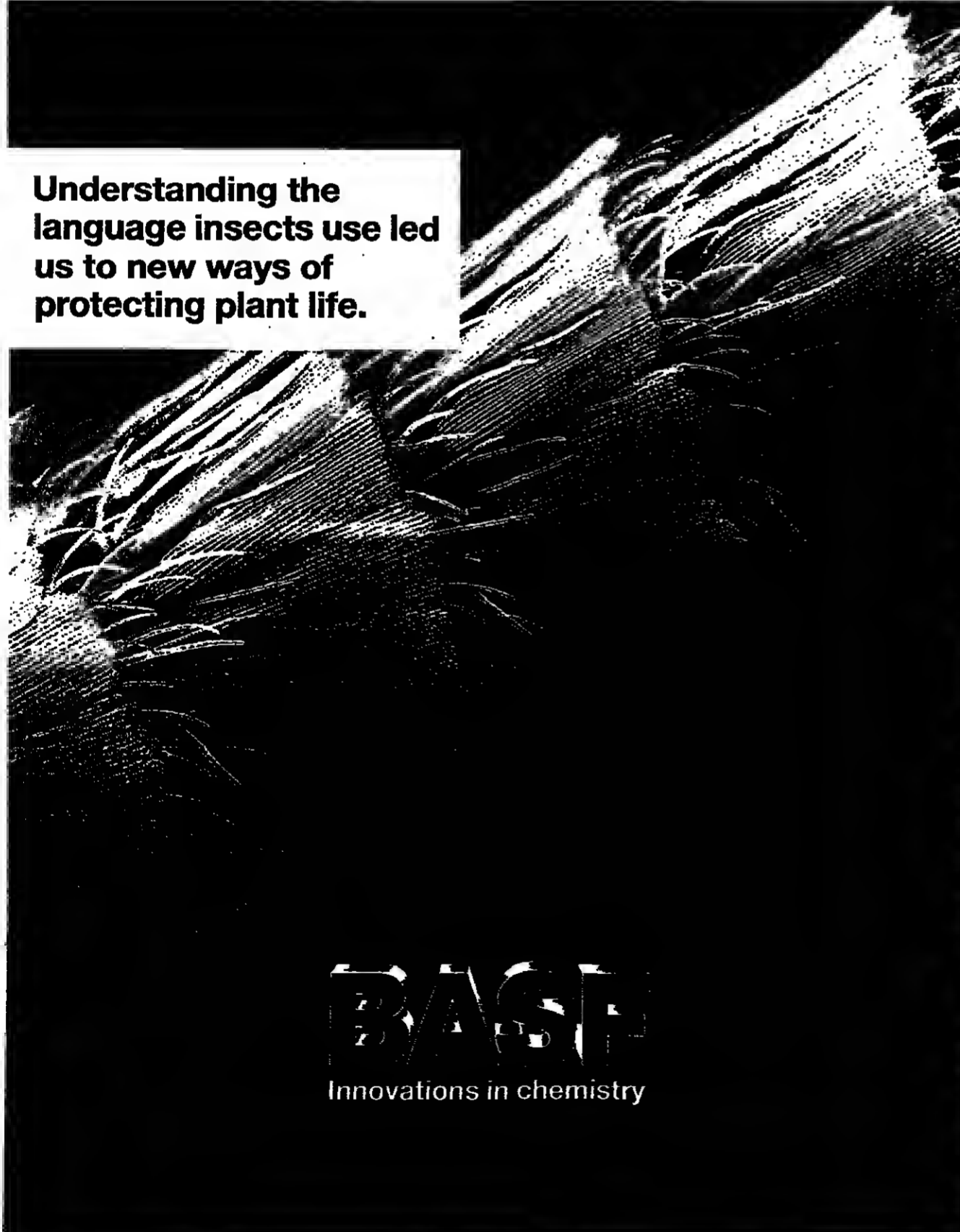
BY DAVID LASCELLES, BANKING CORRESPONDENT

CONTINENTAL ILLINOIS, the Chicago bank which had to be rescued by the US Government two years ago, is to re-establish its London-based merchant bank.

The new company, Continental Illinois Limited (CIL), will have capital of \$25m and will engage in a selected range of financial services, mainly in capital markets, leasing and trade finance.

day that "merchant banking is a very difficult proposition in London if you want to be profitable," and because of this the bank would focus only on areas where it could make money.

These include swaps, interest rate products, international cross-border leasing, debt swaps and underwriting of short term floating rate securities. After it ran into a crisis in 1984, Continental sold its then existing London merchant bank, which was also called, CIL.



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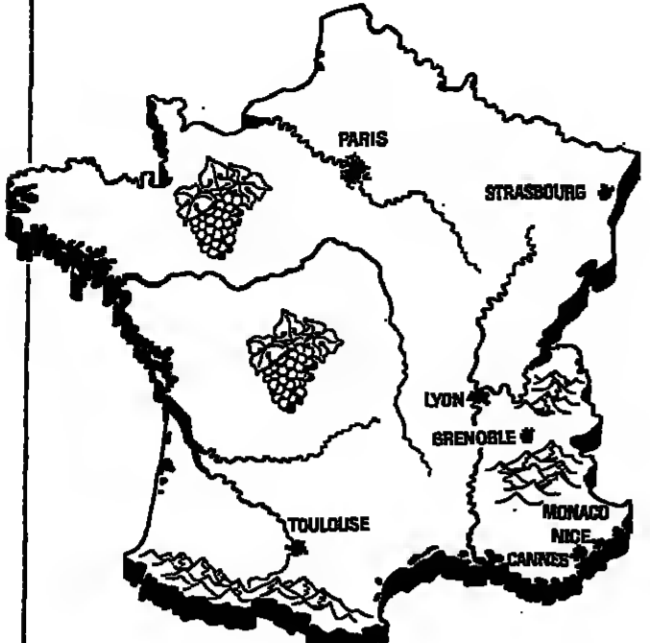
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4092 to 4485, 4540 to 4581, 4706 to 4711, 4821 to 4925,  
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Arts Week

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Exhibitions

BRUSSELS

Ingres and Delacroix - Drawings and Watercolours - Palais des Beaux Arts. Ends Dec 21. Chinese Porcelain - the Transitional Period. Musée Royal d'Art et d'Histoire. Ends Dec 14. Opalescent glass from 1920-1930. BEL Place Royale. Ends Nov 23.

SPAIN

Madrid: Julio Gonzalez (1870-1942). Spanish cubist sculptor considered with Picasso the top exponent of this movement; 50 sculptures and 70 drawings on loan by the Ivam, Valencian modern art museum. Ends Dec 30. Also Miró sculptures with Picasso the top exponent of this movement; 50 sculptures and 70 drawings on loan by the Ivam, Valencian modern art museum. Ends Dec 30. Also Miró sculptures with Picasso the top exponent of this movement; 50 sculptures and 70 drawings on loan by the Ivam, Valencian modern art museum. Ends Dec 30.

ITALY

Rome: Rome has excelled itself with four highly enjoyable and beautifully presented exhibitions. At the Galleria Nazionale d'Arte Moderna (Viale delle Belle Arti), the repit, past and northern beauties of Edward Burne-Jones are drawing surprisingly

large crowds. At Palazzo Braschi (Piazza San Pantaleo) Praxiteles and the Doric Revival - paintings, drawings, engravings and scale models from the years immediately following the rediscovery of the Greek temples in 1780, and its effect on the architecture of such distant cities as Boston and Baltimore, as well as numerous European capitals. At the Braccio di Carlo Magno (Piazza San Pietro) exquisite Mosaic Mimi made in Rome in the late 16th and early 19th centuries, and bought by travellers unable to afford a Carracci, and at Villa Farnesina (Via della Lungara 290) a delightful series of engravings on the works of Annibale Carracci mostly inspired by his frescoes in Palazzo Farnese (now the French Embassy in Rome) which fascinated engravers for two centuries after his death in 1609. (Burne-Jones and Praxiteles and the Doric Revival run until Nov 23; Roman Mosaics and Carracci until Nov 30.

Venice: Palazzo Ducale: China in Venice. Chinese Civilisation from the Han Dynasty (127-190 AD). 150 objects, including silks, brocades, jewellery, terracotta figures, glass and porcelain lent by the Peking Museum. Many arts from recent excavation, and most have never been out of China. The exhibition covers the main period of Chinese art, and the objects found in tombs, buried with the owner for his use in the hereafter, shed a fascinating light on life in the period. Ends March 1987. Florence: Palazzo Medici-Riccardi: Masterpieces of German Expressionism (1905-1920): Works from private and public collections give a history of what has become a highly fashionable movement with works by Kandinsky, Kirchner, Schiele, Nolde, Klee, and the appalling visions of Otto Dix. Ends Nov 30.

Rome: Museo Nazionale delle Arti e Tradizioni Popolari (Piazza Marconi 4, near "Fraciosi Ornaments"). A large collection of folk jewellery from all over Italy, dating from the turn of the century, illustrated with charming photographs of heavily bejewelled countrywomen. Until Nov 30.

PARIS

Estève: After important exhibitions in Germany, Switzerland and Scandinavia, Paris in turn honours the abstract French artist born in 1904. The retrospective consists of 118 paintings, 30 watercolours, nearly as many drawings, some collages and tapestries and shows Estève's

development. Influenced at first by Cubism and fascinated by Cézanne, he continues obstinately on his own solitary road until he achieves an equilibrium between a rigorous composition and an explosion of colour. Grand Palais, Closed Tue, Ends Jan 12 (4256 0224).

Francis Bacon: The 56 paintings and 25 drawings of his first major retrospective re-creates the voluptuous goddesses and shepherds. Premier Peintre du Roi, a favourite and friend of Madame de Pompadour. Bacon personified the light-hearted charm and seduction of the Louis XVth Period. His pastoral and mythological scenes reproduced by engraving, tapestries and on Sevres porcelain under the influence of French court art all over Europe. Grand Palais, closed Tue, Ends Jan 12 (4280 5410).

Les Prix de Rome: The exhibition consists of paintings which won the much-coveted stay in Rome for the laureates from 1797 to 1863. The uplifting subjects from mythology or the Bible, the noble sentiments, melodramatic gestures and perfect workmanship crowned in the prestigious yearly competition provide a unique panorama of French academic art. Ecole Nationale des Beaux Arts, 11 Quai Malaquais, closed Tue, ends Dec 14. (4230 3457).

Paris Abstract, 1945-1955: Maguette's cut-out remembrance of Bragaglia, a powerful starting with his large abstracts against a beige background. Estève's colorful, patterned Madriana's ink-black splashes and smears are glowing in their abstraction. Except for de Stael, whose figures in dense, dark colors are lit up by orange and mauve. Galerie Nathalie Seroussi, 34 rue de Seine. Ends Dec 14. (4256 0924).

Maitres Impressionnistes et Modernes: Pissarro's Women with Geese, a country scene shimmering in gentle sunlight, a well-structured Borelli, a surprisingly poetical Gagnon, two Pissarro's and a Bonnard, Marquet, Utrillo and a Gris form a complementary and unusually rich collection of sculptures. The perfection of Matisse's small bronzes rejoices the eye, as do Lobo's harmonious feminine shapes and the large composition by Estève with Cubist overtones. Daniel Hurlingham, 29 Ave Maitland (4288 8033). Ends Dec 22.

WEST GERMANY

München, Neue Pinakothek: King Ludwig I as a collector. A photogra-

phic exhibition commemorating the 200th anniversary of his birth. Ends Nov 23. Hamburg, Kunstverein Ferdinandstrasse: E. Frank Auerbach. A series of paintings and drawings for which British artist Frank Auerbach won the Golden Lion award at the Venice Biennale this year. Thirteen of Auerbach's earlier works will also be on show to give a view of the artist's development and tradition over 30 years. Ends Nov 30.

Tübingen, Kunststiftung Philosophenweg 7b: Toulouse-Lautrec. A retrospective of 150 paintings and pleasure studies by Henri de Toulouse-Lautrec (1864-1901). Ends March 15.

NEW YORK

Metropolitan Museum: 90 paintings from the end of Van Gogh's life are the focus of this second of a two-part show of the prolific artist at Saint-Rémy and Auvers. The Starry Night and Cypresses come from this period of working first in an asylum in Saint-Rémy and then in Auvers, where he committed suicide in July 1890. Ends March 22. Bravo Carnegie Hall: White Corneille Hall is being renovated, the exhibition space at the Performing Arts Library at Lincoln Center honors the venerable venue with original architectural drawings and cut-away models along with a tribute to violinist Isaac Stern, president of Carnegie Hall, and memorabilia like the original programme of 1891 and other programme covers. Whitney Museum: A retrospective of 168 of John Singer Sargent's paintings, watercolours and drawings provides the first major overview of the artist's work in 60 years, with many of his famous full-length portraits, and landscapes and informal drawings. Ends Jan 4.

WASHINGTON

National Gallery: Vincenzo Bonasone sculpture from the Kunsthistorisches Museum includes work by Bertoldo di Giovanni, Andrea Briosco, and Alessandro Vittoria. Ends Nov 30.

National Gallery: Henri Matisse: The Early Years in Nice 1915-1920, includes 170 paintings from the artist's life in the south of France, where the light made a permanent difference to his sense of colour. Ends March 23.

CHICAGO

Chicago Historical Society: Louis Sullivan, a seminal figure in American

architecture, is celebrated in an exhibit in the city he made architecturally famous with newly-made models of his buildings along with drawings, sketches and building fragments emphasizing his use of ornament. Ends Dec 31.

TOKYO

El Greco: 50 oil paintings, part of the Matsukata collection. National Museum of Western Art, Dango Park, one of Tokyo's few large parks. Several national museums and Tokyo's main concert hall (Tokyo Bunka Kaikan) are in the vicinity. A day's museum-hopping can be pleasantly divided by retirement at one of the park restaurants. Ends Dec 14. Closed Mon.

NETHERLANDS

Amsterdam Historical Museum: A collection of 19th-century French drawings and watercolours providing a cross-section of the styles and fashions of the period, from the formation of the Napoleonic legend to exotic Orientalism and the Italian picturesque. Ends Jan 5.

Laren, Singer Museum: Recent graphics by more than 100 Dutch artists. Ends Dec 14.

Haarlem, Frans Hals Museum: In Search of the Golden Age comprises 70 paintings, watercolours and drawings from 1500-1800. Ends Nov 30.

Amsterdam, Historical Museum: The Tale of the Elbe focuses on Amsterdam's rich merchant class and its influence on art and culture as part of the celebration of the 25th century anniversary of the city's seven Dutch provinces. Ends Dec 7.

Amsterdam, Van Gogh Museum: More than 100 drawings and sketches by the artist's visitor to the country at three different stages in his career with 24 canvases painted in Zaandam, Amsterdam, and the artist's studio in Rotterdam. Ends Dec 7. Illustrated English catalogue. Ends Jan 4.

Rotterdam, Rijksmuseum: Land in Vollenhoute. In the Wake of the Life presents the intriguing story of cultural relations between Holland and England since 1660. Paintings, prints, ceramics and furniture highlight the two centuries when the Dutch trading settlement at Dordrecht was the sole western outpost permitted by the shoguns. Ends Jan 4.

Opera and Ballet

NEW YORK

Metropolitan Opera (Opera House): The week features I Puritani conducted by Richard Bonynge in Sandro Segal's production with Joan Sutherland, Salvatore Faldutella, Sherrill Milnes and Samuel Ramey. Romeo and Juliet conducted by Romeo and Juliet conducted by Fláclio Domingo with Cecilia Gedda; Der Rosenkavalier conducted by Jeffrey Tate in Nathaniel Merrill's production with Anna Tomowa-Sintow, Brigitte Fassbender, Taro Ichihara and Gottfried Hornik; and Tosca conducted by Garcia Navarro in Franco Zeffirelli's production with Eva Marton, Fláclio Domingo and Italo Tajo. Lincoln Center (920 8000).

New York City Ballet (New York State Theater): The company's 85th season continues with 15 repertory programs including Balanchine classics like Concerto Barocco and The Seasons, before five weeks of The Nutcracker. Lincoln Center (870 5570).

VIENNA

Staatsoper: Luisa Miller conducted by Guadagno with Riederelli; Il Barbiere di Siviglia conducted by Weiser; Die Entführung aus dem Serail conducted by Weiser with Witsol, Watson, Strouz, Moser, Zednik. (51 444/28 57).

LONDON

Royal Opera, Covent Garden: The new production of Jenůfa marks Bernard Haitink's arrival as music director-designate. Yuri Lyubimov is the producer, and the cast is led by Ashley Putnam, and Eva Randová. The revival of Die Zauberflöte is notable for the first London Tamino of Siegfried Jerusalem.

ENGLAND

English National Opera, Coliseum: A new production of Carmen by David

Paymer, conducted by Mark Elder, has Sally Burgess in the title role for the first time. Other works in the ENO repertory are the new production of Cav & Pag, not necessarily removed from Sicily to Lawrence Olivier's production; the beautifully sung revival of Britten's Rape of Lucretia, with Jean Rigby, Russell Smythe, Anthony Rolfe Johnson and Kathryn Harries; and Jonathan Miller's non-Japanese Mikado, with Eric Moe as Ko-Ko.

SPAIN

Barcelona: Götterdämmerung (The Twilight of the Gods) part of the Ring of the Nibelung. Orchestra conducted by "Punches" Stubbins with Williams Johns, Anthony Rolfe Johnson, Sabine Haas, Yvonne Minton and Josef Dens. Gran Teatre del Liceu: La Rambla 65. (918 91 22). (Tue and Thur).

WEST GERMANY

Berlin, Deutsche Oper: Aida has Inna Tokody in the title role for the first time. Oberon is offered with Janis Martin, Bushild Bauer, Gerd Brunnens and Barry McDaniel. Der Fliegende Holländer has fine interpretations by Janis Martin, Martti Talvela and Theo Adam. Also in the repertory: Zar und Zimmermann and Eugen Onegin.

Hamburg, Staatoper: Der fliegende Holländer stars Robert Hale and Lisbeth Balesov. Adolf Dresen's controversial production of Die Verzauberte Brant takes the leads Linda Fiesch and Karl Schreinemayer. Manon Lescaut is slated to triumph by Mara Zampieri, Rachel Joselson and Lando Bartoloni.

Frankfurt Opera: Natalia Troitskaya's mastery Azeita leads a strong cast in Ein Maskenball. Barbara Bonney has Beatrice Niehoff, Barbara Bonney and Walter Rottmeier. The new Siegfried production by Ruth Bergmann has William Cochran, giving his first Siegfried in Frankfurt and Caterina Ligabue, brilliant as Brünhilde. Orpheus in der Unterwelt and Eugen Onegin round off the week.

Cologne opera: Schönberg's rarely played Moses and Aaron features Siegfried Haertel and Günter Weitz. Zar und Zimmermann is a well done repertory performance with Marianne Hürtel, Eva Tamassy and Ulrich Heitscher. Madame But-

terfly has Evelyn Nashida splendidly in the title role. Mifalacha, Bayreuther Siebenoper; Tannhäuser as an event of more than passing interest with Nadine Secunde, Die Viking, René Kollo and Karl Moll. Also, Wolfgang Sawallisch conducting in Tübingen/Gianni Schicchi in Tito Gobbi's production with Julia Varady, Cornelio Murga, Astrid Varady and Rolando Penner. Adriana Lecocore starring Natalia Troitskaya, Hanna Schwan and Giacomo Aragall and Die Lustigen Weiber von Windsor.

NETHERLANDS

Amsterdam, Muziektheater: Netherlands Opera, production of Der Kremliner by Alexander von Zemlinsky, directed by Herbert Wernicke. The Hague Philharmonic conducted by Stefan Soltesz, with Stella Kleinsch, Hebe Dijkstra, Marleen Pijsse and René Claassen (Thu, Thur), (255 455).

Scheveningen, Circus Theatre, Netherlands Dens Theater with the world premiere of a ballet by José Limon, Hans van Mamer's Ballet Scenes, Janis Martin's Silent Crisis, and Jandi Tronci by Nacho Duato (Thu, Thu), (55 88 00).

WASHINGTON

Washington Opera (Opera House): Goya by Gian Carlo Menotti is performed by Fláclio Domingo, for whom it was written. Using historical fact and romantic fantasy, it recounts the affair between the painter and the Duchess Alba, the model for the Mafia portraits, played by Victoria Vergara, with Karen Hultstodt as her rival, Queen Maria Luisa. Rafael Frühbeck de Burgos conducts. Also includes performances of Il Matrimonio Segreto staged by Michael Hampe and the Cologne Opera with Carlos Feller as Gerónimo and Janice Hall as Elisabetta. Arnold Oestman conducts. Kennedy Center (254 3770).

CHICAGO

Lyric Opera: Un Ballo in Maschera is conducted by Giuseppe Petrone in Sonia Frisell's production with Maria Chiara and Luciano Pavarotti. Edita Gruberova takes the title role and Neil Sherriff sings Edgardo in director Peter Reichle's production of Lucia di Lammermoor conducted by Charles Mackerras (332 2244).

Theatre

TOKYO

Takarazuka All-Girls Revue. This phenomenon, the antithesis of Kabuki where all the roles are played by girls but with typical Japanese innocence and earnestness and to say the least, is a must for visitors. Takarazuka perform elaborately staged and skilled musical adaptations of both Japanese and Western plays - also revues and standard musicals. Highly improbable plots are more than compensated for by spectacular stagings and huge casts. Takarazuka provides another insight into the incongruous mosaic of Japanese culture. Detailed English summaries in the programme - in case the original story is altered beyond recognition. Takarazuka Theatre, near Ginza and main hotels. Afternoon and evening performances. (891 1711).

Dreamlike: Michael Bennett's Broadway Tony and Grammy Award winning musical. The story of a 1960s female pop group, this is an original production brought to Tokyo by Ise-tan Department Store and Asahi Television as part of Ise-tan's centennial celebrations. Kosei Nankin Hall, Shinjuku. (339 2200).

Wind Station, avant-garde play which combines compelling and moving trilogy on the theme of the language of silence, by Tenko Theatre. The best-known Water Station has been seen at many venues outside Japan. Like its predecessors, Wind Station continues the exploration of human communication - particularly relevant to Japanese society. 72 Studio

(beyond Ikebukuro) is Tenko's recently opened theatre converted from an old warehouse. The civilising amenity of a theatre bar (rare for Japan), interesting location, cozy play without language problems - all promise a rewarding evening. (893 9486).

LONDON

Les Liaisons Dangereuses (Ambassador): Christopher Hampton's seamy version of Laclos' epistolary novel is sexy, witty and wise, like a collaboration between Marivaux and de Sade. Howard Davies' sell-out pre-revolutionary production for the RSC has moved from the Pit with Alan Rickman and Lindsay Duncan still battling and bickering over lovers and other affairs. (336 6111; CC 636 1171).

Misalliance (Barbican): Rarely seen Shaw, and a much underrated play, given the full RSC works by John Caird, a Polish new woman crashing into the surrey contemporary in her monocle. Jane Lapotnik quarts alongside Brian Cox, Elizabeth Spriggs and newcomer Richard McCabe (636 9788; CC 636 8891).

Lead Me a Tenor (Dobson): Ian Talbot leads the new cast in Ben Ludwig's biting comedy about backstage tribulations in Cleveland, Ohio, during a doomed 1922 tour of Verdi's Otello. A night at the opera. (427 1892; CC 379 6433).

The Phantom of the Opera (Her Majesty): Spectacular but emotionally nutritional new musical by Andrew Lloyd Webber emphasizing the romance in Leroux's 1911 novel. Happens in a wonderful Paris Opera

ambience designed by Maria Bjornson. Hal Prince's alert, affectionate production contains a superb central performance by Michael Crawford. A new, meritorious and reliable hit. (838 2244; CC 379 6131/240 7200).

Kaika's Bunk (Royal Court): Alan Bennett resurrects Kaika as a tortoise in the living room of a contemporary dogbody researcher, an insurance clerk like his hero. Brave, strange and funny play about biography hinges, in part, on the enlarged number of a small member. (730 1745/1857).

Woman in Mind (Vandyke): Alan Ayckbourn's new comedy has a brilliant performance by Julia McKenzie as a dissatisfied housewife visited on her own garden lawn by an imaginary ideal family. Heist but funny, hailed in some quarters as a vaudeville feminist drama; heist but put off by that. (838 9987/6645).

When We Are Married (Whitehall): Impossible, joyous revival of an English comic horse now with a new cast, but Bill Fraser returning as the tipsy Falstaffian. (830 7765; 639 4455; CC 379 6585/6435).

Starlight Express (Apollo Victoria): Andrew Lloyd Webber's roller-skating folly has 10 minutes of Spielberg movie magic, an exciting first half and a dwindling reliance on indiscriminate rushing around. Disneyland, Star Wars and Cats are all influences. Pastiche score nods inwards rock, country and hot gospel. No child is known to have asked for his money back. (634 6104).

Continued on Page 25

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Friday November 21 1986

## The quality of leadership

**PRESIDENT Ronald Reagan** has now declared that, at least as far as the Iranian affair is concerned, the buck stops at his desk. This is a right and proper presidential assertion. The problem is that the justifications he has offered for this extraordinary imbricatio in two television performances in the last week have diminished national and international confidence that the conduct of US policy is in good hands.

Confidence is not generated when a president can say to his country that he has not been involved in the transactions, only to have his own officials moments later issue a statement that there was another agent. Nor is it helped when the President declares with one breath that the shipments were designed to encourage moderates in Iran and not to secure the release of US hostages held in Lebanon and with satisfaction that some captives were freed as a result of the supply of arms.

This, let it be noted, is not a new Reagan mis-speaking. Throughout his presidency, and indeed throughout his political career—the relationship between Ronald Reagan and factual detail has been tangential at times. Observations earlier this year over the extent to which South Africa had dismantled apartheid were merely a singular egregious example. But so long as things were generally going well for him and so long as his country and its Western friends were comfortable in the image of a strong, united America, this mattered little.

After all, the man he succeeded, Jimmy Carter, was a president who took pride in his immersion in the detailed minutiae of policy. In the end he was drowned by this fascination, which made him appear unimpressive. He was replaced in good measure because Mr Reagan promised that life did not have to be unfair, or complex, and that the US would never again be humiliated by a rabble of distant mullahs.

Now circumstances are otherwise for Mr Reagan, both the US and the world have legitimate reasons to be concerned about the quality of command in Washington. For it is apparent that not only is Mr Reagan floundering, but that those who used to do the managing for him have either been bypassed or have problems of their own.

Mr George Shultz, the Secretary of State, has been obliged to admit publicly that he could

not speak on Iran for the administration which he serves. This is a humiliation for Mr Shultz, who had for arduous months been the man charged with the responsibility of dragging the allies behind the US policy of toughness towards state-sponsored terrorism. He must feel that his credibility overseas has been gravely damaged, perhaps to the point of leaving.

Mr Caspar Weinberger, at the Defence Department, had seemed almost semi-detached in any case in the run-up to the Reykjavik summit. The president's subsequent withdrawal from the brink of a momentous agreement with Mr Mikhail Gorbachev may have restored him to the limelight. Mr Reagan's willingness to be drawn by the Soviet leader so far down the negotiating road must have been galling to Mr Weinberger (and to his eminence grise on arms control, Mr Richard Perle).

Mr James Baker, when White House chief of staff, had a political touch that was indispensable to the president. But he is now in the shadows of the Treasury, struggling to keep alive his series of initiatives from last year. The present White House staff, led by Mr Donald Regan, is not conspicuous for breadth of view or international experience.

### Critical eye

Nor necessarily does a Congress newly revived Democrats inspire faith in the continuity of US foreign policy. It does give hope that some of this Administration's more eccentric excursions will come to an end, but, in the immediate future, a series of investigations and revelations, which the media will supplement, that will not respect national boundaries. The Senate Intelligence Committee is about to set this ball rolling and it is going to bounce embarrassingly around a lot of courts (Israel, Italy, Spain, Scandinavia, even the UK) before it comes to a halt.

This is not an appetising prospect for President Reagan. The world will not be watching with a critical eye, perhaps for the first time, not only what he does but what he says, why he says it and who is advising him. For, having taken responsibility, he must be seen to be responsible. His fabled luck or some extraneous crisis must enable him again to walk away from trouble, but if the last two public performances to his nation are any guide that may be his best hope.

## Brazil chooses the centre

THE ORDERLY conduct of Brazil's first entirely free congressional and gubernatorial elections after 21 years of military rule is a cause for congratulation. By all accounts the campaign has been hard fought and the voting fair. The ballot box is back.

Better still, though the count continues, it is already clear that the country has an unequivocal result. The Brazilian Democratic Movement Party (PMDB) has swept like an avalanche through the polls and now looks set to win some 21 governorships and clear majorities in both houses of congress.

Brazil, so long ossified by an unimaginative military, badly needs a broadly centrist, but reformist force to manage the complex social and political problems that its unique configuration of enormous wealth and grinding poverty generates.

The long march back to fully institutionalised democracy has only just begun. However, at present, the new republic is simply a name. The first task of the new congress is to sit as a constituent assembly and draw up a constitutional rule book.

Preliminary efforts by an appointed committee of the great and good to define the parameters of the document in a draft text have not occurred well for the process.

The draft contained over 400 articles and attempted to enshrine such micro-issues as maximum working hours and the role of foreign companies in the new Brazilian state.

political muscle to his economic strategy. This week he has already summoned in Dr Guimaraes, the PMDB leader, for consultations. There will be no consultation by all accounts when to consult and when to inform is set to arise imminently. Any moment now, civil servants and economists will present a package of measures for adjusting the anti-inflationary Cruzado plan.

Those adjustments must inevitably be tough restraints on the consumer boom, a gradual or partial unfreezing of prices and possible tax rises.

The last, but perhaps most crucial question that faces the country is its attitude to the rest of the world. However distasteful it may seem, Brazil must live with the reality that its high foreign debt and declining ability to attract foreign capital require a complete rethink of how the country projects itself abroad.

The nationalist lobby continues to talk of new restrictions on foreign companies. Any such strategy would be a potentially lethal self-inflicted wound. Brazil must instead charm foreign investors back, encourage joint-ventures and sell its undoubted attractions.

That requires a measure of tactical politics and an accommodation with the Paris Club on government-guaranteed export credits would be a useful start. The international community for its part, might reciprocate with some gestures of its own. If Brazil is to pay its way, it must be given the financial space to do so.

A full International Monetary Fund programme may not be politically feasible in newly-democratised Brazil. Many of the major creditor commercial banks are now believed to be ready to agree a multi-year debt rescheduling on favourable terms, but they are likely to insist on some form of IMF monitoring as a condition of their support. A readiness by the Government to accept external surveillance, coupled with a liberal approach to foreign investment, could pave the way for a more constructive relationship with the international community.

**A**T FIRST glance, it looks like a classic battle of different corporate cultures. BTR, which takeover bid for Pilkington Brothers, the glass manufacturers, has built up from small beginnings 20 years ago into one of Britain's biggest and most aggressive industrial groups.

Run from an anonymous and spartan headquarters in London's Pimlico, it has a remarkable appetite for swallowing less efficient businesses. Its bewildering range of interests include the manufacture of industrial hose, car wheels and Freddy Folly women's tights.

Pilkington presents a considerable contrast. Established in 1838 and still headed by a member of the Pilkington family, it has long enjoyed a reputation as a paternalistic employer, providing virtually a welfare state in St Helens, its quiet Merseyside headquarters, for employees and pensioners alike. The emphasis on diversification into areas it does not understand, it has built itself up into the world's largest manufacturer of flat and safety glass.

The contrast is underlined by the differing personalities at the head of the two companies. Antony Pilkington, the 51-year-old chairman of the business that bears his name, is a tall, elegant man with a polite, though reticent air.

Sir Owen Green, 61-year-old chairman of BTR, has an open, cheery and down-to-earth manner and a rapid way of speaking that suggests a highly active mind. An accountant by training, he became managing director of BTR in 1967 and is the driving force behind its growth. Only last week he named Mr John Cahill, head of BTR's North American operations and a man very much in the Green mould, as his successor as chief executive from January. Sir Owen, however, will keep control of overall strategy.

But appearances, both personal and corporate, can be deceptive, and it would be wrong to portray the battle for Pilkington as a simple clash between a ruthless corporate raider and a homely old basic UK manufacturer. The reality is rather more subtle.

First, Pilkington, which only went public in 1970 and spent much of the following decade professionalising its management, has been transformed under the leadership of Antony Pilkington, who took over as chairman in 1980.

OVER THE past seven years, Pilkington has been executing a textbook long-term strategy aimed at achieving domination in an increasingly global and mature industry.

By first treating Europe as its home market, then expanding ambitiously into Asia, and by diversifying in parallel into related businesses, and by dramatically increasing its productivity, it has done everything that a management consultant or business school professor could demand.

It has even devoted considerable management effort to transforming itself from a technology-driven organisation to one with considerable marketing skills.

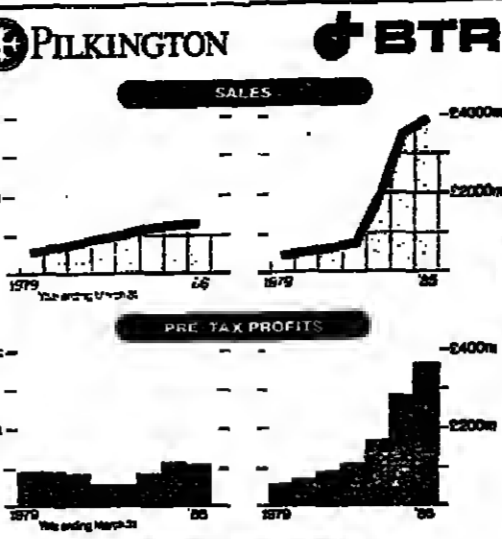
Such tactics are the very stuff of Harvard case studies are made. But while the strategy may look fine on paper, it has had to be carried out in the most hostile of circumstances, with the result that the company's profits have suffered.

Along with GKN, Pilkington is one of the few major British manufacturers which has never lost the enthusiasm for continental European expansion which was spurred

## BTR's bid for Pilkington



Antony Pilkington



**WHAT THEY PRODUCE**

- Glass and optical equipment
- Construction Transport
- Industrial products - health care
- Paper/Printing - Sport of leisure



Sir Owen Green

# Sir Owen prepares to walk on glass

The labour force has been cut sharply and work practices have been changed radically; much management control has been transferred from board members to divisional chief executives with clear responsibility for budgeting, manufacturing, marketing and industrial relations; and the emphasis of the group has switched to marketing as the key ingredient in improving profits in a mature market.

At the same time, the spread of the group's interest has changed; there has been a drive into the US through acquisitions, turning it into the world's

leading flat glass producer, and thus more able to lead the market; and there has been a diversification into the related areas of ophthalmics and electro-optics, with the aim of making this high margin area produce one-third of profits by 1990.

But all this, coupled with a price war in the European glass industry, has so far produced a distinctly uneven profit performance. At the pre-tax level, these have risen from £53m in 1982 to £116m in 1985, before dropping to £106m last year, largely because of redundancy costs.

However, with most of the European glass industry was immediately plunged into a state of drastic overcapacity from which it still has not fully recovered.

Pilkington has been plagued by the industry's overcapacity almost ever since. Though it took dramatic action to reduce its own overcapacity and boost productivity to the much higher levels of its American and emerging Japanese competitors, it has been consistently drained by expensive redundancy costs.

Though the company hopes the current financial year will be the last to bear a sizeable redundancy burden, the damage to its profits — and its rating — has been done.

The third plank of Pilkington's long-standing survival strategy, expansion in the US, has gathered pace since 1983, when it paid \$75m for a 30 per cent stake in Libbey-Owens-Ford, one of the world's largest makers of safety glass for motor vehicles and a printer's supplier to Detroit.

Earlier this year, Pilkington gained full control of the Ohio-based company's glass making and processing division in a complex deal valued at over \$250m.

As Antony Pilkington said at the time, the Libbey purchase was of great strategic importance, giving his company a strong and secure base in the US and strengthening its position among the limited number of other large companies that dominate world glass markets.

The deal raised Pilkington's world market share in flat glass from 12 per cent to about 15 per cent, a whisker ahead of PPG Industries of the US (about 17 per cent, depending on exchange rates), and St Gobain of France with about 13 per cent. The other leading producers are Ford and Guardian Industries, plus Asahi of Japan.

not the point. Conglomerates take a short term view. That's no way to run a glass industry." However, BTR cannot be portrayed as an aggressive conglomerate out of the same mould as Hanson Trust, which is often mentioned by critics in the same breath. Unlike Hanson, BTR does not make a practice of selling on large chunks of the companies it acquires to new owners, making a turn along the way (though it has disposed of businesses that do not fit well, such as Carnhill Insurance).

"We're not buying companies to strip them, but to grow current strategy; the academic was also critical of it on two grounds. It should have expanded abroad much earlier and it has become locked into large-scale float glass plants at a time when new competitors such as Guardian are reaping the benefit of small plants geared to narrower customer needs, with lower overheads and a faster stock turn."

On both points the company would argue that it had little choice once it had decided to license float technology to companies round the world in the 1960s, rather than establish plants itself. It had no option but to wait until existing companies became available for acquisition after 1979.

And, with its existing investment in large float plants, a reinvestment programme in smaller units would be doubly expensive, in terms of still further rationalisation costs as well as new investment.

Taken all in all, in other words, it is hard to see how Pilkington's strategy could have been much different.

White praising Pilkington's

Christopher Lorez

## THE STUFF OF A HARVARD CASE STUDY

by Britain's EEC entry in 1974. In 1980, after a lengthy period of intense sales expansion on the continent and in Scandinavia, it paid the then princely sum of £132m for a majority stake in West Germany's largest flat glass maker, Flachglas. Had the German Cartel Office not stood in its way, it would also have bought a pair of smaller Benelux and French companies. In the event they went, respectively, to Japanese and American interests — which has proved to be one of Pilkington's blunders.

All three companies were bought from the French group BSN, which had taken the strategic decision to get out of glass entirely, and instead to construct a global business in the more fragmented food industry.

BSN timed its exit perfectly, for with the onset of European recession in 1979 and the arrival of an aggressive new greenfield operator in the form of America's Guardian Industries, the

gained full control of the Ohio-based company's glass making and processing division in a complex deal valued at over \$250m.

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Pilkington has also been expanding into the US through a state of smaller acquisitions as part of an international strategy of building on its existing interest outside flat and safety glass. The latest

## Quest for a queen

Monarchy may now be mainly a European institution, but the South American republic of Colombia has just chosen a new royal family — of beauty queens.

For 11 days every year, the whole country's attention is focused on the colonial fortress port of Cartagena where the royal event is held.

Previous "reigns" are recalled and compared in the bars and in the press which, without exception, produces special supplements and editorials on the subject.

"Queen mothers" gather to confer; the lineages of the regional candidates for Miss Colombia are traced with a meticulous devotion worthy of Debrett; and many of the navy's young officers are deployed as chaperons for the young beauties.

Colombia (population 28m) has more than 5,000 beauty contests a year, culminating in the national title, conferred this week.

## Men and Matters

First title since the national contest began in 1934.

The candidate from the river Cauca valley, centre of a 30 year guerrilla insurgency, was not represented in the present Cabinet, and because its beauty queen promised a "national peace crusade" if she won.

In the event, Miss Antioquia took the crown; the Cauca valley queen became her deputy sovereign, and Miss Choco was piped for the job of princess by Miss Atlantic.

Though it was noted that the blonde Miss Atlantic came from a "royal family" — her mother was a Miss Sugar, her sister a Miss Atlantic, and her cousin, a former Miss Colombia — El Tiempo, Colombia's leading daily, opined yesterday that an opportunity for racial integration as well as regional balance had been lost.

The only real royalty in the preceding, an Indian princess from the Guajira region, failed to get a place.

biggest US printer, to be executive vice-chairman of BPCC. Sullivan will be Maxwell's number two — "if that is possible," Sullivan joked.

Sullivan was in charge of printing a host of US magazines, ranging from Time to Business Week and People Magazine. His mission at BPCC will be to pursue the worldwide expansion of its printing business.

Maxwell has just spent \$70 buying two big US printing companies, Providence Gravure and Webb Printing, which makes him number four in the US industry, and he made it very clear that he aims to dislodge R. Donnelley from the top spot.

But while his printing empire grows apace, Maxwell's efforts to leap into the US publishing business have been less successful. He tried and failed to buy Scientific American and Doubleday, the book publishers. He wanted to buy CBS's big magazine operations but Larry Tisch, the new chief executive, has withdrawn them from the market.

Trade cycles Few British advertisements — if any — have ever attracted an audience of 300m.

## Beyond our ken

Socialism may be on the defensive in many parts of the world, but in the Israeli kibbutzim, a delighted Ken Livingstone, once of the Greater London Council, this week discovered a more efficient unit of production than any capitalism could offer.

With more time on his hands than when he was doing battle simultaneously with Mrs Thatcher and the right wing of the Labour Party, Livingstone Israel, to see for himself the country of which he has long been a strident critic.

Livingstone, a guest of the left wing United Workers' Party, says he has immensely enjoyed the visit. But in character, had a parting word of advice. Israelis should overcome their inhibitions and seize the chance to do a deal with the Palestine Liberation Organisation over the occupied West Bank and Gaza regions. "What the PLO is prepared to accept today would have been unthinkable even a few years ago," he said.

## Artless

Heard from an American woman in London's Portobello Road: "I don't know who Art Nouveau was, Mary, but he sure produced a lot of junk."

Observer

## Jardine Matheson Holdings Limited ("Jardine Matheson")

7 per cent. Exchangeable Preference Shares ("Preference Shares")

### ANNOUNCEMENT

Pursuant to paragraph 5(j) of the terms upon which the Preference Shares were issued (the "Schedule of Terms"), notice is given that Jardine Matheson has taken up all the rights to acquire shares in Dairy Farm International Holdings Limited offered to it or its subsidiaries as shareholders of The Hongkong Land Company, Limited ("Hongkong Land").

(Including the rights offered to it as the holder of the ordinary shares in Hongkong Land ("Ordinary Shares") for which the Preference Shares are exchangeable) and, pursuant to paragraph 5(i) of the Schedule of Terms, Jardine Matheson has elected to adjust the number of Ordinary Shares comprising the Exchange Property (as defined in the Schedule of Terms) to take account of the benefit conferred by the said rights offer on the holders of Ordinary Shares.

The Market Value (as defined in the Schedule of Terms) of the said rights per Ordinary Share has been determined by Schroders Asia Limited to be US\$0.395765577 and the Market Value of the Ordinary Shares as at 2nd September, 1986 (being the date immediately before that on which Hongkong Land announced that the rights offer was to be made) has been determined to be US\$0.752834231.

Accordingly, the number of Ordinary Shares comprising the Exchange Property (as defined in the Schedule of Terms) has been adjusted to 223,358,042 with effect from 17th November, 1986 (being the date on which Jardine Matheson took up its rights), and holders of Preference Shares are now entitled on exchange to approximately 1,489,04 Ordinary Shares per Preference Share.

By order of the Board  
R.C. Kwok  
Company Secretary  
17th November, 1986  
Hong Kong



Jardine Matheson Holdings Limited (Incorporated in Bermuda with limited liability)



MR REAGAN'S FOREIGN POLICY

A hostage to public opinion

By Stewart Fleming, US Editor in Washington

"HIS INTUITION was so sound that he relied on it too heavily, letting it lead him down paths where intuition should not go alone. Most of the time President Reagan was intuitively keen but intellectually lazy."

This superficially harsh judgment of Mr Reagan was written not by an outspoken critic but by Mr Lon Cannon, White House correspondent of the Washington Post, a sympathetic biographer who has followed the President's political career since his days as governor of California.

Mr Reagan's record as a consummate politician who has consistently dominated both his rivals and the domestic political agenda during his six years in the White House is testimony enough to counter those who have underestimated his abilities and his insights into the mood of the American people.

sign policy role of the National Security Council which managed the Iranian operation, is again expanding under an accident of circumstance at the expense of an incumbent Secretary of State.

At the summit in Reykjavik too, Mr Reagan's reliance on his instincts and his apparent failure to master the complex military and political issues associated with arms control, helped to explain why he was badly outmanoeuvred at the bargaining table by Mr Mikhail Gorbachev, the Soviet leader.

Now it appears that his limited understanding of the byzantine politics of the Middle East, and his decision to ignore the views of experienced foreign policy advisers such as Mr Shultz and Mr Casper Weinberger, led to the Iranian fiasco. Most foreign affairs experts maintain that the policy of trying to build diplomatic relationships with Iran, which is what Mr Reagan claims to have been doing, makes a degree of sense although some suggest that for the time being this task is better left to America's allies.

Mr Shultz, the most outspoken advocate of this policy, and the credibility of US policy commitments. It has led to fears that such deals provide an incentive to terrorists to take more hostages and to countries which have been supplying arms to Iran to supply more of them, perhaps tipping the military balance in the Gulf war towards Iran, something which is not in America's strategic interests.

"We have," remarked Senator Carl Levin, "been duplicitous with our allies and doped by our foes." The most disturbing judgement for the White House came, however, from the opinion polls taken after the television address Mr Reagan made last week in which he sought to appeal over the heads of his critics in Washington and elsewhere by rallying public support.

It is a gambit Mr Reagan has resorted to regularly when he has been under "attack". It worked flawlessly after Reykjavik when, backed by an unprecedented propaganda blitz, the administration succeeded in creating the impression that the summit had been a roaring success. Indeed so over-confident has the White House become in Mr Reagan's ability to reshape public perceptions that Mr Donald Regan, the White House

Chief of Staff, in a revealing commentary on current events, boasted about it to the New York Times last Saturday. "Some of us are like a shovel brigade that follows a parade down main street cleaning up," said with a laugh, the newspaper reported.

The polls suggest that this time Mr Reagan's most valuable political asset, his credibility with the American people, may not be enough to carry the day, hence the White House gamble to follow up last week's television address with Wednesday night's televised press conference.

An ABC News poll taken after the television address last week showed that 56 per cent of those polled did not believe Mr Reagan when he described an utterly "unprovoked" attack by the US shipper against Iran as ransom for hostages, 72 per cent disapproved of his acknowledged policy of sending arms as a way of improving relations, and 79 per cent approved of any arms for hostages swap. After Wednesday night's Press conference, however, many were coming to the conclusion that the gamble of putting the President on television to face questions from an increasingly hostile American Press had failed.

time to develop as a result American foreign policy-making often appears, and often is, disorganised. In how many countries can a legislature defeat the executive and make its own policies the law of the land as happened this year in the case of South African sanctions?

The rejection of Mr Reagan's policy towards South Africa was a rare setback for a President who has successfully applied his political muscle and succeeded in increasing the administration's influence over foreign policy. But critics have consistently argued that the Reagan Administration has not achieved major foreign policy successes as a result of its own initiatives.

As the tensions between the State Department and the National Security Council mount, such criticisms are being reinforced by allegations from such foreign policy experts as Senator Sam Nunn that the decision-making process today is in "disarray". That the Reagan administration got off to a slow start in the foreign affairs field is not surprising. In his first years in office the focus was on domestic priorities—curbing inflation, lowering taxes and boosting military spending. Changes in his staff did not help either. Mr Shultz, in office now since 1982, is his second Secretary of State, Vice-Admiral John Poindexter his fourth National Security Adviser.

summit although an arms control agreement still looks like his best hope for a foreign policy "triumph."

In Central America there is little evidence to suggest that he is any nearer his declared goal of pressuring the Sandinista Government in Nicaragua to accept Washington's definition of democracy and there is profound concern about the economic and the political stability of Mexico. In the Middle East since the collapse of the peace initiative launched by Mr Shultz in 1982 Mr Reagan has avoided launching any bold new peace process. Some fear that in doing so he has left a dangerous vacuum.

Interestingly, it is the area of foreign economic policy which is dominated by a supreme political pragmatist, Mr James Baker, the Treasury Secretary, where the second Reagan administration has seen a positive transition towards the implementation of an active agenda. Mr Baker has ushered in a period of co-operative, if not always harmonious, economic policy management by the major industrial countries, replacing the confrontational approach of his predecessor Mr Donald Regan, but without yet achieving the perhaps unattainable goal of preventing the huge US budget deficit from badly damaging the economy.



Mr Reagan: political health vulnerable

There is no question that Mr Reagan's credibility has been damaged as a result of the succession of political setbacks he has suffered over the past three months, the no-swap swap which ended the Daniloff affair, the breakdown of the non-summit summit in Reykjavik, allegations of an elaborate "disinformation" campaign against Libya by the NSC, the loss of Republican control of the Senate and now Iran. Mr Reagan's advisers will not underestimate the capacity of Congressional investigators to pierce a President's defences and prolong his agony. They will need to be particularly sensitive to this threat because Mr Reagan needs Congressional support not just backing from the American people to carry out his foreign policy agenda. Some are asking how it can be that a man who was helped into office by his predecessor, President Jimmy Carter's decision to tie his political fate and the fate of hostages held in Iran can have committed an almost identical blunder. How could he have missed the fact that the wounds inflicted on the psyche of the American people in 1980 have yet to heal? Is an isolated President losing touch with the mood of the American people? Or are the predictions of those who warned that the combative Donald Regan would not be able to keep the President out of trouble in the way Mr James Baker did as Chief of Staff coming true? White House aides, as they now measure the impact of Mr Reagan's second attempt to swing public opinion to his side can comfort themselves that so far at least he remains personally popular. For the time being he can still lean too on the other pillar which has provided strong political support, the performance of the US economy. But Washington is well aware that Mr Reagan's political health is just as vulnerable as the American hostages now being held in Lebanon or any others that may be taken. Some are arguing that Mr Reagan may need to do more than merely state once again that the US will not negotiate with terrorists or ship arms to Iran in order to demonstrate that terrorists cannot hold America hostage by holding Americans as hostages.



Confidence in the City

From the General Secretary, Fabian Society. Sir—Whatever the pros and cons of self-regulation (explored in your Editorial of November 15), the effectiveness and strength of the City ultimately rests in the confidence of the consumer—the investor or the fund-raiser—that he or she is getting a fair deal. Any system of regulation which allows those who work in the City to cash in on their clients' transactions will ultimately be discredited in the eyes of the consumer. This does not just apply to cases where the adviser has acted as an investor. Those at the top of the new financial conglomerates who can cross Chinese Walls clearly have access to such a range of information that their investment decisions inevitably benefit at the expense of the less well-informed investors at large. These individuals earn fabulous salaries already, and it would hardly be unfair to debit them from shareholdings at all. But even those further down the ladder, "protected" by Chinese Walls, inevitably benefit from prior knowledge of events. It is a matter for debate about the level of management at which share deals would be conducted, but the principle is correct.

Other professions already exclude themselves from areas where participation would prejudice their independence. Civil servants at even quite junior levels may not contemplate membership of a political party; medical practitioners cannot engage in personal relationships with their patients; MPs and councillors must declare interests and abstain from voting on issues in which they are involved.

Surely it is time that the City, in ceasing services the most important of which is disinterested advice, makes clear its absolute commitment to the total independence of the advice it gives. John Willman, 11 Dartmouth Street SW1.

Design boom

From the Director, Design Council. Sir—Fiona McEwan (November 12) reveals a talling off in the financial performance of design consultancies who have gone public in recent years. We must all hope that this trend will be short-lived, because the consultancies concerned have

Letters to the Editor

been of crucial importance in the transformation of the British design scene, and they all still have a big role to play. There is however, an aspect to all this which is even more worrying. The recent dramatic growth in design consultancy has mainly been centred upon setting up other service industries. By contrast, design in relation to product improvement has not advanced at anything like the same pace. Fewer than half of the grant applications in the Government's "Support for design" scheme relate to product design. Furthermore, it is astonishing that many manufacturers prefer to apply for graphics or packaging assistance in cases where the improvement of the product itself should be the first priority.

Mrs Thatcher and her Government have done much to stimulate interest in design, and it is now a hot topic. Rumour has it that she is about to take another look at the situation. She may well conclude that British product design still has a long way to go. Keith Grant, 28, Hogmarket, S.W.1.

Efficient markets

From Mr P. Demant. Sir—In his letter of November 15 Mr Christopher Glover makes a very common mistake. He argues that if (for example) investment institutions take a quarterly view of their performance—that is, they take a short-term view—so the underlying market, that is the Stock Exchange, will also take a short term view. In fact as has been proved over and over again the Stock Exchange and other well organised markets discount all the available information on the future for companies and the economy very nearly perfectly, whether this information is long term or short term. Mr Glover asks why anyone should buy a stock now whose immediate prospects are poor if you can buy it later on when its longer term prospects become clearer and more certain. Let him try. The evidence is that above average returns are not available either by this very obvious technique or by most others.

I would suggest that one reason why anecdotal evidence such as that put forward by Mr Glover, is misleading is that, because the market is so efficient at pricing the prospects of the various companies, the only chance a fund manager will have of achieving an above average return is to be first in

Lloyd's special reserve

From Mr R. Clark. Sir—Half of a Lloyd's underwriter's profit can be transferred into a special reserve fund against bad years but the maximum is only £7,000. This is a very small amount, particularly in view of the fact that the provision of long-term risk capital to good projects. Why shares in companies which have got into difficulties should be somewhat undervalued as compared with the level indicated by the capital asset pricing model is a matter for speculation. Clearly investors are more risk-averse than the theory suggests. In any case, this is not a large inefficiency—it affects a limited number of companies and only to a limited extent. It should also be mentioned that it is in just this sort of instance that the intentions of a predator might be considered a beneficial development since, in all the criticism of takeovers, it is often overlooked that a threat as well as the actuality of a takeover may have a beneficial effect in many cases.

To criticise the market for simply "juggling in company securities, and to contrast this with the sweat and toil expended in creating the wealth" is to turn the truth on its head. Efficient markets assist the efficiency of industry and the creation of wealth. To deny the validity of the correct pricing of risk and return is to deny the rules by which capital can be efficiently used. David C. Damant, Quilter Goodison Co, 31-45 Gresham Street, EC2.

The poverty lobby

From Mr P. Aston. Sir—Ruth Lister (November 14) objects to my labelling the poverty lobby's choice of a poverty line 40 per cent above the supplementary benefit level as "arbitrary." She says it was chosen "to take account of the fact that some people on SB have an income higher than the basic... level," and that its use is further buttressed by recent research. Yet Miss Lister argued three years ago that it was unfair "to assume that those receiving SB get (even) a further 20 per cent de facto income," while an author

of several Child Poverty Action Group pamphlets has recently shown that the research Miss Lister refers to is "not at all conclusive." Indicating the poverty figures and falling to welcome the reduction of nearly 250,000 people in families with dependent children (not 250,000 families as appeared in my original letter) does make one ponder about the poverty lobby's intentions. "The US never has fully coherent foreign policy." The nature of American democracy, the separation of powers within the government, the independent role the legislators play in order to transmit the will of different departments within the administration, all mean that there are many contending opinions in play at any one moment. Consensus can take a long

Advertisement for Thistle Hotels 21st anniversary celebrations. Includes text: 'Join our Anniversary Celebrations', 'To celebrate our 21st anniversary we're presenting you with three tempting offers.', 'FREE WEEKENDS', 'FREE BOTTLES OF SPIRITS', 'SUPER-VALUE HIGHLIGHT BREAKS'. Also includes a coupon for a complimentary celebration card and a list of hotel locations.



Leslie Colitt on how Budapest's caution is undermining its unique economic reforms

Political ties fetter Hungarian economy

INDECISION and caution are threatening to immobilise Hungary's unique economic reform programme begun in 1985, as the country's worsening economic performance puts strains on the leadership.

ians, he said, because of some adverse aspects, especially high inflation. The task of the leadership was to integrate all interests, which was one reason why it was seen to be moving so slowly on the reforms.

to carry out one vital element of the reform programme involving differentiated wages. It is worried that incentive wages based largely on performance would fuel inflation and antagonise many workers who would prefer the present system of a low, guaranteed wage in return for low productivity.

ing bitter medicine might be "more helpful" in the long run. But the leadership was still influenced by the 1986 Hungarian uprising and was determined to do nothing to provoke such an upheaval again.

slowing down the process of change entails even greater risks." The only important reform to be introduced next year, the transformation of the National Bank into a purely central bank and the creation of five profit-oriented commercial banks, will not prevent the Government from subsidising loss-making industries.



Mr Janos Kadar, Hungarian Communist Party leader

The Hungarian Communist Party ended a two day central committee meeting on the economy yesterday after failing to agree on new measures to deal with the worsening economic situation.

Mr Ferenc Havasi, the Politburo member responsible for economic affairs, gave a deeply pessimistic picture of the economy.

plan several years ago for carrying out the reforms but that economic policymakers had decided instead on a step by step development. This he suggested, was the main reason the reforms had slowed down - in turn preventing Hungarian industry from adapting to the world market.

Time, however, is running short, with pressure mounting on the Hungarian leadership from two fronts. Western bankers, who until now have been forthcoming with fresh loans, are growing uneasy.

A stream of depressing statistics has increased the leadership's dilemma. The hard currency current account deficit, Hungarian bankers say, is likely to reach \$900m this year, twice last year's level. Net debt rose \$2.4bn to \$7.4bn in the first seven months of the year.

Senior members of the Politburo recently spoke of the urgent need for "more decisive steps" to halt the economy's downward trend and to give a new impetus to the stagnating reform programme.

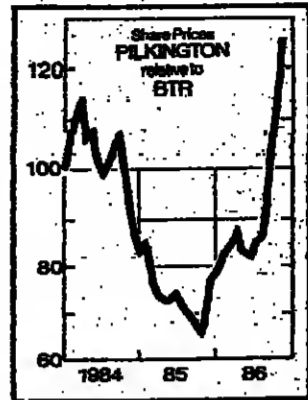
Mr Karoly Grossz, a leading contender to succeed Mr Janos Kadar, Hungary's ageing party leader, detects an "understandable impatience" both inside and outside the party over the country's worsening economic performance and declining living standards.

"We know that radical reform involved risks," he remarked, "but

Before the battle for Pilkington is much older, a great deal will be heard about corporate cultures. Each company can claim, with reason, to have a distinctive style which has enabled it to achieve its chosen objectives.

THE LEX COLUMN

Frosted glass for BTR



Cheeky - that's BTR, as characterised by the terms of its bid for Pilkington. At 545p, BTR was offering a premium for control of less than 3 per cent over the previous day's Pilkington price.

Granted that the Pilkington shares had been rising steadily on a tide of tattle - much of it even linking Pilkington's name with the actual bidder - this is still not a price at which BTR can expect to succeed.

Unlike Tilling, Pilkington is not a hotch-potch of discrete businesses crying out for more disciplined management. In contrast to Dunlop, Pilkington's efforts to reshape its US manufacturing base have been rewarded by an improvement in results from its base business, and its balance sheet has proved strong enough - after a none-too-popular rights issue - to withstand the strategically plausible expansion it has made into the US automotive market.

rolled out through the whole Debenhams chain and until then the market may feel entitled to play a waiting game with the shares. But the first full year since the acquisition has produced results that do a fair amount to rebut the market's scepticism.

At BTR these have been reducible, over a span of years and in a wide variety of industries, to the return on sales.

Although the strategy of throwing a lot of Burton merchandise into the grey areas of Debenhams space did not look a recipe for improvement, it appears to have substituted own-merchandise for commissionaire sales in sufficient proportion to raise the Debenhams retail margin by a point and a half.

Before the battle for Pilkington is much older, a great deal will be heard about corporate cultures. Each company can claim, with reason, to have a distinctive style which has enabled it to achieve its chosen objectives.

Since B&C is an assets business and BTR's formidable machinery of cash it is clear that the earnings per share enhancement for B&C is prodigious. The controversy will surround the quality of those earnings.

Brussels resumes attack on semiconductor pact

THE EEC yesterday resumed its two-pronged attack on the US-Japanese semiconductor trade agreement under the General Agreement on Tariffs and Trade (GATT).

EEC warns of political crisis with US over trade conflicts

TRADE CONFLICTS between the US and the EEC over issues ranging from farm products to high technology are in danger of turning into a major political crisis, Mr Willy de Clercq, the EEC Trade Commissioner, last night warned.

Beecham

Beecham's new chairman clearly is no respecter of the fine old traditions of the City. A company under supposed threat of takeover is not supposed to declare that its dividend policy has been too progressive and must be restrained.

Takeover bid for Exco

Gunn said this was because they worked for Exco's holding company which would cease to exist after the merger. One of Exco's directors will join the B&C board. So will Tan Sri Khoo who has agreed to accept B&C stock and will emerge with a 9 per cent stake in the company.

UK group in French retail link

GRANADA, the UK television and leisure group and Levitan, the French furniture company, have formed a partnership to acquire the trading operations of Nasa, the financially troubled French audio-visual chain.

UPDATE

A Bulletin about New Business from Northern Engineering Industries plc. Contracts at Cruachan. NEI Peebles has obtained three contracts, worth a total of £3m, for refurbishing work at the Cruachan pumped storage power station in Scotland.

World Weather table with columns for location, temperature, and weather conditions.

Paris halts oil from Moscow

These imports have been increasing because of strong demand for imported oil products in France and the recently competitive price of Soviet crude at around \$12.50 a barrel.

Subpoena on Jefferies

meat today to decide if and when the company should be wound up and whether the suspension of trading in its shares should be lifted.

Milestone Reached at Rihand

A milestone in NEI's major contract to build a complete 1000MW coal-fired power station at Rihand in India has been reached with the completion of the Unit One Station transformer.



This NEI Fucos 3200kW generator is pictured being loaded on board ship at Tyne Dock...

Northern Engineering Industries plc NEI House, Regent Centre, Newcastle upon Tyne, England NE3 3SB Tel: Tyne-side 091 264 3191 Telex: 537900 (NEI NCL G)



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SECTION II - COMPANIES AND MARKETS  
**FINANCIAL TIMES**  
Friday November 21 1986

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**Hewlett Packard increases profits**

By Charles Hodgson in New York  
HEWLETT-PACKARD, the US electronics and computer group which has recently been cutting staff to trim its costs, yesterday reported a 5 per cent increase in net earnings this year. Income was boosted by a 23 per cent surge in fourth-quarter net profits as a result of a stronger rate of order growth.

The California company earned \$516m or \$2.02 a share, after tax in the 1986 financial year ending on October 31, compared with \$499m, or \$1.91, last year.

Revenues for the year were 9 per cent higher at \$7.1bn against \$6.5bn, with an encouraging 17 per cent increase in international sales.

Improvements in the rate of new orders both at home and abroad helped lift fourth-quarter net profits to \$197m, or 62 cents a share, compared with \$127m, or 50 cents, last year.

Net sales were \$1.93bn in the quarter, against \$1.86bn, with a 30 per cent increase in international revenues and a 4 per cent rise in domestic sales.

Mr John Young, president, said the company's cost-cutting efforts continued in the fourth quarter, with more than 1,500 US employees electing to leave Hewlett-Packard under its early retirement and voluntary redundancy plans.

The costs associated with running these programmes reduced fourth-quarter income by 4 cents a share, Mr Young said. Hewlett has reduced its workforce by 2,000 to 82,000 this year.

Orders for the year rose 13 per cent on 1985 to \$7.2bn, with a 23 per cent increase in international orders to \$3.36bn.

Mr Young said that while Hewlett's overall revenues and order growth rates were improving, some industry signs, particularly the US capital goods order rate, continued to show weakness, indicating only moderate improvement in growth next year.

The company also announced the first shipments of the new computer system from its Spectrum programme. The HP 9000 Model 940, which incorporates a Unix operating system, is a high performance microcomputer for general purpose technical use.

Mr Young said that the shipment was a major achievement for the company, not only because it was one month ahead of schedule but also because it was the first in a new generation of computer products that offered "significant price/performance improvements in the years ahead."

**Banco Central confirms 5% Kuwait stake**  
By David White in Madrid  
BANCO CENTRAL, one of Spain's two largest commercial banks, said yesterday that the Kuwait Investment Office has confirmed it was behind the purchase last month of a stake of almost 5 per cent in Banco Central through a Swiss intermediary.

The Pta 14.4bn (\$106m) deal, made by GSM Securities Management through the Barcelona Stock Exchange, involved shares held by a portfolio company of the Banco Central group and by the bank's own pension fund.

The bank refused at the time to comment on reports that the purchaser was a private or state Kuwaiti group.

The deal makes Kuwait the largest single shareholder in the bank and follows a recent series of Kuwaiti investments in Spain, notably in hotels and the paper industry.

The renovation of the top echelon of Spanish banking moved a step further yesterday when Mr Emilio Botin stood down as chairman of Banco de Santander after 36 years in the post. Mr Botin, who is 83, was replaced by his son, Mr Emilio Botin Rios, 52, who will at the same time continue as managing director of the bank.

**Navistar bounces back into profit**  
BY OUR NEW YORK STAFF  
NAVISTAR INTERNATIONAL, the hard-pressed US heavy trucks group, yesterday reported a net profit of \$2m this year after making a loss of \$36m in 1985.

Navistar, which changed its name from International Harvester earlier this year, said that the result included the previously-announced \$6m charge for a reduction in the carrying value of its preference stock in Tenneco, received in 1985 as part of the sale of its agricultural

**Volvo chief attacks Japanese rivals as earnings fall by 17%**

BY KEVIN DONE, NORDIC CORRESPONDENT, IN STOCKHOLM  
VOLVO, the Swedish automotive, energy and food group, incurred a fall of 17 per cent in earnings in the third quarter of 1986. The group's previous record profit levels were hit by the impact of the fall in the value of the US dollar and rising car development costs.

Mr Pehr Gyllenhammar, chairman, yesterday attacked Japanese carmakers for the "dramatic" way they had boosted their share of the Swedish car market this year.

He called on the Japanese motor industry to exercise self-discipline and not to abuse the openness of the Swedish market.

Sweden was the only car-producing country in Europe that had not introduced quotas or other measures restraining Japanese car imports, he said.

"If they (the Japanese) are too brutal, Sweden too must ask itself what it has cost the country to have no restrictions," he said. The Japanese car makers "should not turn the blowlamp on a small country just because it suits them from one quarter to another."

According to the Swedish motor industry federation Japanese car makers' share of the Swedish market has jumped to 21.1 per cent in the first 10 months of the year from 15.7 per cent a year earlier and 15 per cent in the whole of 1985. In October alone Japan took 23 per cent

**Edelman returns with identical hostile bid for Lucky Stores**

BY OUR NEW YORK STAFF  
MR ASHER EDELMAN, the New York investor, has renewed his \$37 share hostile bid for Lucky Stores on identical terms to the offer he withdrew last month, which valued the California supermarket chain at \$1.85bn.

Lucky confirmed that it had received the renewed proposal but pointed out that it had rejected the earlier sweetened bid as inadequate. Mr John Illie, chairman, said that Lucky intended to go ahead with today's planned \$40 per share tender offer for as many as 14.4m common shares.

The share buyback, which represents up to 28 per cent of Lucky's outstanding common shares, forms part of a restructuring plan undertaken by the company to thwart Mr Edelman's previous unsolicited advance. It involves the sales of various profitable units and the concentration of the company on its core food business.

Mr Edelman, who leads a group of investors that controls about 5 per cent of the supermarket chain, warned when he withdrew his original offer last month that he would reintroduce it if the company's restructuring plan did not boost Lucky's flagging share price.

**De Benedetti buys 77% stake in large unit trust**

BY ALAN FRIEDMAN IN MILAN  
COFIDE, the master holding company of Italy's Mr Carlo De Benedetti, has acquired 77.4 per cent of Fondo Professionale, one of Italy's largest unit trusts with Li.1,000bn (\$792m) of funds.

Cofide did not disclose the purchase price for Fondo Professionale, which was launched in November 1984 by a group of stockbrokers led by Mr Ettore Fumagalli, chairman of the Milan Stock Exchange. It is understood, however, that Cofide is paying an initial Li.300bn and will pay a premium likely to be up to a further Li.200bn early in the new year.

**Italian private sector's bad debts reach record**

BY ALAN FRIEDMAN IN MILAN  
BAD DEBTS in the Italian banking system reached a record level of 9 per cent of total private sector in dustrial lending by last May 31, or Li.6,751bn (\$12bn).

According to figures from the Italian central bank, the 1986 level of bad debts, mostly non-collectable, was nearly double the 1983 level of Li.2,585bn, when bad debts amounted to 7.5 per cent of total private sector industrial credits.

The May 1986 level, which was largely attributable to problems in small and medium-sized businesses, was four times the Li.882bn of bad debts in the system in 1980. Total loan advances to private sec-

**Takeover bid for Lesieur at halfway stage**

BY GEORGE GRAHAM IN PARIS  
ST LOUIS BOUCHON, France's second largest sugar producer, has already reached the halfway mark in its friendly takeover bid for Lesieur, the cooking oil producer.

Mr Bernard Dumon, the St Louis chairman who also took over as chairman of Lesieur after the resignation of Mr Guy de Brignac last week, said yesterday that St Louis and its friends - including Groupe Worms, Banexi, the investment banking arm of Banque Nationale de Paris, and family interests - now hold 50 per cent of the shares in Lesieur.

The new group would have an annual turnover of nearly FFY 14bn (\$2.1bn) with FFY 5.5bn accounted for by Lesieur and the same amount by cooking oils. Mr Dumon said he would be looking for links with other companies in the food industry and indicated that his sights were set on Oilda, the leading French producer of pork products.

The immediate benefits of a merger are expected to come largely in the financial area. Mr Dumon said that St. Louis's sugar subsidiary, Lesieur, was a substantial net creditor for much of the year and that he hoped to put this liquidity to use elsewhere within the new group.

St Louis is offering two of its shares for one of Lesieur's.

**Placer ahead in maiden 9 months**

BY OUR FINANCIAL STAFF  
PLACER PACIFIC, the Sydney-based mining investment company partially spun off in June by Placer Development of Canada, yesterday reported a maiden nine-month net profit of A\$31.92m (US\$20.56m).

This was largely attributable to Placer Pacific's 70 per cent stake in Kidston Gold Mines, the Queensland-based operation which announced net earnings of A\$44.33m for its nine months to September. The result compares with A\$28.17m in the seven-month start-up period of 1985.

Kidston gave its sales as A\$98.95m against A\$59.26m for seven months. Placer, which also has gold interests in Papua New Guinea, showed sales of A\$109.57m. Each company recorded an initial tax bill of just A\$130,400.

MINING GROUPS TAKE TRADITIONAL ROUTE TO RAISE CAPITAL  
**The rush to turn gold into cash**

BY STEFAN WAGSTYL IN LONDON  
MINING GROUPS are flocking to capitalise on the investment vogue for North American gold stocks.

The announcement earlier this month by Noranda, the hard-pressed Canadian group, that it might cut its heavy debt burden by selling off a stake in its prize asset - The Golden Giant gold mine in northern Ontario - came only days after London-based Consolidated Gold Fields hinted that it might float its US gold interests.

Other diversified groups have floated subsidiaries in the past two years - among them Gold Field's US associate, Newmont Mining, which sold 5 per cent of Newmont Gold, Placer Corporation, which sold shares in St Joe Gold, Freeport-McMoRan parent of Freeport Gold and Penzance, which gave away 100 per cent of Battle Mountain Gold in a free distribution of shares to its shareholders.

The flotation of successful subsidiaries in an old-established way for mining companies to realise some of their investment in a mine and raise cash for future projects. It is particularly common in South Africa, where the large mining houses each manage a string of separately-quoted companies.

However, in North America the dominant trend in the mining industry from the Second World War until the beginning of the 1980s was for increasing consolidation. This culminated in the late 1970s in a series of multi-billion dollar acquisitions of mining companies by oil groups.

Gold mining subsidiaries were swallowed up along with the rest. But for a number of reasons the tide is now moving strongly in the opposite direction.

Firstly, the recession in base metals has prompted a number of oil companies and conglomerates to get out of mining altogether. Penzance has not only pulled out of gold,

BATTLE Mountain Gold - floated in August 1985 after 100 per cent distribution of shares to shareholders by Penzance. Market capitalisation \$500m. Produces about 230,000 ounces of gold a year from Fortitude mine, Nevada, which started in 1985. Plans a 60,000-ounce-a-year mine at Pajingo, Queensland. Exploring in US, Canada, Western Australia.

Freeport Gold - Freeport-McMoRan, natural resources group, owned 84 per cent, which is about to fall to 77 per cent following a further share sale. Capitalisation \$470m. Gold output of 200,000 ounces a year from 70-per-cent-owned Jerrit Canyon mine, Nevada. Planning to start production 1987 at 60-per-cent-owned Big Springs mine. Intensive explorer with 60 geologists on the staff.

Newmont Gold - Newmont Mining floated 5 per cent in June 1986. Capitalisation \$1.6bn. Production rising from 219,000 ounces in 1985 to a planned 700,000 ounces-plus in 1988, which would make it the largest gold producer outside South Africa. Three Nevada mines - Carlin, Maggie Creek and newly-developed Gold Quarry. Newmont Mining has retained the exploration team.

St Joe Gold - floated by Finer Corporation, which retains 90 per cent. Capitalisation \$310m. Produces 250,000 ounces a year mainly from 82 per cent owned El Indio mine in Chile. Active explorer in North America.

Newmont Gold represents \$1.5bn out of Newmont Mining's total market capitalisation of about \$1.8bn.

Such moves help mining groups to ward off potential predators at a time of intense takeover activity on Wall Street. They also can make possible acquisitions of other companies for shares look more attractive.

Generally, the parent groups have retained management control of their gold subsidiaries through majority shareholdings. Some have even gone further - in structuring Newmont Gold, Newmont Mining made sure the prospecting programme stayed with the parent company. Mr David Morgan, a mining analyst at stockbroker L. Messel, says: "Companies will not want to relinquish control unless they really have to."

However, at least one important independent new company has emerged - Battle Mountain Gold, floated by Penzance in 1985. One Wall Street mining analyst says: "Penzance must be kicking themselves for giving away 100 per cent of Battle Mountain the way it has performed since last year." The company's shares have risen from \$8.50 to nearly \$20.

With a host of junior exploration companies snapping at their heels both in North America and in Australia, Battle Mountain and its fellow spin-off gold producers cannot afford to be complacent.

But so far, their record in exploration and mine development has been enviable. In the past two years, Newmont Gold has become the second largest US gold producer after Homestake.

Battle Mountain has scored a spectacular success at Pajingo in Queensland, Australia, where a 60,000 ounce-a-year mine is to be built by 1988. Mr Bourne says: "Our competition is everywhere out there looking for gold."

it has sold most of its other mining assets as well.

Secondly, some companies which have suffered heavy losses in base metal mining have had to sell choice assets to cut debt. Noranda, for example, has made clear that debt reduction is one of its top priorities. Mr Douglas Newby, head of mining research at Morgan Grenfell, the merchant bank, says: "There's nothing smart about it. Some people just have to get some money into the bank."

Thirdly, the relative strength of gold prices in the 1980s compared with base metals persuaded many companies to concentrate on exploration and development in gold. In a number of cases, the subsidiaries which are now being spun off are the fruits of relatively recent investment programmes. Gold Fields launched its North American mining operations only in 1981.

Finally, the rush to find alternative investments in gold outside

These Bonds and the Ordinary Shares into which they are convertible have not been registered under the United States Securities Act of 1933 and may not be offered, sold or delivered directly or indirectly in the United States or to U.S. persons as part of the distribution of these Bonds. These Bonds having been sold, this announcement appears as a matter of record only.

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New Issue ■ November 1986

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# INTL. COMPANIES AND FINANCE

## BSN

Incorporated with limited liability in the Republic of France

Share capital: FF 367,182,200  
Head Office: 7 rue de Téhéran - 75008 Paris, France

### NOTICE OF MEETING

Shareholders are hereby informed that an Extraordinary General Meeting will be held at the head office of the Company on 8th December, 1986 and, if a quorum is not present at that Meeting, on 18th December, 1986 to consider the following agenda:

- Preferential issue of bonds with warrants attached to subscribe for BSN shares.
- All shareholders will be entitled to attend this Meeting, regardless of the number of shares held.
- To be entitled to attend or to be represented at the Meeting:
  - holders of registered shares must be recorded in the company's share register at least five days before the date of the Meeting;
  - holders of bearer shares must deposit at the head office of the company or at a branch of the institutions listed below, at least five days before the date of the Meeting, a certificate evidencing that the shares have been deposited with authorised intermediaries until the date of the Meeting;

Lazard Frères et Cie, 121 boulevard Haussmann, 75008 Paris, FRANCE.	Lazard Brothers & Co., Limited, 21 Moorfields, London EC2P 2HT, ENGLAND.	Banque Paribas, 3 rue d'Antin, 75002 Paris, FRANCE.
Banque Nationale de Paris, 16 boulevard des Italiens, 75009 Paris, FRANCE.	Banque Transatlantique, 17 boulevard Haussmann, 75009 Paris, FRANCE.	Crédit Lyonnais, 19 boulevard des Italiens, 75002 Paris, FRANCE.
Crédit Industriel et Commercial de Paris, 66 rue de la Victoire, 75009 Paris, FRANCE.	Société Lyonnaise de Banque, 8 rue de la République, 69009 Lyon, FRANCE.	Société Générale, 29 boulevard Haussmann, 75009 Paris, FRANCE.
Société Générale de Banque, 3 Montagne du Parc, Brussels, BELGIUM.	Mutuelle Industrielle, 55 rue la Boétie, 75008 Paris, FRANCE.	Crédit du Nord, 6 et 8 boulevard Haussmann, 75009 Paris, FRANCE.
Lombard Odier et Cie., 11 Corratierie, Geneva, SWITZERLAND.	Banque Indosuez, 96 boulevard Haussmann, 75008 Paris, FRANCE.	Banque de Neufilize, Schlumberger, Mallet, 3 avenue Hoche, 75008 Paris, FRANCE.
J. Vontobel et Cie., Bahnhofstrasse 3, Zurich, SWITZERLAND.	A. Sarasin et Cie., 107 Freiestrasse, Basle, SWITZERLAND.	
Banque Demachy et Associés, 223 rue Saint Honoré, 75001 Paris, FRANCE.	Banque Worms, 45 boulevard Haussmann, 75009 Paris, FRANCE.	

Any shareholder wishing to attend the Meeting in person should request an admission card from one of the banks listed above.

Forms of proxy should be lodged with the Company at least five days before the date of the Meeting. Another person may only represent a shareholder at the Meeting if he is himself entitled to attend the Meeting, or is the spouse or legal representative of the shareholder.

Copies of the resolutions to be submitted to the shareholders at the Meeting may be obtained from the offices of Lazard Brothers & Co., Limited, 21 Moorfields, London EC2P 2HT.

Le Conseil d'Administration

### CBOE and Cincinnati SE to affiliate

By David Owen in Chicago

CHICAGO BOARD Option Exchange, the world's leading options market, and the Cincinnati Stock Exchange have agreed to become affiliates pending approval by members.

The move may eventually enable the CBOE to trade stocks side by side with options as well as producing potential cost-saving benefits. For CSE, the affiliation will bring the promise of expanded membership, increased volume and greater market depth and liquidity.

Mr Alger Chapman, chairman and chief executive of the Chicago exchange, said: "The primary reason for the CBOE to establish a stock trading capability is insurance for our membership in a changing environment - one in which side-by-side trading (stocks and underlying options) may become a reality."

### Foreign bids curbed in Teleglobe sell-off

BY BERNARD SIMON IN TORONTO

THE Canadian Government has imposed stringent curbs on foreign bidders as part of new conditions for the privatisation of Teleglobe Canada, the state-owned international telecommunications company.

Announcing that Ottawa was reopening bids for Teleglobe, Mrs Barbara McDougall, the Privatisation Minister, said that foreign ownership would be limited to 20 per cent of total equity but that foreign telephone companies would be barred from any shareholding.

British Telecom and the American company GTE, both of which earlier expressed an interest in Teleglobe, are now excluded from the bidding. Foreign ownership is a sensitive political issue in Canada and is among the reasons prompting the Government to reopen bidding for Teleglobe under new conditions.

Teleglobe has a monopoly on Canada's overseas telephone services. It also has part-ownership of several undersea cables and has a small interest in Inmarsat, the communications satellite operator. Teleglobe earned C\$81.7m (US\$24.3m) in the first six months of this year on sales of C\$386m.

In terms of the new bidding rules, domestic telephone companies will be limited to a 40 per cent equity stake with no single company allowed to own more than 20 per cent. A public share issue is foreseen after five years.

Canadian bidders in the first round included a partnership of the two big transport and communications companies Canadian Pacific

### Revlon group ahead at \$23m

REVILON GROUP, the US cosmetics and supermarket company which last week made a completed \$4.9m bid for Gillette, achieved third-quarter operating net profits of \$23.2m, or 42 cents a share, Charles Hodgson reports from New York.

In the comparable quarter last year, Revlon made a \$2.2m loss on revenue of \$24.2m.

A Financial Times  
Survey  
World  
Telecommunications  
1st December, 1986  
For further information  
please contact:  
Nina Jantaska  
on 01-945 8000 ext 402  
FINANCIAL TIMES  
Europe's Business Newspaper

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### A/S EKSPORTFINANS

(Foretøingsbankenes Finansierings- og Eksportkreditinstitutt)  
(Incorporated in the Kingdom of Norway with limited liability)

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| IBJ International Limited                | Bank of America International Limited          |
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| Deutsche Bank Capital Markets Limited    | The Niksp Securities Co., (Europe) Ltd.        |
| Mitsubishi Finance International Limited | Union Bank of Switzerland (Securities) Limited |
| SwedBank                                 |  |

Application has been made for the Notes, in the denomination of U.S. \$5,000 each, constituting the above issue to be admitted to the Official List by the Council of The Stock Exchange, subject only to the issue of the temporary Global Note. The issue price of the Notes is 100½ per cent. of their principal amount. Interest will be payable annually in arrears, the first payment being made on 11th December, 1987.

Listing Particulars are available in the statistical services of Extel Financial Limited. Copies of the Listing Particulars may be obtained in the form of an Extel Card during usual business hours on any weekday (Saturdays and public holidays excepted) from the Company Announcements Office of the Quotations Department of The Stock Exchange, Throgmorton Street, London EC2, up to and including 25th November, 1986 or during usual business hours on any weekday (Saturdays and public holidays excepted) at the addresses shown below up to and including 5th December, 1986:—

Chase Manhattan Securities,  
Portland House, 72/73 Basinghall Street,  
London EC2V 5DP

Citibank, N.A.,  
336 Strand,  
London EC2V 5DP

21st November, 1986

All these Bonds having been sold, this announcement appears as a matter of record only.  
NEW ISSUE October 1986



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U.S. \$70,000,000  
Guaranteed Floating Rate Notes Due 1988

Guaranteed by  
**Société Financière Européenne**  
- S.F.E. Luxembourg

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the six months 21st November, 1986 to 21st May, 1987 has been fixed at 6½ per cent per annum and that the coupon amount payable on coupon No. 11 will be U.S.\$160.26.

**The Sumitomo Bank, Limited**  
Agent Bank

U.S. \$250,000,000  
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Interest Rate	6 1/8% per annum
Interest Period	21st November 1986 23rd February 1987
Interest Amount per U.S. \$50,000 Note due 23rd February 1987	U.S. \$759.85

**Credit Suisse First Boston Limited**  
Agent Bank

### PARGESA HOLDING S.A.

(Incorporated in Switzerland)

SECOND NOTICE TO HOLDERS OF WARRANTS TO PURCHASE BEARER SHARES OF SFR. 1,000 EACH OF PARGESA HOLDING S.A. (The "ISSUER")

NOTICE IS HEREBY GIVEN to the holders of the above-mentioned Warrants that the shareholders of the issuer, at a meeting held on November 18, 1986, authorized the creation of Bearer Participation Certificates ("BPC's") representing a maximum amount of 40% of the issuer's capital and that the Board of Directors of the issuer, at a meeting held on the same day, decided to issue such BPC's in an aggregate principal amount of approximately SFR. 20,000,000, subscription to such issue being reserved in the first instance to existing shareholders of the issuer.

The subscription period for such BPC's has been changed from that contemplated when notice of the proposed issuance of BPC's was recently published in this newspaper. Consequently, the last date for exercise of Warrants to acquire shares entitling the holders thereof to such preferential subscription rights and the dates during which Warrants will not be exercisable will be communicated to Warrant holders in early January 1987 in this newspaper.

Notice of the adjustment of the Exercise Price of the Warrants following such subscription will be published as early as practicable.

BANQUE INTERNATIONALE A LUXEMBOURG S.A.  
Warrant Agent



**BANQUE INDOSUEZ**  
US\$125,000,000 Floating Rate Notes Due 1997

For the six months  
20th November, 1986 to 20th May, 1987  
the Notes will carry an interest rate of 6½% per annum and coupon amount of US\$320.52 per US\$10,000 note

Listed on the Luxembourg Stock Exchange  
Bankers Trust Company, London Agent Bank



**Republic Bank Corporation**

US\$150,000,000  
Floating Rate Subordinated Notes Due 1997

For the three months  
20th November, 1986 to 20th February, 1987  
the Notes will carry an interest rate of 6½% per annum with an interest amount of US\$159.72 per US\$10,000 principal amount of Notes, payable on 20th February, 1987

Bankers Trust Company, London Agent Bank

Handwritten signature or mark at the bottom of the page.



INTERNATIONAL COMPANIES and FINANCE

Premier Group improves halfway

By Jim Jones in Johannesburg
PREMIER GROUP, the diversified South African food group, improved its interim profit performance in the six months to September but is cautious on prospects for the second half.

Mr Tony Bloom, chairman, attributes the improvement to a better performance by the food division, a significant reduction in finance charges, sound cost control, higher dividend income from the investment in South African Breweries (SAB) and rationalisation of some troubled operations.

The group's packaging interests have been sold and capital was restructured in the second half of last year by means of a R100m (£44.7m) issue of preferred ordinary shares.

First-half turnover increased to R1.33bn from R1.15bn and the trading profit before interest and tax rose to R71.7m from R62.5m.

South Africa's food market has been particularly competitive and Premier in particular has suffered regular losses in its broader chicken operations. Trading margins remain narrow even though consumer spending is improving and Mr Bloom warns that though the economic upswing should lead to increased second-half profits the rate of increase of profits will not be as great as in the first half.

Net earnings rose to 70.3 cents a share from 41.6 cents and the interim ordinary dividend has been lifted to 36 cents from 32 cents.

Premier is indirectly controlled by Anglo American Corporation.

Rationalisation of loss-making operations has led to an increase in the interim profits of Fungus-Hallett, the South African sugar, food, bricks, textiles and aluminium products company also controlled by Anglo American. Turnover increased to R1.04bn (£464.9m) in the six months to September from R940m, pre-tax profits rose to R47.1m from R8.5m.

Sales downturn at trading houses

BY YOKO SHIBATA IN TOKYO

THREE of Japan's leading trading houses yesterday reported double-digit percentage falls in sales for the first six months to September, affected by the yen's appreciation, tumbling crude oil prices and the general economic downturn.

Import values were affected by the lower oil prices while exports were particularly sluggish in plant and machinery. C. Itoh, which has a relatively large proportion of domestic trading, managed to confine its sales setback to 12 per cent.

Nissho Iwai was hit in addition by a ¥5bn (\$30.8m) write-off on inventories of aluminium and fishery products.

C. Itoh acted to improve its financial position by reduced

JAPANESE TRADING HOUSES
Parent company results, half-year to September 1986
Table with columns: Sales, Pre-tax profits, Net profits. Rows: C. Itoh, Marubeni, Nissho Iwai.

depreciation charges and contingency reserves to a quarter of the level of the previous year. Marubeni had to sell from its holding of securities in order to comply with the Fair Trade Commission regulations, but these maintained a high level of non-operating profits.

These financial balance (dividend and interest received minus dividend and interest paid) improved greatly, thanks to reduced interest rates and

their asset management in capital markets. C. Itoh, for example, in- ing profit margins. For the current half-year, the increased investment assets by ¥60bn in the first half to ¥430bn and yielded ¥1.5bn in net financial income. This in part offset deteriorated operating results. Analysts expect a more stable yen-dollar rate but foresee no marked improvement in operating profits.

Haawa, a much smaller Osaka-based trading house which handles mainly steel products, boosted its pre-tax profits in the same period by 140.2 per cent to ¥12.26bn. Its interim net profits surged by 109 per cent to ¥4.76bn.

This was despite a fall in half-year sales by 17.8 per cent to ¥285.54bn, due to lower steel prices. The stronger yen helped to reduce import costs for non-ferrous metals, foods and other products. This was enhanced by strong earnings from asset management.

Haawa plans to increase its per-share dividend by ¥1.25 for the full year to pay ¥10.25, well above its larger rivals. It hopes for a further increase to ¥11.50.

Email staves off takeover by Feltex

By Robert Kennedy in Sydney

EMAIL, Australia's leading white goods manufacturer, has staved-off its third unwanted takeover bid in two years, with the withdrawal yesterday by Feltex New Zealand of its proposed A\$400m (US\$257.6m) scrip offer for the company.

The country's Trade Practices Commission ruled two weeks ago that an acquisition of Email by Feltex would put the New Zealand company in a position of dominance in the Australian white goods market. Feltex indicated at the time that it hoped to iron out the difficulties that the TPC saw in its proposed one-for-one share swap offer for Email.

However, it apparently became obvious that the TPC would only countenance a Feltex bid for Email if Equitcorp Holdings, Feltex's parent company, disposed of its 23 per cent stake in Fisher and Paykel, a New Zealand white goods manufacturer.

Equitcorp bought a 23 per cent stake in Fisher and Paykel shortly before its 50 per cent-owned Feltex arm launched the latest takeover attempt on Email.

Equitcorp, which has claimed all along that its decision to take an investment in Fisher and Paykel was independent of Feltex's move on Email, apparently refused to offload the Fisher and Paykel stake.

It had been considered by a number of commentators that Equitcorp planned to back the Fisher and Paykel investment into Email, but that also has been denied by the company and by Feltex.

Suzuki Motor earnings hit by Y32bn exchange loss

BY OUR TOKYO STAFF

SUZUKI MOTOR, the Japanese maker of small cars and motorcycles, suffered a 23.4 per cent fall in its pre-tax profits to ¥8,095bn (\$49.8m) in the first half-year to September, despite buoyant car exports.

Net profits were ¥3,01bn, down 25 per cent, on turnover of ¥362.92bn, up 5.6 per cent from a year ago.

The earnings fall was blamed on a ¥32bn exchange loss and a fall in book value of its overseas subsidiaries because of the yen's steep appreciation.

During the half-year, domestic sales of automobiles rose 2 per cent to 243,000 units

and exports jumped by 37 per cent to 237,000 sets. In particular, car exports to North America rose 97 per cent.

Sales of two-wheeled vehicles remained unchanged at 631,000 units, but declined 18.9 per cent in value due to the strong yen. Car sales moved up by 14.8 per cent in value.

For the full year to March 1987, Suzuki expects its pre-tax profits to fall 20.4 per cent from the previous year to ¥14.4bn, with net profits of ¥6bn, down 2 per cent, on turnover of ¥740bn, up 2.4 per cent. It plans to maintain the annual dividend at ¥8.5.

Kubota down as demand and export margins fall

BY OUR TOKYO STAFF

KUBOTA, Japan's leading maker of agricultural machinery and cast iron pipes, suffered a 28 per cent drop in pre-tax profits to ¥8,85bn (\$53.3m) in the first half of September, and has cut its dividend.

Net profits were ¥4,45bn, down 25 per cent, and the setbacks were attributed to falling demand and narrowing export margins caused by the yen's appreciation. The company cut the interim dividend to ¥2.50 from ¥3.75, and the year's total payout will be ¥5, down from ¥6.25.

Net loss was ¥18.68bn, compared with a net loss of ¥18.64bn on turnover of ¥133.3bn, down 9 per cent.

Hicom loss widens in recession

BY WONG SULONG IN KUALA LUMPUR

HEAVY INDUSTRIES Corporation of Malaysia (Hicom), the government-owned company, has reported a sharply wider after-tax loss of 165m ringgit (US\$63m) for the year to March 1986 compared with a net loss of 10.7m ringgit previously.

Operating earnings rose, however, from 13.2m ringgit to 21.1m ringgit.

The corporation, which was set up in 1982 to spearhead the government's heavy industrialisation programme, blamed the losses on the Malaysian recession

and poor overseas demand. Pwaja Trengganu, its 51 per cent subsidiary, which is involved in the production of hot briquetted iron and steel billets, using offshore natural gas, lost 108m ringgit.

The plant began production last year and encountered poor demand for its products locally and overseas.

Proton, Hicom's 70 per cent subsidiary which manufactures the Malaysian National Car, reported a loss of 42.4m ringgit. Commercial production of the

Proton Saga began in September last year, and it now claims half the Malaysian market. However, the local market has shrunk from 72,000 passenger cars last year to an estimated 41,000 cars this year, according to the finance ministry's 1986 economic report.

Another Hicom company, Kedah Cement, which began production in late 1984, incurred a loss of 69m ringgit due to a glut of cement and a contracting construction industry. It had sales of 138m ringgit,

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The Premier Group Premier Group Holdings Limited - Co. Reg. No. 01/04314/05 (Incorporated in the Republic of South Africa) INTERIM REPORT FOR THE SIX MONTHS ENDED 30 SEPTEMBER 1986



INTERNATIONAL CAPITAL MARKETS and COMPANIES

US interest rate talks spur market

BY HAIG SIMONIAN

MORE SERIOUS talk from the Federal Reserve Board of a possible US interest rate cut triggered a rush of new dollar Eurobond issues in the primary market yesterday.

within its fees at up to 1 bid by late afternoon. This is only the borrower's second Euro-issue this year, and will appeal strongly to investors both on account of its rarity and the familiar name.

Continuing the upturn in Australian dollar primary issues, Hamburgische Landesbank Girozentrale came to the market with an A\$50m 14 1/2 per cent 1989 bond, led by Merrill Lynch Capital Markets, and priced at 101 1/2.

of the Canadian currency against its American counterpart has again drawn investors attention to the coupon differential available. In West Germany, Credit Suisse Finance (Panama), guaranteed by Credit Suisse, issued a DML50m par priced 1993 equity warrant bond, led by CSFB Effenbank.

INTERNATIONAL BONDS

The issue was well received, with interest, as expected, coming predominantly, but not exclusively, from Japanese houses. By early evening, the paper was changing hands at between 99.82 and 99.87, well within its fees of 25 basis points.

Daiwa Europe brought a \$150m 7 1/2 per cent 1991 bond for IBM Japan, priced at 101 1/2. Launched at a 57.5 basis point yield above equivalent US Treasury Bonds, the strength of the borrower's name created a good reception in the market.

Mercedes Credit, the financing arm for the German car manufacturer's US operations, issued a \$100m 7 1/2 per cent 1993 bond, priced at 100 1/2. Led by Deutsche Bank Capital Markets, the paper was trading well

Fed clears Goldman deal with Sumitomo

By Ian Rodger in Tokyo and William Hill in New York

SUMITOMO BANK, Japan's third largest bank, said yesterday that it expected to implement its planned \$500m investment in Goldman Sachs, the US investment bank, on schedule following approval of the transaction by the US Federal Reserve.

The Federal Reserve's decision to allow the Japanese bank to take a stake in the famous New York investment bank will be regarded by many analysts as a significant landmark in the dismantling of the more than 50-year-old legal barriers, enshrined in the Glass-Steagall Act, which prevents US commercial and investment banks encroaching in each other's area of business.

SEC probe rocks junk bond champion Drexel

BY RODERICK ORAM IN NEW YORK

THESE IS no mention in Drexel Burnham Lambert's latest annual report of Mr Michel Milken even though he has profoundly reshaped the leading Wall Street investment firm—earning for himself a reported \$40m last year in the process—and is its largest individual shareholder with 4 per cent of its equity.

Drexel owes a lot to Mr Milken. He is the guru of junk bonds who has masterminded the firm's dominant role in the field of high yield, low grade bonds.

Brothers, the top Wall Street firm, said earlier this year. Mr Milken's fervent espousal of junk bonds as worthy investments has won over a host of investors such as insurance companies, pension funds, savings and loans, individuals through mutual funds and even corporate raiders themselves who often buy their colleagues paper.



Frederick Joseph—verbal support for offering

This power has helped create some of the most notable raider deals in the junk bond market. The office established at Ronald Perelman 18 months ago when he set loose on the takeover trail his company Pantry Pride which was little more than the shell of a former super-market group.

Despite Drexel's overwhelming identification with the junk bond market, it does not own it. Some \$120bn of junk bonds are outstanding, half of which are "fallen angels" paper which had won investment-grade ratings several years ago but slipped into the junk bond market as its corporate issuer fell on hard times.

Top Citicorp Investment man defects to Orion

BY OUR EUROMARKETS CORRESPONDENT

CITICORP Investment Bank suffered another defection from the ranks of its top executives yesterday when Mr David Pritchard, managing director in charge of Eurosecurities, resigned to move to Orion Royal Bank.

Mr Pritchard, 49, has worked for Citicorp for 15 years and is widely regarded in the market as a very high calibre banker. His departure was seen yesterday as a further heavy blow for a bank which lost a string of top people in recent months.

Limited start foreseen for Japan's offshore banking

BY IAN RODGER IN TOKYO

TOKYO'S offshore banking market, due to open on December 1, will be much smaller than the Japanese Government predicted, according to a leading Japanese banker.

Sumitomo had said in August, when announcing its unusual plan, that it hoped to complete it by November 28. In return for the \$50m, Sumitomo is to obtain 12.5 per cent of Goldman's profits. It will not own any Goldman shares or have any directors on the Goldman board.

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FT INTERNATIONAL BOND SERVICE. Listed are the latest international bonds for which there is an adequate secondary market. Includes tables for US DOLLAR, DEUTSCHE MARK, SWISS FRANC, and CONVERTIBLE bonds, with columns for Issued, Bid, Offer, Change, and Yield.

Handwritten signature or mark at the bottom of the page.



This announcement presents in summarized form excerpts from the Offer to Purchase of Texas Air Corporation and the Schedule 14-D-9 of People Express, Inc. referred to below and is qualified in its entirety by the information contained in such documents. The Offer to Purchase, which provides detailed information on all the conditions of the Offer, including those not specified in this announcement, on the Purchaser and on the Company, will be available at the principal offices of Banque Paribas (Suisse) S.A., the Paying Agents and other major banks in Switzerland. Its contents may materially influence any decision to be made in respect of this Offer.

## Offer to Purchase for Cash

### Any and All 5½ % Convertible Bonds Due 1996

### Swiss Francs 150,000,000 Principal Amount

of

## People Express, Inc.

by

## Texas Air Corporation

at

65 % of the Principal Amount, (Swiss Francs 3,250 per bond of Swiss Francs 5,000 principal amount) plus Accrued Interest

**THE OFFER AND WITHDRAWAL RIGHTS WILL EXPIRE AT 12:00 NOON, GENEVA TIME, ON THURSDAY, DECEMBER 18, 1986, UNLESS EXTENDED.**

Texas Air Corporation, a Delaware corporation (the "Purchaser"), hereby offers to purchase any and all 5½ % Convertible Bonds Due 1996 (the "Bonds"), of People Express, Inc., a Delaware corporation (the "Company"), in the principal amount of Swiss Francs 150,000,000, at 65 % of the principal amount, (Swiss Francs 3,250 per Bond of Swiss Francs 5,000 principal amount), plus accrued interest upon the terms and subject to the conditions set forth in the Offer to Purchase dated November 19, 1986 (the "Offer to Purchase") and in the related Letter of Instructions (which together constitute the "Offer").

**THE OFFER IS CONDITIONED UPON, AMONG OTHER THINGS, (i) A MINIMUM OF 85 % OF THE OUTSTANDING PRINCIPAL AMOUNT OF THE BONDS BEING VALIDLY TENDERED AND NOT WITHDRAWN, (ii) SATISFACTION OR WAIVER OF ALL CONDITIONS TO CONSUMMATION OF THE MERGER OF A SUBSIDIARY OF TEXAS AIR CORPORATION WITH PEOPLE EXPRESS, INC., AND (iii) THE NON-OCCURRENCE OF CERTAIN EVENTS.**

The Board of Directors of People Express, Inc. has unanimously approved the Merger and unanimously recommended acceptance of the Offer.

The Offer is being made to satisfy one of the conditions to the obligation of the Purchaser to consummate a merger (the "Merger") of its wholly-owned subsidiary with the Company pursuant to the terms of an Amended and Restated Agreement and Plan of Merger, dated as of November 7, 1986, as the same may be amended from time to time (the "Merger Agreement"), among the Company, the Purchaser and Purchaser's wholly-owned subsidiary. Consummation of the transaction contemplated by the Merger Agreement is subject to several conditions, including a minimum of 85 % of the outstanding principal amount of the Bonds being validly tendered and not withdrawn. If the holders of the requisite principal amount of the Bonds do not accept the Offer, the Merger Agreement may be terminated by the Purchaser, in which event, the Company has advised the Purchaser that it may well be forced to seek equity relief.

Upon the terms and subject to the conditions of the Offer (including, if the Offer is extended or amended, the terms and conditions of any such extension or amendment), the Purchaser will purchase by accepting for payment and will pay for any and all Bonds validly tendered on or prior to the Expiration Date (as defined below) and not properly withdrawn, as set forth in the Letter of Instructions, substantially in the form provided by the Purchaser, and will be made only upon receipt by the Principal Paying Agent of certificates for such Bonds, together with all unpaid interest coupons (including the coupon for interest payable on January 7, 1987), in the event that any unremitted coupons are not submitted with the Bonds tendered, the Purchaser may, in its sole discretion, waive the requirement for such submission provided that the face amount of missing unremitted coupons shall be deducted from the amount payable by the Purchaser. Such unremitted coupons shall be paid upon subsequent presentation at or after their maturity unless such coupons have become void in accordance with Swiss law. Tenderers of Bonds will be accepted only in principal amounts of Swiss Francs 5,000 and integral multiples thereof.

For purpose of the Offer, the Purchaser shall be deemed to have accepted for payment (and thereby purchased) tendered Bonds when, and as if the Purchaser gives notice in writing or by telex to the Principal Paying Agent of its acceptance of such Bonds for payment. Payment for Bonds so accepted for payment will be made by deposit of the purchase price thereof with the Principal Paying Agent, which will act as agent for the tendering bondholders for the purpose of receiving payment from the Purchaser and remitting payments to tendering bondholders.

For Bonds to be validly tendered pursuant to the Offer, a properly completed and duly executed Letter of Instructions or facsimile thereof must be submitted by each bondholder to his custodian bank and the bondholder must instruct his custodian bank in the Letter of Instructions to block tender of such Bonds. Each bondholder in physical possession of Bonds may participate in the tender offer only by depositing his Bonds with his custodian bank, simultaneously with the delivery to his custodian bank of a properly completed and duly executed Letter of Instructions or facsimile thereof. The custodian bank shall thereupon, on behalf of the bondholder, deliver to any Paying Agent prior to the Expiration Date a tender notice, substantially in the form provided by the Principal Paying Agent to such custodian banks, specifying the aggregate principal amount of Bonds being tendered pursuant to instructions received by the bondholder. Each bondholder who wishes to tender his Bonds is urged to instruct his bank far enough in advance of the Expiration Date to enable the bank to carry out such instructions. In order to carry out such instructions during business hours in Switzerland, tenders on behalf of bondholders will be valid only if made through banks in Switzerland and received by Paying Agents prior to the Expiration Date. Bonds tendered shall be registered under a specific security category during the Offer and the expiration of the date of payment on January 17, 1987. During the Offer, Bonds tendered shall not be negotiable, unless properly withdrawn.

For a withdrawal to be effective, a written, telegraphic, telex or facsimile transmission notice of withdrawal must be timely sent or delivered by the bondholder's bank on behalf of the bondholder to the Paying Agent to the extent of the withdrawal. The bondholder's bank must be instructed by the bondholder to withdraw his tender of Bonds to the Paying Agent prior to the Expiration Date. It is unlikely that a custodian bank will be able to carry out such withdrawal instructions unless sufficient time during business hours in Switzerland is allowed for execution of such instructions. Withdrawals may only be made in principal amounts of Swiss Francs 5,000 or integral multiples thereof.

The following information is excerpted from the Schedule 14-D-9 filed by the Company with the United States Securities and Exchange Commission on November 13, 1986.

#### Background of the Merger and Offer to Purchase

Since 1985, the Company's subsidiary People Express Airlines Inc. ("People Express Airlines Inc.") has experienced intense price competition in most of its markets, primarily as a result of excess capacity in the airline industry. During the first six months of 1986, price competition significantly reduced People Express Airlines' yields, the impact of which was exacerbated by an approximately 3.5 percentage point increase in fuel costs as compared to the comparable period in the prior year. As a result of these competitive conditions, People Express Airlines sustained a net loss of approximately \$73.3 million for the first six months of 1986. In addition, Frontier Airlines, Inc. ("Frontier") which was acquired by the Company in November 1985 incurred a net loss of approximately \$28.8 million during the same period, primarily because its relatively high cost structure prevented Frontier from operating profitably in the face of increased price competition at its Denver hub. Accordingly, the Company and its subsidiaries incurred a consolidated net loss of approximately \$102.1 million (after giving effect to a tax credit and before preferred dividend requirements) for the first six months of 1986.

In view of the prospects for continuing significant losses at Frontier and increasing demands on the Company's cash resources caused by the operating losses at both People Express Airlines and Frontier, the Company announced on June 23, 1986 its intention to seek buyers for part or, under certain circumstances, all of the Company.

Having received an offer from United Air Lines, Inc. ("United") to acquire Frontier for \$146 million and an offer from the Purchaser to acquire the Company, the Company decided on July 10, 1986 to accept the United offer, in part because the Board of Directors was advised that there appeared to be significantly greater value to the Company and the Purchaser's proposal than to the completion of the United proposal. Although the United proposal was subject to various conditions, including, approval of the transaction by United's unions.

During July and August 1986, United negotiated with its pilots union as to the period of time over which Frontier's pilots would achieve wage parity with United's pilots. Despite the efforts of various parties to act as mediators, United and its pilots union were unable to reach an agreement with respect to integration of Frontier's pilots. As a result, the Company was forced on August 24, 1986 to suspend all Frontier flight operations. Despite Frontier's cessation of operations and continued efforts by the Company to reach a compromise with the pilots union, the Company was unable to find other buyers for Frontier or substantially all of its assets, such efforts were unavailing and on August 28, 1986, the Company caused Frontier to file for bankruptcy reorganization relief as a debtor-in-possession under Chapter 11 of the United States Bankruptcy Code.

It was the Company's expectation that the sale of Frontier to United would relieve the Company of the need to fund Frontier's continuing losses and would provide the Company with the capital resources needed to maintain its financial condition while it attempted to return People Express Airlines to profitability. Although the Company received approximately \$47 million from certain asset sales to United prior to the termination of the United agreement, the loss of the benefit of the proceeds from the Frontier sale had a material adverse effect on the Company's cash resources and liquidity and has severely jeopardized the long-term viability of the Company.

On September 5, 1986, after termination of the United agreement, the Company and the Purchaser commenced discussions with respect to the acquisition of the remaining operating assets of Frontier and the merger of the Company with the Purchaser.

The Board of Directors unanimously approved the merger terms offered by the Purchaser on September 14, 1986 which are set forth in the merger agreement between the Purchaser and the Company entered into on September 15, 1986 (the "Original Merger Agreement"), and recommended the approval and adoption of such terms by the stockholders of the Company.

Such terms made the merger conditional upon, among other things, completion of satisfactory agreements with Frontier's unions, the approval of the merger by the United States Department of Transportation and the agreement by holders of a sufficient outstanding principal amount of publicly held debt securities of People Express Airlines to exchange their securities for new securities having lower interest rates and other modified terms that will decrease the interest payable on such securities by at least \$12.8 million in the year following the merger.

At the time of the Original Merger Agreement, the Company provided the Purchaser with projections of People Express Airlines' operating results showing a modest projected loss for the 1986 third quarter and an estimated breakeven for the fourth quarter. However, primarily as a result of the greater than anticipated publicity regarding the Company's deteriorating financial condition, People Express Airlines experienced a sharp decline in its traffic and, due to competitive price pressures, a decline in its yield during the third quarter. These factors adversely affected, and continue to affect adversely, People Express Airlines' results of operations. In October 1986, the Purchaser was advised by the Company that People Express Airlines' operating results for the third quarter were approximately \$40 million and that a revised projection for the fourth quarter loss for the third quarter was approximately \$40 million and that a revised projection for the fourth quarter loss for the third quarter was approximately \$40 million. Citing the magnitude of these unanticipated losses, the Purchaser indicated a substantial loss for the third quarter and that the Company is in late October to renegotiate the terms of the Original Merger Agreement. By this time it had become clear that People Express Airlines required substantial additional funds to meet its obligations with respect to the "Offer." The Purchaser, in return for such concessions, has agreed to provide up to \$40 million of additional secured loans to People Express Airlines prior to consummation of the Merger. ("The Loan Agreement") of which \$25 million has been advanced and \$15 million would be advanced upon successful completion of the Offer.

At its meeting on October 31, 1986 and at a subsequent meeting on November 2, 1986, the Board of Directors of the Company reviewed the proposed revisions to the Original Merger Agreement with the Company's financial and legal advisors and, after considering various factors, unanimously approved the Merger Agreement. In approving the amended Merger Agreement the Board of Directors considered many factors, including, but not limited to the following:

(i) the deteriorating financial condition of the Company caused, in part by the concern of air travelers as to the future of People Express Airlines;

(ii) the Company's unimproved results of operations for the fourth quarter of 1986;

(iii) the Company's need for substantial additional funds to meet its operating and debt service requirements prior to the earliest time that the Merger could be consummated; and

(iv) the probability that, in the absence of the financing to be provided in accordance with the terms of the Merger Agreement, the Company would not be able to satisfy all the conditions to the obligation of the Purchaser to consummate the merger contemplated by the Original Merger Agreement.

#### Certain Considerations

The Bonds are unsecured obligations of the Company. The only significant asset of the Company is its ownership of the outstanding Common Stock of People Express Airlines. Such ownership is subject to the right of the Purchaser to convert pre-Merger working capital advances made under the Loan Agreement into up to 40% of the People Express Airlines' Common Stock. In the event that the loan is converted into People Express Airlines common stock prior to the Merger, the issuance of such shares of common stock will be rescinded upon consummation of the Merger, to the extent permitted by law, with the result that People Express Airlines will remain a wholly-owned subsidiary of the Company. Such pre-Merger advances are expected to aggregate \$40 million on the effective date of the Merger. As of September 30, 1986, People Express Airlines had outstanding \$308 million in secured debt, \$118 million in other secured obligations (including capitalized lease obligations) and \$185 million in unsecured debt. On September 30, 1986, the Company owed People Express Airlines \$70 million with respect to a note payable. Pursuant to the Loan Agreement, People Express Airlines has granted to the Purchaser a security interest in such note payable. In addition, since September 30, 1986, People Express Airlines has incurred \$45 million in additional secured indebtedness to the Purchaser.

In the event of a liquidation of People Express Airlines, amounts owed by People Express Airlines to its secured creditors would be paid before any amount would be realized by the Company as the holder of People Express Airlines' Common Stock. Because People Express Airlines' aggregate indebtedness as of September 30, 1986 was \$746.1 million and because it is likely that the Company's net equity in People Express Airlines in the event of a bankruptcy liquidation would be significantly less than People Express Airlines' net book value of \$85 million as of September 30, 1986, the Company believes that any amounts payable with respect to People Express Airlines' Common Stock will not be sufficient to pay any significant amounts with respect to the Bonds.

In the event the Merger is not consummated, certain substantial claims against the Company and People Express Airlines that have been or may be asserted by certain of its former or current employees or former or current officers or directors of the Company may be asserted against the Company and People Express Airlines. Although the Company does not believe that it or People Express Airlines is liable for such claims, the financial condition of the Company and People Express Airlines would be adversely affected if such claims are asserted and successfully asserted.

If the holders of the requisite principal amount of Bonds do not accept the Offer, the Merger Agreement may be terminated by the Purchaser and the Company may well be required to seek protection under Chapter 11 of the United States Bankruptcy Code.

Consequently, the Company believes that the prompt consummation of the Offer by bondholders in the best interests of such bondholders in their acceptance of the Offer. The Company believes that 85% of the aggregate principal amount of the Bonds will meet likely be necessary to maintain the financial viability of the Company.

#### Selected Financial Information / People Express

The following is the balance sheet of the Company (Parent Company only) as of September 30, 1986 and December 31, 1985.

PEOPLE EXPRESS, INC. (Parent Company Only)		September 30, 1986	December 31, 1985
ASSETS		(In Thousands)	
Cash and marketable securities	\$ 9,609	\$ 6,722	769
Receivables due from subsidiaries	4,351	100	100
Prepaid expenses	100	100	100
Total current assets	14,060	7,922	769
Investment in subsidiaries, at equity:			
People Express Airlines, Inc.	95,476	210,904	210,904
Frontier Holdings, Inc.	3,200	33,052	33,052
Brit Airways, Inc.	34,239	34,239	34,239
Provincetown - Boston Airline, Inc.	3,732	3,732	3,732
Total	142,947	303,927	303,927
Advances to subsidiaries	3,200	3,200	3,200
Special funds	411	13,118	13,118
Deferred financing costs	2,360	2,360	2,360
Deferred merger costs	2,351	2,351	2,351
Due from Frontier Holdings, Inc.	865	865	865
Total Assets	\$165,304	\$326,779	\$326,779
LIABILITIES AND STOCKHOLDERS' EQUITY		September 30, 1986	December 31, 1985
Current liabilities:			
Due to subsidiaries	\$ 6,817	\$ 12,453	12,453
Accrued interest payable - 5½ % Swiss Franc convertible debentures	1,177	285	285
Other	794	1,038	1,038
Total current liabilities	7,994	13,080	13,080
5½ % Swiss Franc convertible debentures	91,275	91,275	91,275
Advances from subsidiaries:			
People Express Airlines, Inc.	70,000	103,048	103,048
Brit Airways, Inc.	32,794	32,794	32,794
Total advances	102,794	103,048	103,048
Stockholders' equity:			
Cumulative Convertible Preferred Stock - Series A	35	35	35
Cumulative Convertible Preferred Stock - Series B	14	14	14
Cumulative Convertible Preferred Stock - Series C	255	245	245
Common Stock	12	19	19
Class B Common Stock	12	19	19
Additional paid-in capital	286,226	279,496	279,496
Accumulated deficit	(309,070)	(315,994)	(315,994)
Less notes receivable - restricted stock purchase plan	(14,631)	(15,123)	(15,123)
Net stockholders' equity	(36,739)	210,693	210,693
Total Liabilities and Stockholders' Equity	\$165,304	\$326,779	\$326,779

#### Notes to Financial Statements

(1) The Company  
People Express, Inc. (the "Company") was formed during 1965 and is the holding company of People Express Airlines, Inc. ("People Express Airlines, Inc.") and Brit Airways, Inc. ("Brit Airways, Inc.") and was the holding company for Frontier Holdings, Inc. until October 30, 1986 when Frontier Holdings, Inc. was sold to the Purchaser. The Company became the parent corporation of People Express Airlines, Inc. on August 28, 1985 pursuant to an Amended and Restated Agreement of Merger and Plan of Reorganization of the Company. On November 22, 1985, the Company acquired Frontier Airlines, Inc. for cash by merging a newly-formed subsidiary of the Company with and into Frontier Holdings, Inc. the parent corporation of Frontier Airlines, Inc. On February 29, 1986 the Company acquired all of the outstanding capital stock of Brit, a regional airline providing scheduled commuter service to cities in the Midwest. In May 1986, the Company acquired, pursuant to a plan of reorganization under the Federal bankruptcy laws, the capital stock of PBA which provided scheduled commuter service to airports located primarily in Massachusetts and Florida. Certain reorganizations were made in the 1985 Financial Statements in conformity with the 1985 Financial Statements.

(2) Basis of Presentation  
The Company recorded its initial investment in People Express Airlines, Inc. at the net book value of that airline as of the effective date of the Plan of Reorganization. The Company's initial investment in Frontier Holdings, Inc., Brit Airways, Inc. and Provincetown-Boston Airline, Inc. were recorded at their purchase costs. The Company's equity in its subsidiaries is reflected in the above statement of operations and accumulated deficit from the dates of acquisition, and with regard to People Express Airlines from the date of the Merger and Reorganization.

(3) Other information  
These financial statements should be read in conjunction with the consolidated financial statements of People Express Inc. and Subsidiaries as of September 30, 1986 included in the Offer.

#### Selected unaudited consolidated financial data of People Express, Inc. and its subsidiaries:

	Nine months ended 9/30/86	9/30/85
	(in Thousands)	
Operating revenues	1,008,632	707,287
Income (loss) from operations	(131,871)	31,053
Income (loss) before income taxes	(272,872)	12,613
Net income	(243,350)	10,683

#### Selected unaudited consolidated financial information/the Purchaser

The following table summarizes certain unaudited consolidated financial data with respect to the Purchaser.

#### THE PURCHASER

##### SELECTED UNAUDITED CONSOLIDATED FINANCIAL INFORMATION (1) (2) (3)

(In thousands, except per share data)

	Nine Months Ended September 30, 1986	1985
	(Unaudited)	
Income Statement Data:		
Operating Revenues	\$1,662,631	\$1,447,652
Operating Income	112,192	160,573
Other Income (Expense)	(32,849)	(35,889)
Income Before Income Tax and Extraordinary Credit	79,343	124,684
Extraordinary Credit	18,500	56,284
Net Income	73,652	122,580
Fully Diluted Earnings Per Share:		
Income Before Extraordinary Credit	\$1.84	\$2.93
Extraordinary Credit	.46	.57
Net Income	\$2.30	\$3.50
Average Number of Shares Utilized in the Earnings Per Share Computation	29,327	21,921
Balance Sheet Data at end of period:		
Working Capital	\$ 690,318	\$ 475,741
Total Assets	2,612,104	1,723,036
Long-Term Debt, Net of Current Maturities	1,250,626	765,991
Other Long-Term Debt	164,485	169,137
Total Non-Redeemable Preferred Stock and Common Stockholders' Equity	579,773	146,499

- (1) Purchaser's auditors have qualified their report on Purchaser's consolidated financial statements for the years 1985, 1984 and 1983 due to uncertainties relating to Continental and its subsidiaries. In addition, Purchaser's auditors have informed Texas Air that if the uncertainties relating to Continental and Eastern, discussed in Note 17 to the Purchaser's amended consolidated financial statements for the years ended December 31, 1985, are not resolved, they expect to qualify their report on Purchaser's 1986 consolidated financial statements.
- (2) Purchaser's consolidated financial results for the nine months ended September 30, 1986 do not include Eastern's financial results. On October 1, 1986, the United States Department of Transportation issued a final order approving the Eastern. In accordance with generally accepted accounting principles, Purchaser's consolidated financial statements for periods prior to the issuance of the DOT order will be restated to reflect Purchaser's investment in Eastern under the equity method of accounting until such time as Purchaser had acquired over 50 % of the voting stock, and on a consolidated basis thereafter. Accordingly, on a restated basis, Purchaser's consolidated net income for the nine months ended September 30, 1986, would decrease by approximately \$18,000 (or a reduction in earnings per share of 0.63 on a fully diluted basis).
- (3) Included approximately \$15,200,000 of charges against income for the nine months ended September 30, 1986 relating to the estimated settlement of bankruptcy claims, previously unsecured interest on unsecured obligations and accrual of additional bankruptcy-related professional fees and approximately \$12,700,000 of charges against income for the nine months ended September 30, 1985 relating to bankruptcy claims.

**Source of Funds**  
The Purchaser expects to provide the funds required to purchase all outstanding bonds from cash on hand and the liquidation of short-term investments and marketable securities.

#### Risks to Non-Tendering Holders; Conversion of Bonds After Merger

The purchase of Bonds pursuant to the Offer may have significant consequences for holders of the Bonds who do not tender their Bonds to the Offer.

**Liquidity; Trading Market**  
The purchase of Bonds pursuant to the Offer could adversely affect the liquidity and market value of the remaining Bonds, if any, held by the public.

**Change in Terms of Bonds**  
If the Offer is successfully completed, the Purchaser currently intends to call a special bondholders' meeting to vote on several proposed changes to the terms of the Bonds, including elimination of the negative pledge provision and reducing the interest payable on the Bonds to zero for up to five years.

Under Swiss law, such amendments would require approval by the holders of two-thirds of the aggregate principal amount of the Bonds outstanding. Assuming the Purchaser purchases more than two-thirds of the aggregate principal amount of the outstanding Bonds pursuant to the Offer, the Purchaser would be able to effect such amendments without the consent of any other bondholder. The Purchaser may also propose other changes to the terms of the Bonds which could adversely affect the market value of the Bonds.

**Conversion of Bonds After the Merger**  
The Company and Banque Paribas (Suisse) S.A. have advised the Purchaser that outstanding Bonds will be convertible at their conversion price (based only on the number of units of merger consideration that would have been received had such Bonds been converted into Company Common Stock immediately prior to the Merger).

Requests for copies of the Offer to Purchase and the Letter of Instructions may be directed to the Principal Paying Agent or any Paying Agent, and copies will be furnished promptly at the Purchaser's expense. No fees or commissions will be payable to any Paying Agent for soliciting tenders of Bonds pursuant to the Offer.

- The Paying Agents include all offices throughout Switzerland of the following institutions:
- BANQUE PARIBAS (Suisse) S.A.  
2 Place de Hollande  
1204 GENEVE
  - BANQUE GUTZWILLER, KURZ, BUNGENER S.A.  
Rue des Bains 17  
1204 GENEVE
  - BANQUE AUDI (SUISSE) S.A.  
Rue de la Gare 2  
1204 GENEVE
  - BANQUE NATIONALE DE PARIS (Suisse) S.A.  
Aeschbacherstrasse 26  
4051 BASEL
  - SOCIETE BANCAIRE JULIUS BAER S.A.  
2, Boulevard de Thurgovie  
1204 GENEVE
  - CHEMICAL N.Y. CAPITAL MARKET CORPORATION  
Rue de la Gare 19  
1204 GENEVE
  - INDUSTRIAL BANK OF JAPAN (Suisse) AG  
Drobelstrasse 21  
8023 ZURICH
  - BANQUE SCANDINAVE EN SUISSE  
Cours de Rivet 11  
1204 GENEVE
  - NIPPON KANGYO KAKUMARU (Suisse) S.A.  
Rue des Bains 36  
1201 GENEVE
  - BANK OF AMERICA NATIONAL TRUST & SAVINGS ASSOCIATION, Zurich Branch  
Bleichbühlstrasse 15  
8002 ZURICH
  - BANQUE HUSSER & Co AG  
Dufourstrasse 25  
4052 BASEL
  - BANQUE INDOSUEZ  
Avenue de la Gare 4  
1204 LAUSANNE
  - BANQUE PASCHER S.A.  
Rue de Hollande 10  
1204 GENEVE
  - CHASE MANHATTAN BANK (Switzerland)  
Confederationsstrasse 24  
8002 ZURICH
  - COMPAGNIE DE BANQUE ET D'INVESTISSEMENTS  
Place Casanova 3  
1201 GENEVE 3
  - THE LONG-TERM CREDIT BANK OF JAPAN (Suisse) AG  
Drobelstrasse 21  
8023 ZURICH

SAMUEL MONTAGU (Suisse) S.A.  
Place de Molard 7  
1211 GENEVE 3

This announcement does not constitute the formal offer to purchase within the meaning of the applicable securities laws of the United States nor a solicitation of an offer to sell Bonds. The offer is made solely by the Offer to Purchase and the related Letter of Instructions referred to above, and is not being made to, nor will tenders be accepted from, or on behalf of, holders of Bonds residing in any jurisdiction in which the making of the offer or the acceptance thereof would not be in compliance with the securities or other laws of such jurisdiction.



UK COMPANY NEWS

BP reaches £1.6bn at nine months

BY MAX WILKINSON, RESOURCES EDITOR

BRITISH PETROLEUM yesterday announced a third quarter after tax profit of £362m on a replacement cost basis, bringing its profit for the first nine months of the year to £1.58bn, before a write-down of £316m.

After the write-down reflecting the difficulties of Standard Oil in the US, the third quarter replacement cost profit was just £76m less than in the same period last year.

The third quarter profit was, however, increased substantially by a one-off tax credit resulting from the programme of disposals and re-organisation of Standard. The amount of this tax credit is not disclosed in the accounts, though the aggregate tax charge from all its overseas operations resulted in a credit of £73m.

The relative stability of oil prices between the end of the second and third quarters of the year brought BP's historic and after tax profits much closer together than in the first six months. This reflects the fact that the company was not forced to make a major change in the valuation of its stocks as in the earlier part of the year. Historic cost after tax profits were £345m for the quarter.

In the third quarter there were no extraordinary charges to be set against group profits.

THIRD QUARTER RESULTS		
	July to September	1985
	1986	1985
Replacement cost operating profit	£m	£m
Realised stock holding loss	570	1,115
	17	61
Historical cost operating profit	533	1,054
Interest expense	128	132
Profit before tax	425	922
Tax	(9)	330
Profit after tax	434	592
Minority interests	(89)	(176)
Profit for the period	345	416

This was in contrast to the £377m write-down in the second quarter to take account of the reduced value of Standard Oil's leases following the collapse in oil prices.

BP Oil International's replacement cost operating profit declined from £400m in the first quarter to £300m in the second quarter and £212m in the third quarter. However, at this level it is still almost 40 per cent more than the level in the third quarter of 1985.

A similar pattern can be seen in the international chemicals business though the decline in operating profits was much gentler, from £58m in the first

third quarter almost doubled to £117m compared with last year, but exploration and production moved into a loss of £5m compared with a profit of £54m in the same quarter last year.

**comment**

After a tumultuous first half of the year the oil market became settled enough in the third quarter to allow investors to gain a relatively undistorted picture of how BP looks in a world of \$15 oil. The £1bn stocks write down in the first half is not likely to be repeated, and the company may even gain a little from stock changes if the oil market remains firm.

Allowing for the special tax credit from Standard, underlying profits may have been about £260m on a replacement cost basis. This would suggest after tax profits for the full year not far from last year's £1.6bn before extraordinary items. From now on, however, results will reflect the weakening margins in the downstream sector which are likely to feel the continued squeeze of competition. Though Standard may be past the worst, the best hope for the group must be that a post-Yamani Opec will do the beneficial thing.

See Lex

Ferruzzi unveils £425m sugar deal

By Charles Batchelor

Ferruzzi, the Italian food and agricultural group, yesterday unveiled the details of a £425m deal to acquire 70 per cent of British Sugar, the UK sugar beet monopoly, from S. & W. Berisford, the commodity trading and sugar processing group.

The deal, which is still dependent on approval from the Monopolies and Mergers Commission, was announced on the same day that Tate & Lyle, Ferruzzi's rival for the hand of British Sugar, revealed it had increased its stake in Berisford from 10.5 to 13.5 per cent.

Ferruzzi and Berisford have been engaged in talks for the past eight months aimed at securing Ferruzzi's entrance to the UK sugar market. For much of that time Tate has been attempting to win control of British Sugar for itself. Ferruzzi is Europe's largest sugar producer and Italy's third largest company.

As part of the agreement, Ferruzzi has legally bound itself to maintain existing British Sugar capacity, to harvest 80,000 tonnes of sugar beet a day during the sugar campaign and to carry out no plant expansion at British Sugar for at least five years.

It has also pledged itself to maintain adequate capital investments at British Sugar.

The existing board of British Sugar, which is headed by Mr Ephraim Margulies, Berisford's chairman, and Mr Peter Jacobs, will remain intact but five Ferruzzi directors will also be appointed as well as two independent directors who have yet to be chosen.

Mr Jacobs, British Sugar's managing director, said the agreement was not intended to prevent the Monopolies Commission with a fait accompli.

But Mr James Kerr Muir, Tate's finance director, commented: "This could be seen as a pre-emptive strike. The principle of Ferruzzi's takeover is acceptable as a buyer of British Sugar is not affected by the purchase of the British Sugar holding with £147m of cash and £1.5bn of debt. Ferruzzi carries interest at a quarter per cent of London Interbank Rate and repayable after seven years.

The takeover represents a substantial increase in British Sugar's property interests which, from next year onwards should provide about half the group's revenue, bolstering the income from the provision of port services. AB Ports is the largest port operator in the UK and was once a nationalised company.

AB Ports is offering three of its own shares for every seven in Grosvenor, thus valuing the Grosvenor shares at 120p on the basis of last Wednesday's price.

Before Grosvenor announced a week ago that it was in bid talks, its shares had been trading at 100p. But the offer price is some 60p more than the net asset value per share disclosed by Grosvenor's last annual report.

Sir Keith Stuart, the AB Ports chairman, said that the price reflected the fact that Grosvenor's development programme, which has an investment value of £100m, has moved forward.

This programme, which includes the Pavilion site in London's Finsbury, the Columbus shopping centre in Bath and a venture on Bishopsgate in the City, is one reason why Grosvenor attracted AB Ports.

The other, Sir Keith said, is the Grosvenor management team. "We have a very substantial land bank and we've been going into development through joint ventures because we've not had the in-house expertise. Now we greatly enhance our ability to maximise our assets."

The acquisition of Grosvenor will make little impact on the AB Ports figures for 1986 in which the group is intending to pay a dividend of a 7.5p net against 5p in 1985. Pretax profits in the six months to June were £11m against £4m. Grosvenor itself made a pre-tax profit of £78,000 after profit tax loss in the year to last of £1.05m the year before.

Beecham hits £155m but warns on dividend growth

BY TONY JACKSON

Beecham has produced figures at the top end of market expectations under its new chairman, Mr Bob Bauman, with pre-tax profits for the six months to September up by 12 per cent to £155.2m. Sales rose from £1.28bn to £1.38bn.

Mr Bauman, however, gave clear warning that dividend growth would be lower over the next few years as Beecham stepped up spending on drug development and consumer advertising.

The interim dividend was held at 5.1p net, partly to restore the balance between interim and final.

Mr Bauman said the sale of the home improvements division and the Germaine Montell cosmetics business was imminent, with expected proceeds at least equal to book value of around £170m.

The resulting elimination of group debt would be treated as an opportunity for expansion. The group also announced the £4m sale of the private trade and export drinks business of Findlater Mackie Todd to management.

Mr Bauman said the hunt for a group financial director was now over. The new appointment was from the UK, and would be announced shortly.

Mr Cliff Thayer, the US proprietary medicine company

TRADING PROFITS		
	Half year	Sept 1985
	1986	1985
Prescription medicines	67.7	60.7
OTC medicines	34.3	16.7
Toiletries, drinks and other	54.5	49.5
Cosmetics and home improvements	22.2	22.6
Geographical analysis	179.3	149.5
Total	545	499
Rest of Europe	49.0	48.2
The Americas	55.2	42.2
Asia and Australasia	14.2	12.4
Africa	1.4	4.1
Total	179.3	149.5

acquired at the end of December for £255m, had done well, Beecham said, with its Tums antacid tablets reaching brand leadership in the US market. The acquisition had covered its financing costs in the first half and would do so for the full year.

The prescription drug business performed strongly in the US, the UK and some Continental European countries. Angemint, the new antidiabetic, showed sales growth of 73 per cent.

Mr John Robb, group managing director, said the main problem area had been the home improvement business

worldwide, and the Germaine Montell business in the US. The Germaine Montell business had lost millions. "I believe those figures confirm the correctness of the decision to get out of that part of the business," he said.

Another problem in the US was the failed launch of a new cold, water dehydrated, at a cost of over \$10m. Mr Robb said: "I personally feel we will be taking a much closer look at new product launches around the world in future - markets are getting so much more competitive."

Mr Bauman added: "Beecham has been very efficient in the past at giving old brands new life, and growing that way is much more efficient."

Mr James Pollard, head of the pharmaceutical division, said spending on research and development, particularly in the later stages of clinical trials, would be stepped up in order to bring new drugs to the market faster.

"Our spending has tended to rise in line with research and development, particularly in the past few years. This year we expect to see it several percentage points higher, and we will see the trend accelerate over the next couple of years."

The group's shares fell by 7p yesterday to 542p.

Miss Sam clears the way for its market debut

BY RICHARD TOMKINS

MISS SAM, the fashion design company whose flotation was postponed earlier this week by a last-minute hitch, will today be publishing the prospectus for a placing which will bring it to the main market with a capitalisation of £16.8m.

Some 4m shares, representing 25 per cent of the equity, are being placed by stockbrokers Capel-Cure Myers at 105p a share.

The issues will make a multimillionaire of the company's 38 year-old founder and chairman, Mr Stephen Morris. He is selling 3.4m shares in the issue for £3.5m and will retain a 59 per cent stake in the company worth £10m at the placing price.

The rest of the shares being sold are coming from existing shareholders. The company has a cash surplus and is not raising any funds in the flotation.

Pre-tax profits have risen from £642,000 in 1982 to £2.4m in the year to last September, although these figures exclude some substantial costs relating to extraordinary items and discontinued activities. The shares are coming to the market on an historic price/earnings multiple of 11.1.

Miss Sam said on Wednesday that the hold-up to its flotation was caused by the lodging of a claim against Mr Morris by his uncle, a former shareholder. However, the claim had now been withdrawn irrevocably.

Heath stays confident of fighting off PWS bid

BY NICK BUNKER

C. E. Heath, the insurance broking group, was quietly confident last night about its chances today of fighting off the hostile takeover bid from PWS Holdings, a rival Lloyd's broker.

Heath's shareholders are to meet this morning to vote on an agreed merger with Fielding Insurance. This deal amounts to a reverse takeover in which senior Fielding executives would form a new management team at Heath, which has suffered widely-publicised problems including staff defections.

Mr Ronnie Ben-Zur, PWS Holdings' chief executive, has said his bid will lapse if shareholders say yes to the Fielding merger. PWS predicted last night, however, that today's vote would be close-run.

Heath's chances of victory appear to have been heightened by the purchase for 50p each of 1.325m Heath shares from the Prudential Corporation late on Tuesday. The buyer was Hambros, the merchant banking group which owns 81 per cent of Fielding.

After securing proxy votes in favour of the Fielding merger, Hambros sold 1.22m of the shares at 470p, registering a loss of several hundred thousand pounds. Hambros said last night that it was prepared to take a short-term loss to secure long-term benefits.

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Burton+Debenhams hits £149m

BY CLAY HARRIS

Burton Group yesterday unveiled the first fruits of its centralisation at Debenhams with an 85 per cent increase in pre-tax profits for the combined stores group.

A 22 per cent rise in earnings per share, meanwhile, propelled Sir Ralph Halpern into a £20 league unchallenged by any other British chairman. Profit-linked remuneration lifted his total pay to £1,004,000, almost double the previous year's figure of £524,000.

The group increased profits and sales across the board in the 52 weeks to August 30, the first full year since the £560m takeover of Debenhams. Total pre-tax profit advanced to £148.7m (£30.2m) on sales up 123 per cent to nearly £1.23bn (£515m).

Turnover increased to £533.4m (£437.8m) at Debenhams and to £693.4m (£551m) in Burton's original "core" businesses.

New selling space accounted for more than half of the latter, but most of Debenhams' advance came from an increase in volume.

Debenhams increased trading profit by 35 per cent to £76.6m (£56.6m). In the core businesses the advance was 27 per cent to £103.5m (£81.6m).

Sir Ralph said that the group's performance was "most satisfying" given the challenge of trading its selling space from 24m to more than 73m sq ft.

The company planned to continue to develop Debenhams as a profitable model for UK department stores. Its new Preston store, which had a "closely edited" range of fashion and furnishings, was trading above budget.

Burton will continue to reduce the role of outside concessions in its stores. From a 50 per cent share at takeover, concessions now accounted for

only 43 per cent of overall Debenhams sales and 20 per cent at Preston.

The group had reduced its debt to £130.1m at August 30 from £290.6m a year earlier. Debt peaked at more than £300m last autumn.

Burton had raised £50m through sale and leaseback arrangements. £50m through the disposal of the Hamleys toy shops and Lotus shoe manufacturers and £70 through the creation of a property portfolio. It had reduced gearing to 30 per cent, from 71 per cent at the end of the previous year.

Capital investment amounted to £112.4m (£75.1m). The company plans to spend up to £200m on Debenhams alone over the next two to three years, generating the funds internally.

A proposed final dividend of 5.1p would make a total of 5.7p (£4p).

AB Ports agreed £14.9m bid for Grosvenor Square

BY PAUL CHEESEBROUGH, PROPERTY CORRESPONDENT

Associated British Ports emerged yesterday as a significant force in the property industry when it announced an agreed takeover for Grosvenor Square Properties that valued the company at £14.9m.

The takeover represents a substantial increase in British Sugar's property interests which, from next year onwards should provide about half the group's revenue, bolstering the income from the provision of port services. AB Ports is the largest port operator in the UK and was once a nationalised company.

AB Ports is offering three of its own shares for every seven in Grosvenor, thus valuing the Grosvenor shares at 120p on the basis of last Wednesday's price.

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This programme, which includes the Pavilion site in London's Finsbury, the Columbus shopping centre in Bath and a venture on Bishopsgate in the City, is one reason why Grosvenor attracted AB Ports.

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The acquisition of Grosvenor will make little impact on the AB Ports figures for 1986 in which the group is intending to pay a dividend of a 7.5p net against 5p in 1985. Pretax profits in the six months to June were £11m against £4m. Grosvenor itself made a pre-tax profit of £78,000 after profit tax loss in the year to last of £1.05m the year before.

Ranger and Berkeley Ex. agree terms

By Max Wilkinson, Resources Editor

Ranger Oil, Canadian energy group, yesterday in effect won its battle for the control of Berkeley Exploration and Production after the withdrawal of UK-based Clyde Petroleum from the takeover bid.

The boards of Ranger and Berkeley announced agreed terms for an increased final offer at 64p cash for each Berkeley share, valuing the company at £15.6m. Six weeks ago, the first offer from Ranger, Berkeley shares were trading at about 30p.

Clyde, which had made a counter bid worth £14m, yesterday agreed to sell its 6.1m Berkeley shares to a Ranger subsidiary at the new offer price.

Ranger now controls just less than 60 per cent of Berkeley, and is confident of obtaining the necessary 90 per cent acceptance when the offer is formally put to the remaining shareholders.

After a first offer of 45p, Ranger increased its bid to 62p before its final yesterday. Mr Andrew Wilson, managing director of Berkeley, said yesterday that the increased offer far in the best interests of shareholders, adding that he had received satisfactory assurances about the future of Berkeley employees.

The revised offer followed an announcement by Clyde yesterday that it had completed the purchase of 25 per cent in Berkeley shares, to institutional shareholders. It sold the stake immediately.

Ward's offer for LCP extended

BY TONY JACKSON

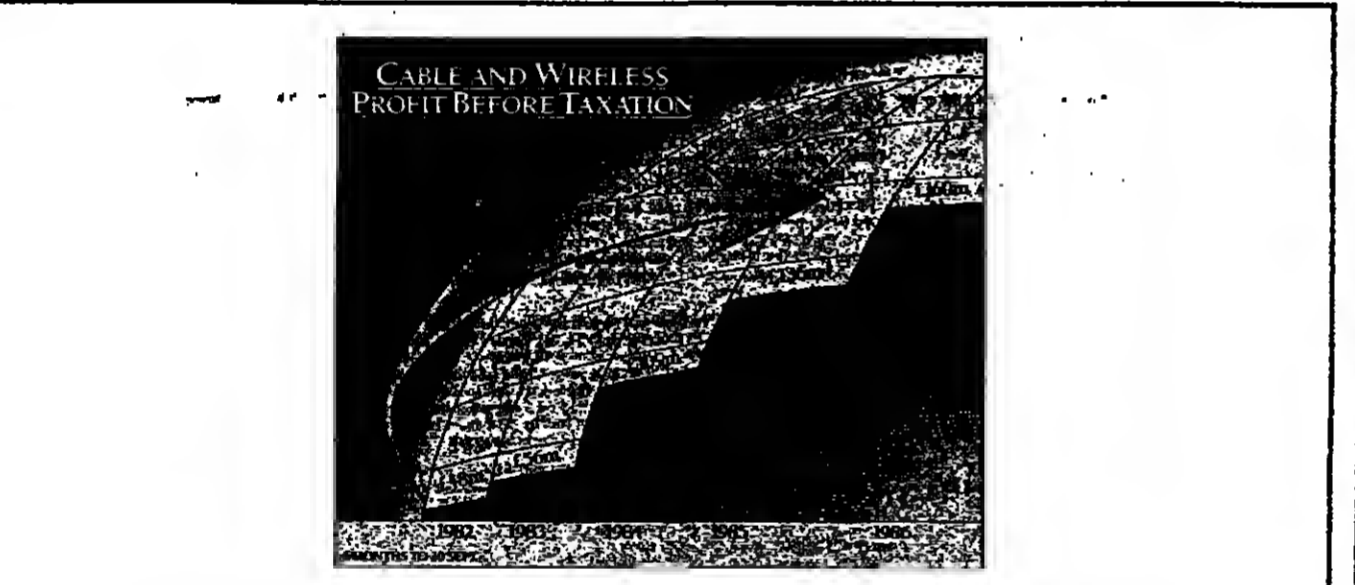
Ward White, the fast-growing retail conglomerate, is currently engaged in a £148m bid battle for LCP Holdings, received acceptances on behalf of just 0.42 per cent of the LCP shares by yesterday's first closing date.

Ward White itself owned a 2.57 per cent stake in LCP when it launched its bid last month, and has acquired a further 5.46 per cent holding via an associate. Together with the acceptances, Ward White now controls 8.45 per cent of LCP's equity.

The offer, which has received

monopolies clearance, has been extended until December 12. Commenting on the level of acceptances, LCP finance director Mr John Astill said last night: "I think the figures speak for themselves - they underline the fact that there is no logic in the bid."

LCP shares eased up to 198p on the news while Ward White gained up to 313p.



POINTING THE WAY TO CONTINUED PROFIT GROWTH.

CABLE AND WIRELESS INTERIM REPORT			
	6 months to 30 Sept. 1986	6 months to 30 Sept. 1985	*Year to 31 Mar. 1986
£m (unaudited results)			
Turnover	438	454	907
Profit before taxation	160	136	295
Attributable profit	96	79	180
Earnings per share	9.5p	8.8p*	19.3p*
Dividend per share	2.05p	1.75p*	4.75p*

120 years ago, the laying of the first transatlantic cable signalled the birth of Cable and Wireless and established international communications.

Now history is about to repeat itself. Cable and Wireless has taken the first steps in creating a Global Digital Highway which will link the major financial centres of the world including London, New York, Tokyo and Hong Kong.

The network will become operational by 1990, ready to handle the huge increase in world communications traffic between Europe, the USA, Japan, China and other countries on the Pacific Rim. Forecasts predict that traffic will be worth in excess of \$3 billion US \$ a year out of Japan alone.

The first step along the Global Digital Highway has already been taken in the UK. Mercury is now established as the alternative national and

international telecommunications operator. By the end of this year, 30 cities will be linked together to create the largest digital network in Europe, and Mercury will be contributing to Group profits during 1987.

The Directors of Cable and Wireless report the following unaudited results for the six months ended 30 September 1986.

The profit before tax of £160m is an improvement of 18% over the £136m for the equivalent period in 1985. The profit attributable to Ordinary Shareholders increased to £96m (1985 - £79m). Earnings per share increased from 8.8 pence to 9.5 pence. The growth of earnings in the currencies in which the business operates remains strong.

Fluctuating exchange rates will always affect the results of overseas activities when they are expressed in sterling. During this six months the average US \$ exchange rate was 1.51 (1985 - 1.29). Had it been unchanged the profit would have been some £20 million higher.

The Directors have declared an interim dividend - increased by 17% - to 2.05 pence per Ordinary Share (1985 - 1.75 pence) on the increased number of shares, following the one for one capitalisation issue. The dividend will be paid on 31 March 1987 to shareholders on the Register on 20 February 1987.

The cost of the interim dividend is £20,822,000 (1985 - £17,774,000).

The Directors are confident of the Group's continuing long-term profitability as Cable and Wireless develops its global strategy.



DIVIDENDS ANNOUNCED				
	Current payment	Date of payment	Corre- of spending div.	Total last year
Beecham	5.1	Feb 2	5.1	12
BET	5	April 7	4	16
Boots	2.9	Jan 8	2.5	7.1
Burton Group	2.75†	—	2.5	2.4*
Cable & Wireless	2.05	—	3.15*	5.7
Chees. Wholefoods†	2.03	—	1.75*	6.5†
Extell†	3	Jan 2	2	1.54
Fulcrum Inv ...2nd int	3.6	Dec 31	3.4	5.8
Hazlewood Foods	1	Jan 23	0.67*	1.58*
Thomas Locker	0.38	Jan 2	0.33	1
Scantronic	0.6	Jan 12	0.5	1.65
Scott Amer Inv 3rd int	0.465	Jan 5	0.5	1.04**
T. North Amer Inv int	1	—	0.5	1.53
Witva Investment	0.55	—	0.75*	1.63

Dividends shown in pence per share net except where otherwise indicated by † and/or acquisition issues. † US\$ stock & unquoted stock.

**NOTICE TO LOMBARD DEPOSITORS**

14 Days Notice  
Minimum deposit is £2,500

10% <sup>pa</sup>	7-75% <sup>pa</sup>	10-91% <sup>pa</sup>
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Cheque Savings Accounts  
When the balance is £2,500 and over

9 1/2% <sup>pa</sup>	7-10% <sup>pa</sup>	10-00% <sup>pa</sup>
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When the balance is £250 to £2,500

7% <sup>pa</sup>	5-23% <sup>pa</sup>	7-36% <sup>pa</sup>
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Interest is credited on each published rate change, but not less than half yearly.

**Lombard North Central**  
17 Bruton St, London W1A 3DH.

Handwritten note: J.P. 11/21/86





The Young Market: Dorothy Perkins



The Style Market: Principles



The Teenage Market: Top Shop/Top Man



The Larger Market: Evans

# The secret of successful retailing is giving the market what it wants.



The Men's Market: Burton



The Knightsbridge Market: Harvey Nichols



The Family Market: Debenhams



The Stock Market

Once again shareholders get something they like the look of from Burton.

Profits up 85% to £148.7 million. Earnings per share up 22%. Dividend up 29.6% to 5.7p. Group sales up 123% to £1.2 billion. Market share up to 9%. Debt reduced from £261 million to £130 million.

They are excellent figures, but hardly surprising when you recall we've returned record profits for the past six years.

It isn't just our shareholders who have profited. Successful employee achievement has been rewarded, and 24,000 of our staff have participated in performance related incentive schemes that paid £13.1 million.

In fact, all of Britain benefited. Our sales of British made goods were up by more than £150 million last year. We created over a thousand new full time jobs, and of the 1300 young people who

joined Burton through the Youth Training Scheme, 70% now have permanent jobs with us.

So much for 1986. But what are we doing about the coming years? We've literally laid the foundations, adding 75 new shops in 259,000 square feet of space, including the first new look Debenhams, which opened its doors last month to the delighted families of Preston.

We've invested an all time record £112 million in UK retailing, and since July 1986 created a further 1200 jobs under the YTS. Our community programme continues to develop new areas of activity, stimulating enterprise and encouraging new businesses, particularly in the North East.

If you're in the market for an investment with a future, we're sure we've got the very thing you have in mind.

**The Burton Group plc.**  
Successfully Managing Change

November 21 1986  
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UK COMPANY NEWS

# Cable & Wireless exceeds market hopes with £160m

Cable and Wireless has exceeded market expectations with an 18 per cent rise from £136m to £160m in pre-tax profits for the six months ended September 30 1986.

Operations in the Far East and Pacific continued to provide most of the profits with £106m compared with £98m previously; there was a slight improvement, from £15m to £16m in the contribution from the Western Hemisphere and a similar loss of £2m on UK operations. But during the six months the average US \$ exchange rate was \$1.51 (\$1.29) and had it been unchanged the profit would have been some £20m higher.

Mr Gordon Owen, Mercury managing director, said that recent cuts in the price of its trunk calls had not affected the break-even date for Mercury, which was expected in the first quarter of the next financial

year. Mr Owen said that allowances for price cuts had already been built into Mercury's targets.

Total operating costs amounted to £316m (£336m); central costs were £9m (same) while profits from associated companies came to £14m (£18m) and interest and other income brought in £23m (£17m). Minorities took £21m (£17m) leaving attributable profits of £96m (£79m) and stated earnings per share of 9.5p (8.8p).

The interim dividend is increased from 1.75p to 2.05p on the capital increased by a one-for-one scrip issue in June 1986.

knocked £20m of the pre-tax figure, but omits to remind us that last December's rights issue helped put £28m on — a factor reflected in the uninspiring advance at the bottom line. The market was inclined to indulge this perennial glamour stock and put its shares up 12p to 322p, but in doing so it was looking to the future, not the past. The underlying profits growth in most of its markets is strong, and even with the 27 per cent tariff cut in Kuwait hitting the last quarter's profits, more favourable exchange rates should enable the group to stride forward to around £800m for the full year. The prospective p/e multiple of 15 may look rich against British Telecom's 9; or so, but there is enough excitement over Mercury, transoceanic cables and developments in Japan to sustain the glamour awhile yet.

comment

Whether these were good figures or not from Cable and Wireless is open to debate. The company rightly points to the fact that adverse exchange rates

# Subscribers go bananas over Geest's debut

By Richard Tomkins

The offer for sale of shares in Geest, the fruit and vegetable supplier which is being floated on the stock market, closed yesterday heavily oversubscribed—possibly 20 to 30 times.

With 25.6m shares on offer—40 per cent of the equity—at 125p a share, Geest is raising £32m in the flotation, so the total sum chasing the issue could approach £1bn. More than 100,000 applications are thought to have been received.

Comparisons had been drawn between Geest's flotation and that of Brake Brothers, another food distributor which came to the market last month. Brake's issue, too, was oversubscribed 25 times, and Geest was seen as a relatively inexpensive issue.

# Sumit placing at 135p a share

ALBERT E. SHARP, the Birmingham stockbroker, has successfully completed the placing of 1.46m shares in SUMMIT, the development capital organisation, at 135p a share.

Six institutional investors and 350 private clients of Albert E. Sharp are taking part in the issue, which will bring SUMIT to the main market at a capitalisation of £8.98m — a discount of 24.8 per cent to its net asset value.

# Cradley Print

Cradley Print, West Midlands lithographic printing company, has reported pre-tax profits of £1.2m (£1.05m) on sales of £3.7m for the year to end June 1986. Earnings per share were 8.8p (8.8p) and the total dividend paid 1.65p (1.5p). On December 6, shareholders will be asked to approve a two-for-one scrip issue that will increase the number of shares in issue to 37.5m.

# Blue Arrow

Acceptances of Blue Arrow's rights issue have been received in respect of 8.85m shares or 96 per cent. Shares not taken up have been sold in the market at a net price of 37.5p. The net proceeds will be remitted pro-rata to the provisional allottees entitled thereto except that amounts of less than 250p will be retained for the company's benefit.

# David Lascelles considers the successful £673m bid for Exco by B & C

## A speedy deal rich in irony



Mr John Gunn chief executive of B & C Shipping "It's a tremendous deal"

ASTONISHING, hold and rich in irony—those were just some of the comments used in the City yesterday to describe British & Commonwealth Shipping Company's eye-catching £673m bid for Exco, the money broking company.

And they all stemmed from one man, Mr John Gunn, the B & C chief executive, who appeared in the company's richly-panelled offices yesterday afternoon, amid oil paintings of sea captains and ocean liners, to say with a smile: "It's a tremendous deal."

But the question of where the merger takes B & C in the long run was decidedly secondary yesterday to the circumstances and the speed with which it was all put together.

After only a month in charge at B & C, Mr Gunn has re-acquired control of the company he started seven years ago with, as it happens, B & C's financial backing and left in a fit of impatience last year. But he had to race for it.

Exco's much-publicised £320m cash board had attracted a crowd of suitors, including corporate raiders like the Canadian Belzberg brothers to Morgan Grenfell, the blue chip merchant bank Tan Sri Khoo Teck Puat, the Malaysian businessman had also built a stake of 29.4 per cent, making him the largest shareholder.

Some of them were only kept at bay by the so-called O'Brien rule which prevented a bank from owning more than 10 per cent of a money and foreign exchange broker.

According to Mr Gunn, B & C started contemplating the deal only last week, encouraged by Tan Sri Khoo who was growing unhappy with the uncertainty at Exco and the mass defection of staff from WICO, its far

eastern stockbroking subsidiary. When the Bank suddenly announced last Friday evening that it was rescinding the O'Brien Letter, it became a race between B & C and Morgan Grenfell, which immediately began to reassemble an earlier deal which had been thwarted by the Letter.

count on more than 50 per cent of Exco's shares, and the deal was to all intents and purposes a done deal. The additional shares were bought in the market by Barclays de Zoete Wedd, the investment banking arm of Barclays Bank, for which this is the largest single deal it has arranged.

Mr Gunn, of course, knows well the business he is about to buy. "Stock analysts always say money brokers have poor quality earnings. But that is not true. They have high quality earnings, and superb cash flow," he said, noting that the world money broking business was dominated by four companies, all of them British-owned, of which Exco is the biggest by far.

His task, however, is to blend Exco into B & C and create a conglomerate with wide-ranging

interests that work. He was keen yesterday to dispel the notion that his group had been channelled down the channel of a financial services company.

In order to play down the financial services aspect, Mr Gunn will not be retaining Exco's stockbroking activities, which are to be sold under a separate agreement to Banque Indosuez of France.

"We do not want to get into the international securities business," he said. "One reason is that it requires large amounts of dedicated capital which we are not prepared to commit at a time when the capital markets industry is in a state of upheaval. Another is the potential for conflict of interest with B & C's Gartmore investment management arm."

Mr Gunn will, however, be keeping the London Forfeiting Company, Exco's highly successful trade financing operation, the management of which yesterday supported the deal. B & C is expected to ask its new parent for substantial additional capital to maintain its rapid growth. Exco will also bring one of the largest inter-dealer brokers in the newly structured gilt market.

If Mr Gunn is now concerned with digesting the acquisition, the eyes of the City will be fixed on the £270m cash box with which he emerges from the deal. This figure excludes £73m which Exco is holding to one side to cover a potential tax liability which it is contesting in the courts.

With this large amount of money to hand, a market capitalisation of £1.2bn and no debt, B & C is in a powerful position to grow rapidly by acquisition, though Mr Gunn was giving few indications as to his plans yesterday.

# BET profits 21% ahead to £49m

BY CHARLES BATCHELOR

BET, the diversified services company, increased pre-tax profits by 21 per cent to £49.1m in the six months ended September 30. This increase was in line with City estimates and was welcomed as confirmation that BET was capable of good profits growth after the cliche 31 years of restructuring.

Despite the rise in profits which was matched by a 22 per cent increase in earnings per share to 15.4p, BET's shares fell back 8p to 417p yesterday.

This drop resulted from the placing of about 2.4m BET shares at around 415p by Icealm, a BET associate which bought shares in Brengreen and HAT, two companies recently acquired by BET.

Icealm was used to buy shares, mainly in Brengreen, and then asserted these shares to the BET offer, taking BET shares in exchange. This left Icealm with about 5.9m BET shares to be disposed of. Four institutions took yesterday's placing and the rest will be sold to overseas investors.

BET launched three takeover bids during the six months under review — a £33m agreed bid for Shorrock, the security group; a £22m agreed bid for Brengreen, the cleaning com-

pany and a £108m contested bid for HAT, the building services group.

Shorrock made a three-month contribution of £300,000 to BET. Brengreen contributed about £200,000 from one month's trading while HAT was not included in this half.

Earnings per share rose from 12.8p to 15.4p with 1.1p of the improvement coming from a reduction in the tax rate from 33 to 23 per cent.

The results include an extraordinary profit of £7m, principally from the reduction from 47.8 per cent to 27.75 per cent of BET's stake in Thames Television, and the sale of BET's stake in SGB, the scaffolding group, for which BET made an unsuccessful takeover bid.

Turnover rose by 7 per cent from £540.6m to £586.5m.

Industrial services remained the largest contributor to operating profit with a 40 per cent increase from £19.6m to £27.4m.

Borrowing rose by £14m to £320m over the six months period, but £5m of these represented the acquisition of the Icealm shares and will be repaid once they are sold.

BET is increasing its interim dividend to 5p (4p) as part of its plan to balance more evenly

the interim and final payments. It paid a total of 16p last time.

comment

BET's results have allayed the market's fears that its hectic acquisition policy would continue to damage its earnings per share performance. Coming after the full year increase in eps of 24 per cent last time, yesterday's 22 per cent rise indicates BET is finally off the plateau. The initial purchase, which many thought had been too expensive, is having an earlier-than-expected impact on results and the full benefits of other more recent acquisitions have still to show through.

Transport is a problem area however, and little can be done to hedge the currency risks in southern Africa. Clever tax management has brought the tax charge down to 28 per cent, a level which should be sustainable for the year. A combination of acquisitions, organic growth and cost savings should allow BET to make £155m-£160m in the full year to produce nearly 40p of earnings per share.

On a fully-taxed prospective p/e of 10.5 BET is not tightly rated. Whatever it does, its shares stand in the shadow of more dynamic conglomerates such as BTR and Hanson Trust.

# AE's asbestos doubts

Sir John Collyer, chairman of AE, the engineering group fighting off a hostile bid from Turner & Newall, yesterday returned to the offensive over Turner's asbestos interests and said that Freshfields, the company's solicitors, have written to Turner asking for full details of its current legal exposure.

He said: "Evidence which we have gathered from the US suggests that this exposure could be very much more serious than has so far been appreciated. It

is not sufficient for Sir Francis Tombs (chairman of T&N) to state that these matters 'have been dealt with fully in the past' and to decline to give further information."

He added: "The facts of the matter are that no less than six companies have filed for Chapter 11 protection in the US as a result of asbestos litigation. The most recent of these, the Manville Corporation, has disclosed claims totalling more than \$112bn which includes property claims of \$80bn.

# Crowther acquisitions

John Crowther Group, one of the UK's most rapidly expanding textile companies, yesterday announced a further four small acquisitions for a total cost of £7.5m.

The company said that the acquisitions were an important part of the re-organisation of Crowther's clothing division. It is close to completion of the re-organisation of the carpets division.

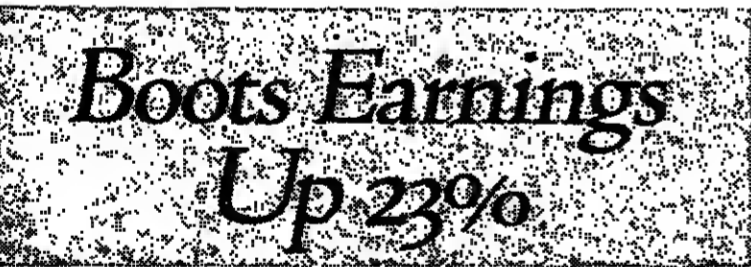
The four companies are: the fully fashioned knitwear division of Atkins Bros and three

private companies—John Mason and Sons, Staglar and 85 per cent of Robert Michaels Holdings.

The Atkins subsidiary, which had sales of £3.3m in the year to March 31, 1986, is being acquired for £1.4m. Masons, which to June 30, 1986 made pre-tax profits of £735,000, is costing £5m. Staglar, which to April 30 reported pre-tax profits of £28,000 on turnover of £1.9m, is being acquired for £266,000, and 85 per cent of Robert Michaels is costing £860,000.

# HALF YEAR RESULTS

- EARNINGS have risen by 23% in the half year.
- PROFIT BEFORE TAXATION amounted to £97.5m compared with £84.9m in 1985, an increase of 14.8%.



The results for the period do not include any contribution from the acquisition of Flint. Group profit for the period has benefited by £4.7m following a reduction in UK pension contributions consequent upon the triennial actuarial valuation on 1st April, 1986; this profit gain is expected to continue at a similar level. Employees' pension scheme benefits have also been improved.

3. INDUSTRIAL DIVISION sales were up by 14% and profit increased by 9.4%. Currency exchange rates adversely affected profit by £1.3m compared with the first half last year.

Exports of Advil and bulk ibuprofen to the US showed excellent growth and yielded additional advantages in UK factory activity with consequent cost benefits. Total exports increased by 43.1%. In the US competition continued to exercise pressure on pharmaceutical

margins in Boots Pharmaceuticals, Inc. Worldwide research expenditure, including that on flosequinan, increased by 20% as planned. New research facilities in the UK came on stream during the first half of the year.

Fadelybabymilk products were re-introduced into the UK and some export markets at the beginning of September. Early sales results are encouraging.

4. RETAIL DIVISION sales increased by 7.7% and profit by 20.9%. UK trading profit, excluding surpluses on property disposals, rose by 18.2% after absorbing costs to date associated with the restructuring of Boots The Chemists and the recently announced "Childrens World" project.

The major reorganisation of the management structure of Boots The Chemists is proceeding according to plan, providing a much sharper focus on the various markets in which the Company is involved.

It is anticipated that the conversion of the recently acquired 'Clement Clarke' Optical businesses to Boots Optical practices will be completed by April 1987 providing 82 free standing optical practices in addition to the 112 in-store departments.

As announced in October, the first three edge-of-town "Childrens World" stores will open in the Spring providing a unique and comprehensive shopping facility for families with young children. This new

## Consolidated Profit and Loss Account for the half year ended 30th September 1986 (unaudited)

	1986 £m	1985 £m	% Increase
Turnover (excluding VAT).....	1,063.2	980.9	+ 8.4
Profit on ordinary activities before taxation	97.5	84.9	+14.8
Taxation.....	(31.8)	(31.4)	
Profit after taxation	65.7	53.5	+22.8
Minority interests.....	(.9)	(.8)	
Profit attributable to shareholders	64.8	52.7	+23.0
Dividends.....	(25.8)	(18.3)	
Profit Retained.....	39.0	34.4	
Earnings per share.....	8.5p	7.2p	

	1986		1985	
	Turnover £m	Profit £m	Turnover £m	Profit £m
Industrial Division.....	227.4	41.1	204.1	37.3
Share of results of related companies		(.5)		(.2)
		40.6		37.1
Retail Division.....	898.7	42.7	834.1	37.3
Surplus on disposal of properties...		6.5		3.4
		49.2		40.7
Interdivisional.....	(62.9)		(57.3)	
Net interest and unallocated items		7.7		7.1
	1,063.2	97.5	980.9	84.9

development will not affect our continuing determination to expand and improve our Boots The Chemists representation in the High Street.

5. The TAXATION CHARGE comprises

	1986 £m	1985 £m
UK.....	27.4	22.9
Overseas.....	4.4	8.5
	31.8	31.4

6. EARNINGS PER SHARE calculations are based on 763.6m (1985, 729.3m) average ordinary shares in issue, weighted on a time basis and earnings of £64.8m (1985, £52.7m).

7. Goodwill estimated at £48m arising on the ACQUISITIONS of Flint and Clement Clarke (Holdings) plc will be set against group reserves after recognition of statutory share premium relief.

8. The directors have declared an INTERIM DIVIDEND of 2.8p per share (1985 2.5p per share) which amounts to approximately £25.8m (1985 £18.3m). The dividend will be paid on 8th January 1987 to shareholders registered on 5th December 1986.

9. The OUTLOOK for the rest of the year is, as always, influenced by the Christmas trading of the Retail Division. The early results of the Flint acquisition are in line with our expectations. In view of the many developments within the Company, the directors are optimistic about the future.



# THE BOOTS COMPANY PLC

The Boots Company PLC, Nottingham NG2 3AA

J.P. 11/20



UK COMPANY NEWS

# Reduced pension costs lift Boots profit to £98m

Boots, the pharmaceuticals and consumer products company, exceeded City expectations with pre-tax profits up from £88m to £98m in the half year to September 30 1986. The company benefited from a reduction in UK pension contributions which added £4.7m to profits and the directors said they expected this profit gain to continue at a similar level.

Turnover for the period moved ahead to £1.1bn from £981m, excluding VAT. The directors said that developments within the company allowed them to be optimistic about the future but added that the outlook for the rest of the year would be influenced by the retail division's trading over the Christmas period.

Boots' retail interests contributed profits of £49m (£40.7m) which included a £5.5m (£3.4m) surplus on the disposal of properties. The division's sales increased from £394m to £399m. UK trading profits rose by 18.2 per cent after absorbing costs to date for the restructuring of

Boots The Chemists and the company's new edge-of-town Children's World stores.

The directors said that they anticipated that the conversion of the recently-acquired Clement Clarke Optical businesses to Boots Optical practices would be completed by April next year and would provide £3 free-standing optical practices and 112 in-store departments.

The industrial division showed profits up from £37m to £41m on turnover of £227 m (£204m). The directors noted that currency exchange rates had reduced profits by £1.5m.

Total exports rose by 42.1 per cent in the period and worldwide research expenditure rose by 20 per cent as expected.

Tax charges rose slightly to £1.8m (£1.4m) and earnings per 25p ordinary share worked through at 8.5p, up from 7.2p last time. Shareholders benefit with an increased interim dividend of 2.5p (2.5p).

**comment**  
Although the extra pension

# HTV board considers Dataday disposal

HTV, independent television operator for Wales and the West of England, said yesterday that it was actively studying the sale or closure of Dataday its diary publishing subsidiary.

Dataday's unaudited accounts for the first half of 1985-86 had been "substantially inaccurate," HTV said at yesterday's annual meeting. The company last month reported a £1.58m operating loss in the unit for the year to July 31 and made an extraordinary provision of £4.25m.

Auditors Deloitte Haskins and Sells said that sales for that half had been inflated by about £15,000 by the erroneous duplication of invoices. A member of Dataday's accounting staff, moreover, had made an unsubstantiated adjustment which reduced the cost of sales and creditors by £500,000.

There was no indication of any intention to commit fraud, the auditors reported, and the loss did not arise from previous years.

HTV also reported lower sales in the first three months of 1986 and Reed, its fine arts subsidiary.

# UNIT TRUST YEAR BOOK 1986

With over 900 unit trusts on the market offered by almost 150 management groups, both private investors and investment professionals need comprehensive guidance on this diverse and rapidly expanding market.

In the Year Book, you'll find detailed profiles of every authorised UK unit trust, with full performance figures for each of the past six years, and "league tables" for each sector of the market.

Each profile explains the minimum investment required; current value of the trust; the charges made; its principal holdings; a ten-year record of dividend distributions; and other price, high and low. Details for each management group include a summary history, address, telephone number, names of directors and names of the trusts managed.

As well as these detailed analyses, the Year Book includes a number of other valuable tables: rankings by percentage capital growth over a series of years; trusts in order of size, including details for the last four years' trust yields, showing changes in net distribution; monthly sales and total funds; and management groups in order of size and performance.

The Unit Trust Year Book also includes a number of important articles covering such vital topics as "Comments on Performance", "What is a Unit Trust?", "How to Invest", "Choosing a Unit Trust", and "Getting Advice". In short, the Year Book has everything you need to assess the value, performance - and future success - of those unit trusts already available.

Published April 1986. Available from 21st April 1986

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# Extel advances 28% to £7m

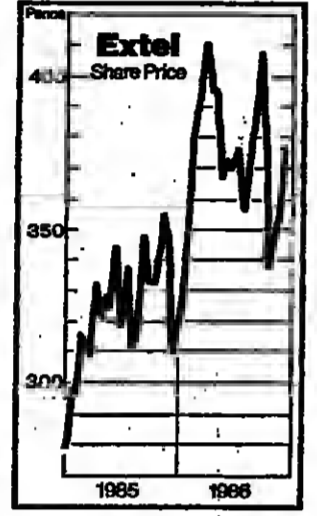
Extel Group, the sporting and financial information, printing and publishing group, which earlier this year fought off a £170m takeover bid by Demerger Group, yesterday unveiled a 27.5 per cent rise in pre-tax profits, to £7.32m, for the six months to September 30 1986.

Earnings per share were 34 per cent higher at 9.1p and the dividend was raised by 1p to 3p. The results were at the high end of City expectations and yesterday the shares rose 11p to 386p.

Although the Demerger bid failed, Extel continues to be the centre of takeover speculation. Mr Robert Maxwell, one possible predator, was barred by the Takeover Panel from bidding for the company for a year because he was deemed to have acted in concert with Demerger. He will be free to enter the fray again in the spring.

For the year to September turnover, down from £93.14m to £74.26m, was affected by the sale of Royds Advertising and the inclusion of Dealers Digest, the US financial publishing company. Mr Alan Brooker, chairman and chief executive, said that, apart from Royds, turnover increased by 21 per cent to £67.5m.

The pre-tax figure was £7.32m, up from £5.71m in the same period last year. The company has no borrowings, received interest payments of £150,000 (£155,000 payable). After tax of £2.65m (£2.54m), minorities



of £30,000 (£23,000) and an extraordinary credit of £5.84m (nil) resulting mainly from the sale of Royds Advertising, the profit attributable was £10.43m (£8.12m).

**comment**  
With Mr Maxwell waiting in the wings the Extel management needs all the ammunition it can muster to convince shareholders of its quality. Yesterday's results gave it something about which to boast. The earnings per share increase is flattered by a reduced taxation charge but the 27 per cent growth in pre-tax profits on reduced turnover represents considerable progress. Further advances will come in the remainder of the year through the printing of prospectuses for the British Gas flotation, through consolidation of the financial services at businesses at one centre and through publisher Benn Brothers, which has already more than trebled profits in the three years since Extel acquired it. The lower tax charge, which is largely a result of the company's US purchases, will also help. With profits of about £18m in view for the full year the prospective p/e on yesterday's share price of 386p is about 15.5. Some of that reflects the big prospect but the shares have been above 400 this year and there is room for growth.

# Stewart Wrightson sells French stake

Stewart Wrightson, the insurance broking group, is selling for about £250,000 its 65 per cent stake in Stewart Wrightson (France), a subsidiary operating as a generalist broker of French insurance business.

The buyer, Anglo-Beige France, paid a total of FF4.3m, of which FF2.8m was payable to Stewart Wrightson.

# Mowlem offshoot management buy-out

Managers at Contractors' Services Group are to buy the industrial hire operator from John Mowlem.

The £2m buy-out follows Mowlem's takeover of CSG's former parent, the scaffolding group SGB, earlier this year.

Mr Stuart Henderson will become chairman and managing director of CSG. As a director of SGB, he was responsible for the takeover of the formerly listed company in 1974. "Our aim is to go public in the next few months," Mr Henderson said yesterday. CSG hires out powered Aerial work platforms, portable equipment from nine depots in England and Scotland. It had turnover of £6m and pre-tax profits of more than £500,000, after group costs, in the year to September.

Mr Henderson and three colleagues are investing £100,000 for ordinary shares which carry profit-linked voting rights. These voting rights could rise from 20 per cent to 50 per cent within three years if "exceptional" performance and flotation are achieved.

The buy-out is backed by CIN Industrial Investments, venture capital operation of British Coal's pension fund, and investors in industry. Mr Philip Maskell of CIN will become a non-executive director.

The institutions' preferred ordinary shares are also profit-linked, with minimum dividend of 8 per cent net.

The buy-out had been floated before the takeover by Mowlem. The construction group said yesterday that it would use the proceeds for general investment.

**THE EXPORT-IMPORT BANK OF KOREA**

**U.S.\$50,000,000 Floating Rate Notes due 1994**

In accordance with the provisions of the Notes notice is hereby given that for the six month Interest Period from November 21st, 1986 to May 21st, 1987 the Notes will carry an Interest Rate of 6.375% per annum. The Coupon amount payable on Notes of U.S.\$10,000 will be \$320.52. U.S.\$100,000 will be \$3205.21.

Agents Bank **FIRST CHICAGO LIMITED**

**Galliford**

Year ended 30th June	Dividends per share (pence)
1982	2.7
1983	3.0
1984	4.0
1985	4.4
1986	4.8

At the Annual General Meeting held on 20th November 1986, the Chairman, Mr. Peter Galliford, said:-

"Performance in the opening months of the current year has been encouraging and results are satisfactory ahead of last year's comparable figures.

Order books overall are judged to be of better quality than for some time, and the Chancellor's autumn statement bodes well for construction for the next year or so."

Copies of the 1986 Report and Accounts may be obtained from the Secretary, Galliford plc, Wolvey, Hinckley, Leicestershire, LE10 3JD.

**'Times' Veneer**

"THE TIMES" VENEER: Company has completed placing of 4,694,000 ordinary shares of 5p each at a price of 50p per share. A total of 1.2m new ordinary will be issued as consideration for the acquisition of A. S. Royston, announced earlier this month. Vendors of Royston retained 305,400 of these shares and the balance of 894,600 were placed with new investors. In addition 3.2m shares have been placed with new investors.

**I.G. INDEX**  
FT for December 1,248.1256 (-10)  
Tel: 01-828 5699

**Halifax Building Society**

Floating Rate Loan Notes 1996

For the three month period from 20th November, 1986 to 20th February, 1987 the Notes will bear interest at the rate of 11 1/2 per cent per annum. The Coupon amounts will be £144.93 per £5,000 Note and £1449.32 per £50,000 Note, payable on 20th February, 1987.

Morgan Grenfell & Co. Limited  
Agents Bank

# WITHOUT US-LESS OF A LIFT

## HALF YEAR RESULTS 1986

Turnover	£686.5 m	up 7%*
Pre-tax profit	£59.1 m	up 21%*
Earnings per share	15.4p	up 22%*
Dividend	5p	up 25%*

\*against comparable 6 months

On top of a compound growth of 18% in earnings per share for the last 5 years, we're happy to report a 22% increase for the first half of this year - once again demonstrating the success of our strategy.

Not only have we achieved further organic growth, even in mature industries, but we have proved our ability to make acquisitions without diluting our earnings.

In the first 9 months of our financial year we have acquired 12 new businesses, all of them perfect fits with our existing activities. We're well on the way to creating a world leader in support services, with the potential for true long-term growth.

For a copy of our half year results use our toll-free shareholder and employee information line 0800 289 629, or write to Christopher Legge, BET Public Limited Company, Stratton House, Piccadilly, London W1X 6AS.

Meanwhile, talking of support services, when you see the new Superman movie, remember it was a BET Plant Services crane that gave him a lift.

# BET

SERVICES YOU CAN LOOK UP TO



# GRANVILLE

## SPONSORED SECURITIES

High	Low	Company	Price	Change	Gross Div. (p)	Yield %	P/E	Fully Paid
146	118	Asa. Brit. Ind. Ord.	135	—	7.3	6.4	8.3	7.7
151	121	Asa. Brit. Ind. CULS...	147	+1	10.0	6.8	—	—
48	25	Armstrong and Rhoades...	42nd	—	4.2	10.6	8.6	6.1
71	65	B&B Design (USA)	65	—	1.4	2.2	15.5	15.5
204	108	Bardon Hill	204	—	4.8	2.3	23.2	21.3
91	42	Bray Technologies	51nd	—	4.3	4.7	10.8	9.9
201	76	CCL Ordinary	130	—	2.8	2.2	5.2	14.4
182	86	CCL 11pc Conv. Pl.	107	—	16.7	14.7	—	—
256	80	Carborundum Ord.	268nd	—	8.1	3.6	12.4	12.7
54	25	Carborundum 7.5pc Pl.	33	—	10.7	11.8	—	—
32	20	Frederick Parker Group	22	-0 1/2	—	—	—	—
125	50	George Blair	50	—	3.8	4.2	2.3	3.3
84	20	Ind. Precision Castings	94nd	+1	6.7	7.1	6.4	8.3
218	153	Inis Group	153	—	16.3	12.0	8.8	8.8
128	101	Jackman Group	126nd	—	6.1	4.8	8.8	7.7
377	228	James Burroughs	398	—	17.0	4.6	10.3	9.4
100	85	James Burroughs SpcPl.	93	—	12.9	13.8	—	—
1035	242	Multihouse HV (AmSB)	730	+40	—	—	41.4	54.0
360	290	Record Ridgeway Ord.	377	—	—	—	6.7	11.8
100	87	Record Ridgeway 10pcPl	87	—	14.1	16.2	—	—
50	32	Robert Jenkin	85	—	—	—	3.7	5.3
38	28	Servotronics "A"	38	—	—	—	—	—
130	86	Torrey and Carlisle	130	—	5.7	4.4	7.8	8.8
370	320	Triview Holdings	380	—	7.8	2.3	7.3	8.8
74	25	Unitec Holdings (SB)	74	-2	2.8	3.8	13.8	12.8
102	47	Water Alexander	102	—	5.0	4.8	8.8	9.4
228	190	W. B. Yeates	197	—	17.4	8.8	18.7	21.8
58	67	W. Yorks. I. H. (USM)	57	—	5.8	6.0	13.3	13.3

Granville & Company Limited  
8 Lower Lane, London EC3R 8EP  
Telephone 01-621 1212  
Member of FIMBRA

Granville Devices Coleman Limited  
21 Lower Lane, London EC3R 8DT  
Telephone 01-621 1212  
Member of the Stock Exchange

## Chloride recovery under way as profits top £5m

Chloride Group, manufacturer of batteries and related systems, reported a sharp improvement in pre-tax profits, from a depressed £700,000 to £5.3m, in the six months ended September 30 1986.

The operating profit was up from £5.2m to £7.8m despite a fall from £168.2m to £127.1m in sales.

Sir Michael Edwardes, chairman, said that the comprehensive actions initiated earlier this year were beginning to show through, with operating profit 50 per cent higher on lower sales. Interest charges reflected the reduced level of borrowings over the period.

He said that although each of the new product groups—automotive, industrial and power electronics—contributed

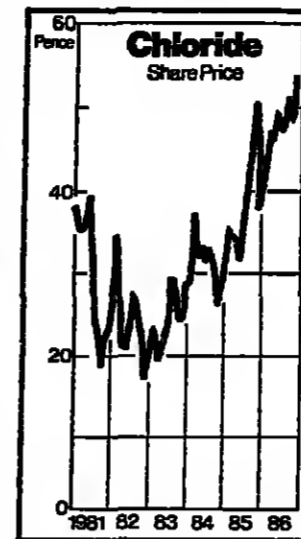
to the improved performance, there would need to be more progress made in the company's UK automotive batteries, plastics and power electronics operations.

The operating profit was arrived at before charging an exceptional debit of £700,000 (nil); the share of associated companies profits was £500,000 (£400,000), interest charges £2.3m (£4.8m), no UK tax (same) but an overseas charge of £3m (£4.6m). Minority interests took £1.3m (same) but there were no extraordinary credits (£5.7m) leaving attributable profits of £1m (£500,000).

Comparative figures included turnover of £36.1m and losses before tax of £2.3m in respect of the businesses which were sold to Dunlop Olympic during the period. The operating results for the six months benefited by £1.5m from the reduction in pension contributions.

The board expected the improved performance to continue in the second half and in view of the improved results had decided to declare a six months dividend of 3.75p per share on the 7 1/2 per cent cumulative convertible preference shares.

The dividend, which will be paid on January 5 1987 represents the balance of the 2.99p arrears in respect of the period August 7 1981 to June 30 1982 and 0.76p, part of the arrears in respect of the period July 1 1982 to December 31 1982.



## Scantronic rises to £0.5m at six months

CONTINUED strong growth and further market penetration enabled Scantronic Holdings to lift its profits for the six months to September 30 1986 from £356,000 to £527,000 pre-tax.

Turnover pushed ahead by £1.85m to £3.79m and operating profits by £279,000 to £393,000—the USM quoted group manufactures control and data communication equipment.

The directors said yesterday that the group was continuing to achieve record levels of orders for all of its products which together with new products being developed and the potential of existing markets, enabled them to look to the future with considerable confidence.

Tax for the half year accounted for £184,000 (£142,000) and left net profits at £345,000 against a previous £214,000.

Earnings emerged at 3.15p (2.04p) and the interim dividend is being lifted from 0.5p to 0.6p net per 10p share.

## Hazlewood £3m up and buying again

Hazlewood Foods, the acquisitive pickles and pizza group, yesterday revealed that its profits for the six months to September 30 had risen by £3m to £5.36m at the pre-tax level.

Along with the announcement, the group said agreement had been reached for the acquisition of 75 per cent of Ken Perrett (Evesham), a company engaged in the growing, merchandising and distribution of salad and root crops which are prepared and packaged for major supermarket groups.

Hazlewood's first half 89 per cent profits advance was achieved on the back of a 60 per cent surge in sales to £85m which reflected the group's improved emphasis on businesses with a seasonal bias towards the summer months.

In the light of the performance the interim dividend is being stepped up from an adjusted 0.67p to 1p net per 10p share, an increase of virtually 50 per cent.

During the half year they invested £2.4m in Hazlewood's factories. It is group policy to develop existing businesses and at the same time acquire companies that will enable growth to be maintained.

Trading profits for the first six months pushed ahead from £4.36m to £7.41m.

Initial consideration for Ken Perrett will be £400,000, satisfied as to £160,000 in cash and the allotment of £154,440

ordinary shares. Further consideration may be payable dependent on future levels of profitability in excess of £200,000 per annum.

For the year to June 30 Perrett had a turnover of £2m but incurred a loss of £10m pre-tax. Management accounts show that since July the company had returned to profitability. Net assets at end-June were some £50,000.

**Comment**

Hazlewood has produced outstanding figures so often that even a 91 per cent increase in pre-tax profits disappointed the markets and the shares closed down 4p at 149p. These figures limit the exposure to a discount in any one area. The full year, £17m pre-tax looks feasible which puts the shares on a prospective p/e of 14. Although it may not attract many buyers at the level, the general record should discourage selling.

## Profits soar at Cheshire Foods

Cheshire Wholefoods, the natural foods company, reported pre-tax profits up by almost 44 per cent from £280,000 to £402,000 in the six months to September 30 1986.

Turnover for this USM-quoted company moved ahead by more than 28 per cent to £4.1m (£3.2m).

The directors said that current trading was satisfactory and they viewed the future with confidence.

They added that a new wholly-owned subsidiary to be known as Cheshire Wholefoods Ltd would enable strategic decisions on the direction of the company to be taken more expeditiously.

Tax charges rose to £130,000 from £97,000 last time and earnings per 5p share moved up to 3.35p (3.79p).

The directors declared an interim dividend of 2.03p. Last year the company paid a single dividend of 1.54p.

## Checkpoint Europe ahead

Checkpoint Europe, engaged in the distribution and sale of electronic surveillance devices, raised its profits before tax from £217,000 to £469,000 in the six months to September 30 1986. Sales improved by £1.96m to £5.27m.

The directors said they were believed the positive trend would continue and added that they were looking for a strong second six months.

The profits increase reflected improved productivity per employee, the elimination of the loss-making sales division and a significant turn-around in UK operations.

Half tax accounted for £96,000 (£77,000) and earnings per 25p share emerged at 9.3p (3.5p). Extraordinary debits made £20,000 (£31,000).

The group traded on the USM to terminate the distributorship with Checkpoint Systems of the US.

**BOARD MEETINGS**

**TODAY**

Intrins—NMC Investments, Ocean Wilsons, Personal Assets Trust, Rothmans International, Sims Catalogue, Sunbeam, Soddard, Financial Investment Trust, British Empire Securities and General Trust, Cambrian and General Securities, Tyzack Turner.

**FUTURE DATES**

Intrins—Anglo American Corporation, Nov. 27  
Sakar Farina, Dec. 4  
Business Mortgage Trust, Nov. 28

C. H. Industrial, Dec. 2  
Coaltis, Dec. 3  
Crestone Leasing, Dec. 3  
Evans of Leeds, Dec. 2  
Gover Atlantic Investment Trust, Dec. 28  
Invest (Bank L), Dec. 3  
Mining Industries, Dec. 1  
Tax, Dec. 10  
United Leasing, Dec. 2  
Finland, Dec. 2  
Aron Robber, Dec. 11  
Noble British Steel, Nov. 27  
Radio City (Sound of Merseyside), Nov. 28  
Rolfaco, Nov. 28

## Thomas Locker hit by sharp downturn in UK

A SHARP downturn by its UK activities left profits of Thomas Locker (Holdings) at £565,000 pre-tax for the six months to September 30, 1986, a fall of 39 per cent from last time's £934,000.

The directors said yesterday that while significant management changes had been made at Associated Weavers, the general downturn in business experienced in the UK had prevented the subsidiary from returning to profitability. The loss incurred, however, was considerably less this time.

Overall in the group, economies had been made which would show through in the second half.

Turnover for the opening half year was static at £14.42m (£14.4m) as the company is a screening and filtration engineer

and wire weaver. Tax took £280,000 (£407,000) and minorities £9,000 (£50,000) to leave available profits at £299,000 (£457,000).

Earnings per 5p share amounted to 0.75p (1.17p). The interim dividend is held at 0.375p.

The directors declared an interim dividend of 1.54p.

BEACON PUBLICATIONS: COMPANY has acquired Wiltounghy Publications for £140,000.

## DDT falls to £353,000

DDT Group experienced a 7 per cent drop in turnover to £3.31m and a fall in pre-tax profits from £377,000 to £353,000 in the six months ended September 30 1986.

Sales showed an improvement in the second quarter and the directors said they were confident that the increased level of business would continue.

The group will continue to consolidate its existing market position while at the same time exploit new product opportunities as they arise.

It is actively pursuing acquisitions in order to enhance its position as one of the leading third party computer maintenance companies in the British Isles.

Half-year tax took £126,000 (£148,000) and earnings worked through at 3.5p (4p) per 5p share.

# Extel

## INTERIM UP FROM £5.7m to £7.3m

	Six months to 30 Sept 1986 £000	Six months to 30 Sept 1985 £000	Year to 31 March 1986 £000
Turnover	74,263	93,137	200,538
Profit before taxation	7,317	5,737	16,096
Earnings per share	9.1p	6.8p	21.3p
Dividends per share	3.0p	2.0p	10.0p

The above figures reflect the acquisition of Dealers' Digest, Inc and the sale of Poyds Advertising Group. Comparative figures have been restated.

- Earnings per share up 34%
- Interim dividend 50% higher
- First time profit from newly acquired Dealers' Digest
- Profit from other businesses increased by 26% — margins considerably improved
- Management benefits and financial savings will follow move from Extel House
- Further acquisition opportunities being sought

## Extel Group PLC

Extel House, East Harding Street, London EC4P 4HB.

FINANCIAL & BUSINESS SERVICES, PUBLISHING, SPECIALIST PRINTING, SPORTS SERVICES

## London & Scottish banks' balances as at October 31 1986

THE TABLES below provide the first monthly indication of the trends of bank lending and deposits, ahead of the more comprehensive banking and money supply figures published later by the Bank of England. They are prepared by the committee of London and Scottish bankers and cover the business of their offices and their subsidiaries which are listed by the Bank of England as falling within the monetary sector.

**TABLE 1**

AGGREGATE BALANCES	Total outstanding £m	Change on month £m
<b>LIABILITIES</b>		
Sterling deposits:		
UK monetary sector	26,640	+ 142
UK private sector	103,140	+ 447
UK public sector	3,180	+ 154
Overseas residents	14,739	+ 278
Certificates of deposit	9,962	+ 1,182
of which: Sight	156,761	+ 2,285
Time (inc. CDs)	66,190	- 174
Foreign currency deposits:	90,661	+ 2,579
UK monetary sector	19,277	- 1,678
Other UK residents	4,376	+ 376
Overseas residents	46,513	- 398
Certificates of deposit	5,569	+ 91
	79,618	- 1,538
Total deposits	236,373	+ 667
Notes in circulation	940	+ 8
Other liabilities*	41,967	- 3,162
<b>TOTAL LIABILITIES</b>	<b>279,281</b>	<b>- 2,627</b>
<b>ASSETS</b>		
Sterling		
Cash and balances with Bank of England	2,790	+ 26
Cash ratio deposits	491	+ 19
Other balances	2,259	- 219
	2,760	- 199
Market loans:		
Discount houses	4,620	+ 311
Other UK monetary sector	27,627	+ 323
UK monetary sector CDs	4,581	+ 379

	Total outstanding £m	Change on month £m
Local authorities	1,521	—
Other	5,495	+ 898
	44,193	+ 1,118
<b>Bills:</b>		
Treasury bills	84	- 142
Other bills	2,886	- 457
	2,970	- 599
<b>Investments:</b>		
British Government stocks	6,257	+ 97
Other	5,133	+ 166
	11,390	+ 263
<b>Advances:</b>		
UK private sector	106,762	+ 61
UK public sector	1,286	- 189
Overseas residents	5,394	78
	107,054	- 125
<b>Other sterling assets*</b>	<b>16,633</b>	<b>- 1,355</b>
<b>Foreign currencies</b>		
UK monetary sector	18,789	- 1,052
Certificates of deposit	565	+ 57
Other	33,174	- 572
	57,519	- 1,698
<b>Bills:</b>		
Advances:		
UK private sector	7,155	+ 232
UK public sector	322	+ 24
Overseas residents	18,596	+ 277
	26,073	+ 533
<b>Other foreign currency assets*</b>	<b>8,319</b>	<b>+ 29</b>
<b>TOTAL ASSETS</b>	<b>279,281</b>	<b>- 2,627</b>
Acceptances	5,222	+ 612
Eligible liabilities	115,232	- 722

\* Includes items in suspense and in transit.

**TABLE 2. INDIVIDUAL GROUP BALANCES**

LIABILITIES OUTSTANDING	CLSB Group £m	Bank of Scotland £m	Barclays £m	Lloyds £m	Mixed £m	National Westminster £m	Royal Bank of Scot. £m	Standard Chartered £m	TSB £m
Sterling deposits:									
UK monetary sector	154,761	6,152	34,753	24,271	25,933	43,657	2,422	10,585	
UK private sector	+ 236	—	—	—	—	—	—	—	
UK public sector	79,618	1,248	16,065	11,804	15,215	22,782	3,352	9,140	
Overseas residents	- 1,538	+ 91	+ 717	- 1,104	- 766	- 809	+ 196	+ 19	
Certificates of deposit	9,962	—	—	—	—	—	—	—	
of which: Sight	156,761	—	—	—	—	—	—	—	
Time (inc. CDs)	66,190	—	—	—	—	—	—	—	
Foreign currency deposits:									
UK monetary sector	19,277	—	—	—	—	—	—	—	
Other UK residents	4,376	—	—	—	—	—	—	—	
Overseas residents	46,513	—	—	—	—	—	—	—	
Certificates of deposit	5,569	—	—	—	—	—	—	—	
	79,618	—	—	—	—	—	—	—	
Total deposits	236,373	7,400	36,818	35,775	41,179	66,782	12,492	12,563	
Change on month	+ 667	+ 321	+ 743	- 1,515	- 829	+ 906	+ 336	+ 738	
<b>STERLING ASSETS OUTSTANDING</b>									
Cash and balances with Bank of England	2,790	344	369	355	582	489	485	12	
Change on month	- 199	+ 26	- 167	- 58	+ 48	- 30	- 8	143	
Market loans—UK monetary sector	32,307	733	7,071	4,258	4,222	11,581	503	2,043	
Change on month	- 112	- 291	+ 117	- 432	+ 17	+ 538	394	1,978	
Other	11,887	167	2,463	1,523	1,529	3,668	262	- 4	
Change on month	+ 1,222	+ 42	+ 243	+ 178	+ 31	+ 854	+ 23	+ 182	
<b>Bills:</b>									
Treasury bills	2,970	128	812	721	153	512	299	62	
Change on month	- 499	- 13	- 193	- 229	- 405	+ 11	+ 48	- 71	
British Government stocks	6,257	289	1,048	899	1,062	1,064	236	214	
Change on month	+ 97	+ 74	- 97	- 47	+ 69	- 3	- 3	15	
Advances:									
UK private sector	107,054	5,172	24,728						



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AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trst, Allied Home Unit Trst, and Archway Unit Trst, including their names, managers, and performance data.

FT UNIT TRUST INFORMATION SERVICE

Main table containing detailed information for numerous unit trusts, organized by category (e.g., Bond, Equity, Multi-Asset). Each entry includes the trust name, manager, and various performance metrics.

JOTTER PAD advertisement for Financial i Limited, featuring a logo and contact information (01-351 6955).

F.T. CROSSWORD PUZZLE NO. 6,183

Crossword puzzle grid with numbers indicating starting positions for words.

- ACROSS: 1 Swan that makes an impression soundly (5), 4 The buck stop here (5), 7 Lecturer or student? (5), 10 Mendelssohn's fourth, the Italian, has triangle sound getting bigger (8), 12 Invitation to call given to Gatsby, the top (5), 13 Overdrawn, promissory notes are hateful (5), 15 Shy model (4), 16 Back-to-front rhyming poems (7), 20 Cinema whose occupants jump in caprice (4-3), 21 Third man's fruit (4), 25 Underdeveloped in Peru, possibly (5), 26 Novelist who could be catching in the deep (5), 28 Sophisticated society-girl broadcasting (5), 29 Craft of two big banks (5), 30 Crudely painted Dec at low water (4-4), 31 Staple crop (6). DOWN: 1 Vehicle at speed is a hard-top (5), 2 Spot Olga playing an upright? (4-4), 3 How 15 is sent off? (6), 5 So dry! Air-conditioning defective, to start with (4).

Solution to Puzzle No. 6,182, showing the filled-in crossword grid.

INSURANCES

Table listing various insurance companies and their services, including names like Abbey Life Assurance Co Ltd and Allianz.



AUTHORISED UNIT TRUST & INSURANCES

Main table containing financial data for various insurance and unit trust companies, including names, addresses, and numerical values.

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INSURANCE OVERSEAS & MONEY FUNDS

Table listing various insurance and financial services, including Knight Williams & Company Ltd, and other international firms.

Table listing insurance companies such as Charternbank, Frisvader Fund Limited, and others, with their respective details.

Table listing international fund managers and their services, including International Fund Managers Ltd and others.

Table listing money market and trust funds, including various investment vehicles and their performance metrics.

Table listing management services provided by various firms, including David M. Adams and others.

Table listing offshore and overseas investment opportunities, including various international funds and services.

Table listing international fund managers and their services, including International Fund Managers Ltd and others.

Table listing money market and trust funds, including various investment vehicles and their performance metrics.

Table listing management services provided by various firms, including David M. Adams and others.

Table listing offshore and overseas investment opportunities, including various international funds and services.

Table listing international fund managers and their services, including International Fund Managers Ltd and others.

Table listing money market and trust funds, including various investment vehicles and their performance metrics.

Table listing traditional options and 3-month call rates, including various financial instruments and their rates.



COMMODITIES AND AGRICULTURE

Swiss bank in London bullion move

BY STEFAN WAGSTYL

UNION BANK OF Switzerland, one of the three Swiss banks which form the Zurich Gold Pool, is to start making markets in bullion in London next year. The move is an important sign of the way that London has retained its central role in gold trading, despite the growth of 24-hour markets linking New York, Tokyo, Hong Kong, Sydney, Zurich and other centres around the world. Mr Robert Guy, chairman of the London Gold Market, said: "I think I am right in saying no other major centre in gold has grown more than London in recent years."

Their include Morgan Guaranty, Drexel Burnham Lambert and J. Aron (a subsidiary of Goldman Sachs), the US, and the Swiss bank Credit Suisse, which like UBS is a member of the Zurich Gold Pool. Swiss Banking Corporation, the third member of the pool and an active gold trader, has so far not announced any plans to join the London market makers. But gold traders believe it may not be far behind. Mr Guy said that there was scope for other companies trading gold to expand their activities and start making markets in bullion in London. However, there are no signs that the newcomers will be admitted to full membership of the London Gold Market and the chartered circle of the five houses, which are allowed to attend the morning and afternoon "fixes"—the pricing sessions held twice daily around a table at N. M. Rothschild. They are counted instead among the LGM's 53 associate members.

UBS is in the midst of a steady expansion of its precious metals trading activities. In recent years it has opened trading offices in New York and Hong Kong and is planning one in Australia. In Switzerland, it has built a new refinery. Swiss bankers do not see the UBS move in London as a sign that Zurich is losing ground to the London market. It is difficult to measure their relative importance since the market does not discuss turnover. However, it seems significant that London has attracted more newcomers than Zurich in recent years—even though these companies are at least partly influenced by the fact that London is also a key centre for international financial markets. In another development in the globalisation of the gold market, New York's Commodity Exchange and the Sydney Futures Exchange yesterday launched their linked gold futures contract. Sydney traders reported a busier day than expected with 1,856 contracts. Mr Alan Brody, Comex president, said it was an encouraging beginning. There have been suggestions that the London Commodity Exchange might join Comex and the Sydney Exchange to create a three-way link, but no decisions have yet been taken. Gold and platinum prices yesterday recovered some of the ground they lost in New York late on Wednesday but nevertheless ended well down on their previous closing levels in London. Gold fell \$4 an ounce to close at \$389.25 and platinum was down \$11 an ounce to \$478. Traders said short-term investors, who had bought precious metals in the belief that unrest in South Africa might lead to a disruption of supplies of gold and in particular platinum, had sold their holdings. However, some brokers said prices seemed to have steadied after their recent decline.

EEC grain levy under fire

BY TIM DICKSON IN BRUSSELS

AN EEC tax on grain production is coming under increasing fire from European farmers, traders and cereal processors. A large number of submissions have arrived in Brussels over the last few weeks pleading for changes to the 3 per cent tax—or so called co-responsibility levy—introduced as part of this year's farm price package in April. Called by Farm Ministers as a major contribution to cutting Community grain surpluses, critics do not object to the measure as such but claim that the way it is applied is unjust, distorts competition, and violates the principle of equal treatment between member states. The purpose of the tax—which is set at Ecu 5.38 per tonne for 1986-87—is to make producers more aware of market realities and force them to help pay for the financing and marketing of surpluses. Instead of collecting the charge at the point where the grain is sold, the Council of Ministers decided this should be done at the processing stage (i.e. by millers, compound feed manufacturers, and millers). This system allows processors

to pass the cost back down the chain to the farmer—through gross and net invoicing—but according to the National Association of British and Irish Millers the cost of the levy has been largely met by our members and other processors this year because grain has been marketed at a higher level than the EEC's intervention price. Cereals, the Brussels-based cereals trade lobbying organisation, highlighted two main areas of discrimination in a recent letter to Mr Frans Andriessen, the Farm Commissioner. First, the way in which farmers who process their own grain and use it on their own farms are exempted from the levy and thus enjoy a competitive advantage. Second, the impact on currency differences, which place an unequal burden on producers in different member states. Cereals points out that the tax reduces the cost of the levy last month around 3.3 per cent in France and almost 4 per cent in the UK. Both Cereals and a working party of Cops, the European farmers lobby, feel that the Commission ought to go back

Strong yen sparks off Mississippi clam rush

By David Owen in Chicago

The strength of the yen and a squeeze on supplies in the upper Mississippi River sent US fresh water clam shell prices soaring in the season just ended, and the year's clam harvesting is a worrying prospect. Prices as high as \$600 per tonne have been reported compared with \$250 for the more inexpensive varieties a year ago. Clam shells are crucial to the largely Japan-based cultured pearl industry. Beads manufactured from the shells are inserted into salt-water oysters, which only coat them with nacre until a pearl is formed. "If a pearl maker wants to end up with a 7-millimetre pearl," says Mr John Latendresse, the Tennessee-based chief executive of a diversified group of pearl-farming and handling companies, "the nacre is likely to contain at least 95 per cent of 63 to 62 millimetres thick." Japanese oysters have apparently developed a particular affinity for shells from the upper Mississippi region and the average string of pearls is 10 to 12 millimetres in diameter. Mr Latendresse attributes the recent price hike to the strength of the yen. "The dollar price has risen but the yen price has remained the same," he says. However, conservation groups and state government officials additionally point to some supply side tightness due to over-cleaning. "We observed a big rush of clamming activity here this year," says Mr Floyd Hanson of the Minnesota Department of Natural Resources. "We are concerned that it was an intensive harvest." Also contributing to the upswing in prices has been the rapid growth of demand from US pearl producers. Mr Latendresse says that output at one of his companies, American Pearl Farm, has increased 150 per cent in the four years since it started full commercial cultured pearl output. After the recent bull run, however, the immediate outlook for clam shells is uncertain. "I'm not sure," says Mr Hanson. "Potentially bullish factors are the probability of still higher demand to the domestic cultured pearl industry and the tightening of regulations governing the harvesting of clams in several mid-western states. Conservationists are particularly worried about the effect on the food chain of possible over-harvesting and are also concerned about several of the rarer clam species, such as the Higgins' Eye and the Fat Pocketbook. But many expect lower Japanese demand to offset such factors and push prices down. Japanese offers may be "as little as 50 per cent" of this season's total, projects Mr Latendresse, who maintains that Japanese pearl producers have taken advantage of the strong yen to build up their clam shell inventory. "At the moment, they have about 18 months of stocks in hand," he estimates.

Contestants line up to battle for UK edible oils market

BY ANDREW GOWERS

BRITAIN'S £700m-a-year edible oils industry is bracing itself for what may be a bitter price war in the next few months as large amounts of new crushing and refining capacity come on stream in a market where consumption is stagnant at best. The industry has been suffering from depressed profit margins for some time. And it has gone through a dramatic restructuring in the last few years which has concentrated production even more than before in the hands of a few big players. They include Unilever, the Anglo-Dutch food conglomerate, Cargill and Bunge, the two huge international grain traders, and Acatos & Hutchesson, a British specialist company which has grown rapidly by acquisition and rationalisation during the 1980s. Now, everyone in the industry agrees that a more fundamental change is looming as a surplus of production capacity is expected to be critical levels. Prices of bulk oils are now lower than they were in 1970, and are still falling. "The margins are under intense pressure at the moment, and this must be related to new capacity coming on stream," says Mr Ken Eldred, chairman of the Seed Crushers and Oil Processors Association and managing director of UK bulk oils and fats subsidiary, Unilever. "The real war hasn't started yet," says Mr Ad Blankstein, who is in charge of Cargill's UK oilseed operations. "I expect much more price-cutting in a couple of months."

aggressive bidding from buyers in Germany and Belgium. Much more important on the refining side, however, has been the fierce competition for market share between UK refiners and importers of oil. It is a story which goes back to the UK's labour market in 1979. Before that year, the British edible oils market had been relatively well-insulated from external pressures, with a fair degree of balance between domestic supply and demand and minimal import penetration. The transport difficulties of Britain's infamous winter of discontent changed all that. Food manufacturers were forced to turn to the Continent for oil. They also found them to be substantially cheaper. Afterwards, the market never looked quite the same. Imports became part of the purchasing strategy of major buyers, says Mr Eldred. At their peak, a year ago, they took about 18 per cent of the total bulk oil market. "The buyers are much more sophisticated than they were 10 years ago," agrees Mr Robert Stockell, managing director of Bibby Edible Oils. Yet the market as a whole is not expanding. Food manufacturers in the UK are under pressure to reduce the fat content of their products, and the vegetable fats sector in general is exposed to heavily subsidised competition from butter as the EEC struggles to offload its dairy mountain. Only bottled edible oils are showing significant sales growth.

This combination of factors has put intense pressure on the high-cost edible oil producers within the UK, especially since the industry in general had been starved of investment for years. Their current efforts to boost output and cut unit production costs amount to an attempt to fight back against the imports. Among developments currently approaching completion are: Bibby Edible Oils, the crushing and refining company which Bunge bought from J. Bibby, the UK animal feed group,

nearly three years ago, is investing £35m to replace the company's old factory on Mersey-side with a low-cost integrated plant just down the road. In the process, the company's capacity is to double to 220,000 tonnes a year. Acatos & Hutchesson, which was recently floated on the stock market, has made a string of big acquisitions within the industry in recent years and has been steadily rationalising and investing in these disparate operations. City analysts link Acatos's story to that of Hilldown Holdings, a major food-to-furniture group, within the British meat industry. From being the UK's sixth largest edible oil refiner in 1980, Acatos is now second only to Unilever. Cargill, which bought oilseed operations in Hull and Liverpool respectively from Croda, the UK dyes group, and from Continental, another international grain trader, in 1985, is putting money into gearing up the Liverpool plant to full capacity of 400 tonnes a day and the Hull factory to 300 tonnes a day. It is also this week bringing on stream a new refinery in Antwerp, also with capacity of 400 tonnes a day, which is designed above all to compete in south-east England. "We're going to be aggressive," says the pugnacious Mr Blankstein. "I've got no customers for that business in Continental Europe, so I'll have to find them in the UK." In the short term, all this implies a large and growing surplus of production capacity. "The outlook appears to be for a new period of instability with well over 500,000 tonnes of new capacity coming on stream," says Mr David Lang, a food analyst with stockbrokers Henderson Crosswhite. In the long term, of course, things cannot continue like this. "Sooner or later, something has to give to bring supply and demand back towards a balance," says Unilever's Mr Eldred. "I don't think per capita consumption of oils and fats is going to increase." The UK producers hope that as a first step, they can squeeze the imports out. But in the process, some of them are bound to get hurt.

Woolmen seek Merino safeguard The Wool Council of Australia has voted to support a proposed ban on the export of Australian merino sheep genetic material, reports Reuters from Adelaide. The Council passed a resolution by the Livestock and Grain Producers' Association of New South Wales calling for the ban, which is aimed at preventing Australia's competitive advantage in wool being shipped to other countries.

LONDON MARKETS

THE RECENT pressure on zinc prices continued yesterday, partly reflecting news that US producer had cut its list price for the metal. The last price on the London Metal Exchange ended \$8 down at \$248.50 a tonne—a three-month low. Hudson Bay Mining's decision to reduce its selling price by 3 cents to 44 cents a lb prompted speculation that European prices, dealers said. There was persistent selling from one European trade house pressuring the market throughout the day, they added. Yesterday's fall took the decline on the week so far to \$33.50 a tonne. By way of contrast, the LME copper market continued its recent rise with cash Grade A metal gaining another £12.50 to \$298.50 a tonne. The rise was attributed to the strength of US copper futures, fairly aggressive arbitrage buying against the New York market, and more constructive charts.

LME prices supplied by Amalgamated Metal Trading.

ALUMINIUM Official closing (am): Cash 793.4 (786.5), three months 805.5 (808.5), settlement 794 (786). Final carb close: 805.5-807. Turnover: 17,225 tonnes.

COPPER Official closing (am): Cash 298.5 (291.5), three months 322.5 (320.5), settlement 298.5 (291.5), Final carb close: 298.5-299. Turnover: 44,625 tonnes.

LEAD Official closing (am): Cash 226.5 (221.5), three months 232.5 (230.5), settlement 226.5 (221.5), Final carb close: 226.5-227. Turnover: 1,725 tonnes.

NICKEL Official closing (am): Cash 552.5 (545.5), three months 595.5 (593.5), settlement 552.5 (545.5), Final carb close: 552.5-553. Turnover: 44,507.5 cents a pound.

ZINC Official closing (am): Cash 248.5 (243.5), three months 262.5 (260.5), settlement 248.5 (243.5), Final carb close: 248.5-249. Turnover: 1,236 tonnes.

GOLD Official closing (am): Cash 352.5 (345.5), three months 395.5 (393.5), settlement 352.5 (345.5), Final carb close: 352.5-353. Turnover: 1,236 tonnes.

SILVER Official closing (am): Cash 102.5 (100.5), three months 112.5 (110.5), settlement 102.5 (100.5), Final carb close: 102.5-103. Turnover: 1,236 tonnes.

SOYABEAN MEAL Official closing (am): Cash 102.5 (100.5), three months 112.5 (110.5), settlement 102.5 (100.5), Final carb close: 102.5-103. Turnover: 1,236 tonnes.

WHEAT Official closing (am): Cash 102.5 (100.5), three months 112.5 (110.5), settlement 102.5 (100.5), Final carb close: 102.5-103. Turnover: 1,236 tonnes.

BARLEY Official closing (am): Cash 102.5 (100.5), three months 112.5 (110.5), settlement 102.5 (100.5), Final carb close: 102.5-103. Turnover: 1,236 tonnes.

RUBBER Official closing (am): Cash 102.5 (100.5), three months 112.5 (110.5), settlement 102.5 (100.5), Final carb close: 102.5-103. Turnover: 1,236 tonnes.

INDICES REUTERS Nov. 1986 1815.6 (1810.7) 1974.8 (1970.0) (Base September 1981=100)

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US MARKETS

PRECIOUS METALS trading was quiet with activity dominated by traders rolling out of December positions in gold and silver, reports Kitchell. Gold and platinum futures posted moderate gains but their strength was not sufficient to pull up silver. A more substantial rise in gold and platinum will be necessary to elevate silver prices and ensure any real price advances can be made in all three precious metals some solid buying interests at current price levels will have to be established. Coffee futures closed lower following a sell-off by trade houses and some speculators on a relatively light volume. The initial burst of selling by the trade triggered high commission house sell steps below 150 cents in December, but local buying was sufficient to contain the decline between 146 and 147c. There are still no reports of the outcome of a joint meeting between the Brazilian Coffee Institute and the Ministry of Industry and Commerce in Rio de Janeiro regarding a possible increase in Brazilian coffee exports.

HEATING OIL 42,000 US gallons, barrel/US dollar

ORANGE JUICE 15,000 lb, cents/lb

SILVER 1,000 Troy oz, cents/Troy oz

PLATINUM 50 Troy oz, \$/Troy oz

SUGAR WORLD 112,000 lbs, cents/lb

NEW YORK ALUMINIUM 40,000 lb, cents/lb

COPPER 25,000 lb, cents/lb

COTTON 50,000 lb, cents/lb

COFFEE "C" 35,000 lb, cents/lb

COFFEE "F" 35,000 lb, cents/lb

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COFFEE "K" 35,000 lb, cents/lb

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CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

Sterling loses ground

STERLING CONTINUED to lose ground in currency markets yesterday. Opening levels were sharply weaker, following a sell-off in the Far East which dealers suggested was prompted by recent comments made by Mrs Margaret Thatcher that sterling was not going to join the exchange rate mechanism of the EMS at least until after the next general election.

figures and an unimpaired third quarter US GNP revision. However there was a marked reluctance to push the dollar, through the DM 2.0 level which further indicated on the sluggish US growth rate since speculators seemed convinced that central banks would intervene to defend this level.

The dollar closed at DM 2.0089 against DM 2.0075 on Wednesday and Y162.75 compared with Y162.40. It was barely changed against the Swiss franc at Sfr 1.67 from Sfr 1.6705 and unchanged against the French franc at Ffr 6.5750. On Bank of England figures, the dollar's exchange rate holding steady at 111.90 on Tuesday.

Trading became lacklustre and featureless in Frankfurt, yesterday. The dollar was fixed at DM 2.0075 against DM 2.0108 on Tuesday. West German central banks were closed on Wednesday for a public holiday.

US economic data released which included personal income and spending appeared to have little effect while Wednesday's GNP failed to create much enthusiasm. However there appeared to be a marked reluctance to push the dollar below the DM 2.0 level by central banks.

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EMS EUROPEAN CURRENCY UNIT RATES

Table with columns for Country, Unit, and % change from previous day. Includes Germany, France, Italy, etc.

PHILIPPINE SE 2/8 OPIUMS

Table with columns for Price, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec.

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£ IN NEW YORK

Table with columns for Month, Rate, and % change. Includes 1 month, 3 month, 6 month, 12 month.

STERLING INDEX

Table with columns for Date, Index, and % change. Includes 10.00, 11.00, 12.00, 13.00, 14.00.

CURRENCY RATES

Table with columns for Country, Rate, and % change. Includes Australia, Canada, Hong Kong, etc.

CURRENCY MOVEMENTS

Table with columns for Country, Movement, and % change. Includes Sterling, U.S. Dollar, etc.

OTHER CURRENCIES

Table with columns for Country, Rate, and % change. Includes Argentina, Australia, Brazil, etc.

MONEY MARKETS

Sterling's fall causes concern

INTEREST RATES continued to rise in London yesterday as the market viewed sterling's decline with increasing concern. Three-month interbank money rose to 11 1/4-11 1/2 per cent from 11 per cent on Wednesday.

FT LONDON INTERBANK FUNDING

Table with columns for Term, Rate, and % change. Includes 1 month, 3 months, 6 months, 12 months.

NEW YORK

Table with columns for Term, Rate, and % change. Includes 1 month, 3 months, 6 months, 12 months.

LONDON MONEY RATES

Table with columns for Term, Rate, and % change. Includes 1 month, 3 months, 6 months, 12 months.

POUND SPOT-FORWARD AGAINST THE POUND

Table with columns for Date, Rate, and % change. Includes 1 month, 3 months, 6 months, 12 months.

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

Table with columns for Date, Rate, and % change. Includes 1 month, 3 months, 6 months, 12 months.

EURO-CURRENCY INTEREST RATES

Table with columns for Term, Rate, and % change. Includes 1 month, 3 months, 6 months, 12 months.

EXCHANGE CROSS RATES

Table with columns for Country, Rate, and % change. Includes DM, Sfr, Ffr, etc.

FINANCIAL FUTURES

Further record in gilt trading

TRADING VOLUME in the long gilt sector broke through the 30,000 level for the first time yesterday in the London International Financial Futures Exchange.

CHICAGO

Table with columns for Term, Rate, and % change. Includes 1 month, 3 months, 6 months, 12 months.

CURRENCY FUTURES

Table with columns for Term, Rate, and % change. Includes 1 month, 3 months, 6 months, 12 months.

EURO-DOLLAR INTEREST RATES

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Table with columns for Term, Rate, and % change. Includes 1 month, 3 months, 6 months, 12 months.

EUROPEAN OPTIONS EXCHANGE

Table with columns for Series, Vol, Last, and % change. Includes GOLD, SILV, etc.

BASE LENDING RATES

Table with columns for Bank, Rate, and % change. Includes ABB, Aden & Comptoir, etc.

WORLD VALUE OF THE DOLLAR

The table below gives the rates of exchange for the U.S. dollar against various currencies as of Wednesday, November 19, 1986.

Table with columns for Country, Currency, Value of Dollar, and % change. Includes Algeria, Argentina, etc.

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LONDON SHARE SERVICE

Table containing 'BRITISH FUNDS' and 'AMERICANS' sections, listing various investment funds with columns for name, price, and other financial metrics.

Main table for 'LONDON SHARE SERVICE' listing various companies under categories like 'BUILDING, TIMBER, ROADS', 'ELECTRICALS', 'CHEMICALS, PLASTICS', 'DRAPERY AND STORES', 'FOOD, GROCERIES, ETC.', 'HOTELS AND CATERERS', and 'INDUSTRIALS'. Includes columns for company name, price, and other data.

Table containing 'ENGINEERING' and 'INDUSTRIALS' sections, listing various engineering and industrial companies with columns for name, price, and other financial metrics.

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21 Nov 1986

INDUSTRIALS-Continued. Table listing various industrial stocks with columns for stock name, price, and other financial metrics.

LEISURE-Continued. Table listing leisure-related stocks such as hotels and entertainment companies.

PROPERTY-Continued. Table listing real estate and property-related stocks.

INVESTMENT TRUSTS-Cont. Table listing various investment trusts and funds.

FINANCE, LAND-Cont. Table listing financial and land-related stocks.

MINES-Continued. Table listing mining stocks, including gold and diamond mines.

INSURANCES. Table listing insurance companies and their stock prices.

MOTORS, AIRCRAFT TRADES. Table listing automotive and aircraft-related stocks.

NEWSPAPERS, PUBLISHERS. Table listing newspaper and publishing companies.

PAPER, PRINTING, ADVERTISING. Table listing paper, printing, and advertising companies.

SHOES AND LEATHER. Table listing shoe and leather goods companies.

SOUTH AFRICANS. Table listing South African stocks.

TEXTILES. Table listing textile companies.

SHIPPING. Table listing shipping companies.

TOBACCO. Table listing tobacco companies.

TRUSTS, FINANCE, LAND. Table listing trusts, finance, and land-related stocks.

OIL AND GAS. Table listing oil and gas companies.

OVERSEAS TRADERS. Table listing overseas trading companies.

PLANTATIONS. Table listing plantation companies.

DIAMOND AND PLATINUM. Table listing diamond and platinum mining stocks.

CENTRAL AFRICAN. Table listing Central African stocks.

AUSTRALIANS. Table listing Australian stocks.

NOTES. Section containing various financial notes, regional and Irish stocks, and other market information.







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NYSE COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include Stock, High, Low, Last, and Change. Includes sub-sections for 'Continued from Page 48' and 'UK COMPANY NEWS' at the bottom.

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UK COMPANY NEWS

IN-DEPTH REPORTING DAILY IN THE FT

Continued on Page 47



# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Blue chips inspire new confidence

BATTERED takeover stocks climbed aboard the blue-chip bandwagon on Wall Street yesterday as share prices advanced strongly on a broad front, writes *Roderick Oram in New York*.

The rally came from within the stock market and lacked any outside help from bond prices which suffered losses of more than 1/2 a point.

The Dow Jones industrial average closed up 34.03 at 1,860.88. The New York Stock Exchange composite index advanced 2.40 to 139.02 on moderately heavy volume of 158.12m shares, with 327 issues advancing and 237 declining.

Among blue chips General Motors was up 1 1/4 to \$72 3/4, Eastman Kodak advanced 3/4 to \$67 1/4, AT&T was up 1/4 to \$28 1/4 and General Electric gained 1/4 to \$77 1/4.

After three days' turmoil in the markets in the wake of the Boesky insider trading scandal, investors broadened their sights yesterday from beyond the blue stocks which had been their main interest on Wednesday.

For the first time this week stocks linked to takeover speculation attracted buyers after suffering as a group a 10

per cent fall in value earlier in the week amid market fears that many takeover and restructuring deals could not be consummated in the present turbulent environment.

Most prominent of the recovering speculative stocks was Goodyear Tire and Rubber which gained 1 1/4 to \$43. It said it was offering \$50 a share for 37 per cent of its stock held generally and buying for \$49 1/2 the 11.5 per cent stake of Sir James Goldsmith's investment group which was contemplating a takeover offer. It was the most active with 7.5m shares, or about 7 per cent of the total, changing hands.

Among other takeover and restructuring stocks which rebounded, Holiday Corp, the Holiday Inns chain, jumped 1 1/4 to \$70. Drexel Burnham Lambert said it was confident it could raise the funds for the company's restructuring. Holiday said some banks had expressed interest in helping with the financing.

Lear Siegler rose 2 1/4 to \$81 1/4. It said on Wednesday it would do its own restructuring if Wickes, unchanged at \$4, failed to complete its takeover of it. Wickes said it was having difficulty getting sufficient money for the bid. AFG, which had dropped an earlier bid for Lear, said it had bought a 4.8 per cent stake.

TWA, the main corporate vehicle of Mr Carl Icahn, who is bidding for USX, gained 1 1/4 to \$23 1/4 while USX rose 3/4 to \$21 1/4. Both stocks had fallen sharply this week as the market wondered whether Mr Icahn could pursue the bid in the current unsettled environment.

Lucky Stores advanced 3/4 to \$32 3/4. Mr Asher Edelman reactivated his 37-

a-share offer for the company which is offering to buy back shares.

CPC rebounded 3/4 to \$75 1/4. The food group, which has been identified as a takeover target, announced some restructuring moves on Wednesday.

Gillette, the object of a bid from Mr Ronald Perelman's Revlon group, eased 1/4 to \$38 1/4.

Hewlett-Packard rose 1 1/4 to \$41 1/4. It announced profits for the year of \$2.02 a share, in the middle of analysts' forecasts. Other computer makers were also ahead. IBM rose 3/4 to \$123 1/4, Digital Equipment rose 1/2 to \$100 1/4, NCR gained 1/4 to \$45 1/4 and Unisys advanced 3/4 to \$79 1/4.

Among companies reporting results yesterday, Navistar was unchanged at \$5 1/4 after returning to a loss and Campbell Soup rose 3/4 to \$58 1/4 on net profits of 90 cents a share for the third quarter against 82 cents a year earlier.

Credit markets eased back after the strong rise on Wednesday, prompted in part by comments from Governor Manuel Johnson of the Federal Reserve. But on further reflection yesterday the market decided that his suggestion that the Fed had a bit more policy flexibility was not the same as saying a discount-rate cut was imminent.

The price of the benchmark 7.50 per cent Treasury long bond due in 2018 fell 1/4 of a point to 100 1/4 at which it yielded 7.48 per cent.

Three-month Treasury bills rose five basis points to 5.37 per cent while six-month gained 10 basis points to 5.43 per cent and year bills advanced 11 basis points to 5.51 per cent.

### EUROPE

## Frankfurt boosted by foreigners

STRONG demand from foreign investors for blue chips lifted Frankfurt yesterday while most other bourses also ended the day on a firmer note largely as a result of domestic factors.

Frankfurt, which rose on Tuesday ahead of a holiday, has suffered from an absence of foreign traders in recent months. Their return yesterday pushed the Commerzbank index, set at mid-session, 12 higher to 1,987.2.

Demand focused initially on blue chip Siemens, up DM 11 to DM 703.50, Daimler, DM 14 higher at DM 1,277, and Deutsche Bank, up DM 9.5 to DM 801.50. All three groups have reported, or are expecting, steady to improved profits.

The blue-chip rises soon spread to other shares in their respective sectors. Among electricals AEG added DM 2.50 to DM 313, and computer maker Nixdorf was DM 12.20 up at DM 702.

Foreign buying also boosted the bond market with long maturities adding up to 160 basis points although most rises ranged between 30 and 75 basis points.

The Bundesbank sold DM 134m of paper in its daily market-balancing operation after selling DM 78m on Tuesday.

Amsterdam also benefited from buying by foreign investors, and advances were seen in most sectors although trading was quiet.

Multinationals experienced most activity, partly recovering from the nervousness over insider trading which took them lower on Wednesday.

Philips, which announced a restructure project for a fifth-generation computer, advanced 30 cents to Fl 45.40, Unilever rose a strong Fl 5 to Fl 496.50 and Royal Dutch edged 60 cents higher to Fl 205.70.

Znrich firmed despite renewed pressure on chemicals following reports of a gas leak from a Ciba-Geigy plant.

Bearer shares in Ciba-Geigy slipped SFr 70 to SFr 3,305 and Sandox SFr 175 to SFr 9,850. Hoffmann-La Roche "baby", however, rose SFr 150 to SFr 11,575.

Elsewhere, blue chips led banks and insurances higher, and industrials were taken higher by demand for Nestlé which rose SFr 9,200.

Brussels staged a recovery in an active session marking the beginning of the new trading account, and shares closed generally higher.

Bargain-hunters pushed GBL back up after two days of steep losses connected with an inquiry into the operations of its

US affiliate, Drexel Burnham Lambert. GBL ended BFr 180 higher at BFr 3,680 ex-dividend.

Petrofina gained BFr 20 to BFr 9,430. Chemicals were mixed, with Solvay adding BFr 80 to BFr 8,350 and UCB down BFr 150 to BFr 8,740.

Paris also rallied in active business on the last day of the bourse trading month as institutions bought in anticipation of a strong start to the new month today.

Blue chips ended mainly firmer, also helped by Wall Street's upturn on Wednesday and optimistic economic news at home.

Thomson-CSF, whose shareholders approved an increase in capital, gained FFr 15 to FFr 1,530.

Among the few blue-chip losers, Elf Aquitaine eased 30 centimes to FFr 308.50 and Imetal was off FFr 1.90 to FFr 55.10.

Milan was exceptional in closing lower after heavy selling, partly caused by uncertainty over the passage through parliament of the 1987 budget.

Fiat was down L180 to L14,220, Generali L3,225 to L125,800 and Olivetti L500 to L12,850. But Montedison held its own, closing L30 higher at L2,955.

Madrid continued its upward trend on optimism about the inflation rate. Construction, food and bank stocks led the advance.

Stockholm, too, was higher, with the downturn in interest rates a key factor. Volvo added SKr 7 to SKr 383 in advance of the company's announcement of lower third-quarter earnings.

Esselte, the office supplies group, was steady at SKr 150. It announced lower nine-month profits.

Oslo rose marginally in quiet trading.

### LONDON

A RALLY by government bonds, the firm start on Wall Street and some good corporate results helped share prices to stabilise in London yesterday. Confidence was also given a boost by the return of takeover activity.

Early gains were trimmed, but the FT-SE 100 index managed to close 6.4 higher at 1,610.7 and the FT Ordinary index ended 1 up at 1,259.8.

Oils were distracted from the Opec meeting by BP's results, and BP closed 5p higher at 688p.

Pillington Bros leapt 81p to 611p even though BTR's bid for it had been widely predicted in the market. International money broker Esco was 38p higher at 267p in response to the agreed terms of offer for the equity by British and Commonwealth Shipping.

After two days of sharp losses, the gilts sector found its footing again. Long-dated Treasuries recouped early losses and closed with a few scattered gains of 1/4 of a point.

Chief price changes, Page 47; Details, Page 46; Share information service, Pages 44-45.

### HONG KONG

FOREIGN institutions began selling late in the session in Hong Kong, and prices generally eased.

However, the government land auction on Wednesday continued to affect property shares which closed steady to higher. SHK rose 20 cents to HK\$17.30, and New World Development added 5 cents to HK\$8.80.

Hutchison Whampoa lost 50 cents to HK\$40.50, and Hongkong Electric slipped 10 cents to HK\$10.00. The two groups plan a major investment in a Chinese power plant project, Cheung Kong, Hutchison's affiliate, lost 50 cents to HK\$31.25.

Among other utilities China Light fell 10 cents to HK\$19.70. Trading group Swire Pacific added 10 cents to HK\$16.70.

### AUSTRALIA

THE BULLION price, which slid in New York and Asia, once again determined the trend of shares in Sydney, pushing them generally lower and proving Wednesday's upturn short-lived.

The All Ordinaries index ended 4.9 lower at 1,330.9, off the day's lows after some selective buying emerged.

ACI, the diversified packaging group which reported improved first-half profits, gained 2 cents to AS\$4.02.

In lower turnover, most golds, mining stocks and industrials followed the earlier trend, but Poseidon proved an exception, gaining 4 cents to AS\$2.34 and Central Norseman managed a 10-cent rise to AS\$13.40 after dropping to AS\$13.00.

### SINGAPORE

PROFIT-TAKING amid an absence of fresh factors took Singapore generally lower, with blue chips registering some of the larger falls.

The Straits Times industrial index eased 1.18 to 886.90 in light trading.

Malaysian counter Sri Hartamas suffered from heavy selling for the second consecutive session. It fell 8.5 cents to 66.5 cents on continued speculation that it had been subjected to forced selling. After the close the company requested a temporary suspension of trading in its shares.

### CANADA

GAINS on Wall Street gave the lead to Toronto which traded higher in most major sectors.

Among metals and mines, which led much of the rise, Rio Algon traded C\$1 higher to C\$20 1/2 and Noranda added C\$ 1/2 to C\$20 1/2.

Among firmer golds, which shrugged off the weaker bullion price, Lac Minerals was C\$ 1/2 firmer at C\$26.

In Montreal most sectors were mixed to marginally lower.

### TOKYO

## Spotlight falls on chemicals

GROWING demand for issues with a strong business performance helped Tokyo to rise moderately, writes *Shigeo Nishizaki of Jiji Press*.

Drugs and housing-related stocks were popular, but issues involved in redevelopment projects dipped. Large-capital stocks were again neglected.

The Nikkei average rose 20.75 to close at 17,304.56, but volume remained low at 339.55m shares against Wednesday's 382.09m. Losses outpaced gains 410 to 372, with 178 issues unchanged.

Investors were reluctant buyers, following reports of corporate profit declines and personnel cuts. Institutions which bought large-capital and consumer issues in August and October have suffered an evaluation loss on the subsequent plunge in prices. Market analysts predicted these shares would be unloaded when the market recovered.

In the circumstances, investors sought issues with a sound business outlook, such as pharmaceuticals, which major securities companies are recommending for possible development of new drugs using biotechnology. Takeda Chemical advanced Y80 to Y2,310, topping its all-time high of Y2,300 scored on September 6. Sanryo rose Y80 to Y1,480 and Taisho Pharmaceutical Y80 to Y1,750.

Lion was also bought, reaching Y1,520 with a Y30 jump. Kao went up Y10 to Y1,620 and Saiseido Y100 to Y2,080.

Buying of housing-related issues grew, reflecting a smooth increase in housing starts and the Government's plans to boost consumer-spending. Daiwa House closed Y90 higher at Y1,790 and Sekisui House Y40 up at Y1,680.

Kokuyo, which chalked up a record recurring profit for the year ended in September - the third consecutive annual record - rose Y70 to Y1,900. Nippon Columbia increased Y40 to Y1,450, reflecting its higher output of compact discs.

With popularity rapidly dwindling, Japan Steel Works lost Y4 to Y382. It was the most active stock, but volume was only 20.74m shares. But Sumitomo Heavy Industries, with 15.09m shares, registered a moderate Y7 gain to Y275.

Among large-capital issues, Tokyo Gas sagged Y9 to Y941, and Tokyo Electric Power fell Y120 to Y7,370. Nippon Kokan was Y10 up at Y212, but its volume was low.

Bond trading was active, with investors encouraged by the sharp rise on the US bond market. Both dealers and institutional investors reacted calmly to the upward revision of US gross national product for the third quarter announced on Wednesday.

Dealers traded actively, and city banks stepped up buying on the comment by Mr Manuel Johnson, vice chairman of the US Federal Reserve Board, that there was room for an interest rate cut in the US.

The 6.2 per cent government bond due in July 1996, which has recently been weak, advanced with its yield falling to 5.180 per cent from 5.210 per cent on Wednesday. The yield on the 5.1 per cent government bond maturing in June 1996, expected to replace the 6.2 per cent bond as the benchmark issue, fell steeply to 5.490 per cent from 5.757 per cent in active trading.

### SOUTH AFRICA

THE LOWER bullion price took golds sharply lower in Johannesburg. Among golds Randfontein lost R11 to R384 and Kloof R2.50 to R31.50.

Rustenburg Platinum was R1.25 lower at R43.75, but diamond share De Beers was steady at R32. Mining financial Gencor fell R2 to R55.

Industrials closed generally mixed.

KEY MARKET MONITORS			
Paris CAC General Dec 31, 1982-100		Dow Jones Industrial Average	
Frankfurt Commerzbank Dec 1, 1953-100		FT Ordinary Share Index	
STOCK MARKET INDICES			
NEW YORK			
	Nov 20	Previous	Year ago
DJ Industrials	1,841.11	1,828.63	1,439.22
DJ Transport	820.13	819.50	695.74
DJ Utilities	205.49	205.03	164.50
S&P Composite	239.57	237.68	196.99
LONDON			
FT Ord	1,259.8	1,258.5	1,121.6
FT-SE 100	1,610.7	1,604.3	1,424.3
FT-A All-share	800.45	798.35	696.04
FT-A 500	874.77	872.23	763.12
FT Gold mines	309.1	310.9	293.6
FT-A Long gilt	10.86	10.80	10.44
TOKYO			
Nikkei	17,304.56	17,283.81	12,642.9
Tokyo SE	1,417.70	1,419.79	996.88
AUSTRALIA			
All Ord.	1,330.9	1,335.8	966.4
Metals & Mins.	642.7	651.3	493.7
AUSTRIA			
Credit Aktien	233.74	227.89	219.10
BELGIUM			
Belgian SE	n/a	3,523.63	2,947.28
CANADA			
Toronto	2,090.9	2,067.90	1,876.0
Composite	3,007.5	3,000.00	2,811.0
Westbank Portfolio	1,518.96	1,510.71	136.23
DENMARK			
SE	n/a	n/a	227.77
FRANCE			
CAC Gen	381.70	378.40	296.7
Ind. Tendence	146.80	145.80	86.6
WEST GERMANY			
FAZ-Aktien	661.56	closed	589.79
Commerzbank	1,987.20	closed	1,742.27
HONG KONG			
Hang Seng	2,246.95	2,248.34	1,757.29
ITALY			
Borsa Comm.	n/a	718.96	422.84
NETHERLANDS			
ANP-CBS Gen	280.70	278.70	238.1
ANP-CBS Ind	280.60	278.20	211.4
NORWAY			
Oslo SE	379.49	377.41	405.07
SINGAPORE			
Straits Times	886.90	886.08	747.85
SOUTH AFRICA			
JSE Golds	n/a	n/a	1,224.0
JSE Industrials	n/a	n/a	1,001.9
SPAIN			
Madrid SE	182.66	178.51	101.05
SWEDEN			
J & P	2,584.73	2,577.13	1,518.72
SWITZERLAND			
Swiss Bank Ind	573.9	570.00	536.4
WORLD			
	Nov 19	Previous	Year ago
MS Capital Int'l	341.00	341.00	240.4
COMMODITIES			
(London)	Nov 20	Prev	
Silver (spot fixing)	386.85p	391.85p	
Copper (cash)	£98.50	£96.175	
Coffee (Nov)	£2,047.00	£2,032.50	
Oil (Brent blend)	\$15.00	\$15.375	
GOLD (per ounce)			
	Nov 20	Prev	
London	£389.25	£383.25	
Zurich	£389.56	£393.25	
Paris (fixing)	£388.20	£393.44	
Luxembourg	£387.25	£392.00	
New York (Dec)	£388.50	£388.50	

# Muscle in on the thriving German economy.

Germany boasts the third largest economy and fourth largest stock market in the world.

The GT Deutschland Fund invests exclusively in German equities and can therefore offer the investor a unique opportunity to tap this strength.

It's a fund that has been created specifically to take advantage of the political stability, financial strength and commitment to sheer hard work which has made Germany the most successful industrial nation in Europe.

WILL GERMANY'S STRENGTH CONTINUE?

Germany's economic, monetary and social climate has encouraged steady long-term industrial growth. As a result, German industry confidently continues to invest in its own future prosperity. With an inflation rate now below 1%, coupled with low interest rates, the German economy is looking healthy.

German manufacturing industry, with its strong, stable management and its excellent industrial relations record, is reaping the rewards of the ever growing reputation of its products in the world markets.

WHY IS GT THE NATURAL LEADER IN THIS VENTURE?

GT has many years of investment experience in European markets and were among the first to spot the dramatic changes in the German market.

GT was one of the first to notice that it had successfully shaken off its traditional lethargy.

And to be convinced of the fundamental values available in that stock market.

(The GT Germany Fund, launched in the UK one year ago, rose some 60% as at 21st October, offer to offer.)

WHY IS THE TIME RIGHT FOR GERMAN INVESTMENT?

GT believes that the long-term trend is still highly promising and that Germany is now an essential part of any portfolio.

As a group, GT's policy has always been to take a longer view - to aim for consistent, solid growth over time, and as far as Germany is concerned, the time still seems right.

The GT Deutschland Fund offers investors the opportunity to profit from the continuing strength and stability of the German stock market.

And the sooner you take advantage of it, by filling in and sending the coupon below, the sooner you could be watching your money grow.

To: Julie Fallaize, GT Management (Guernsey) Limited, PO. Box 366, Hirzel Court, Guernsey, Channel Islands.

Name \_\_\_\_\_

Address \_\_\_\_\_

If you are a US citizen please tick this box.

This advertisement does not constitute an offer of Units in the Fund. Applications for units may only be made on the basis of the current explanatory memorandum of the Fund, which contains full details about the Fund.

GT

Handwritten signature or note at the bottom of the advertisement.